

Industrial Engineering: From Optimization by Interaction & Integration to Augmentation & Collaborative Control

Our Frontiers for Future Work and Factories

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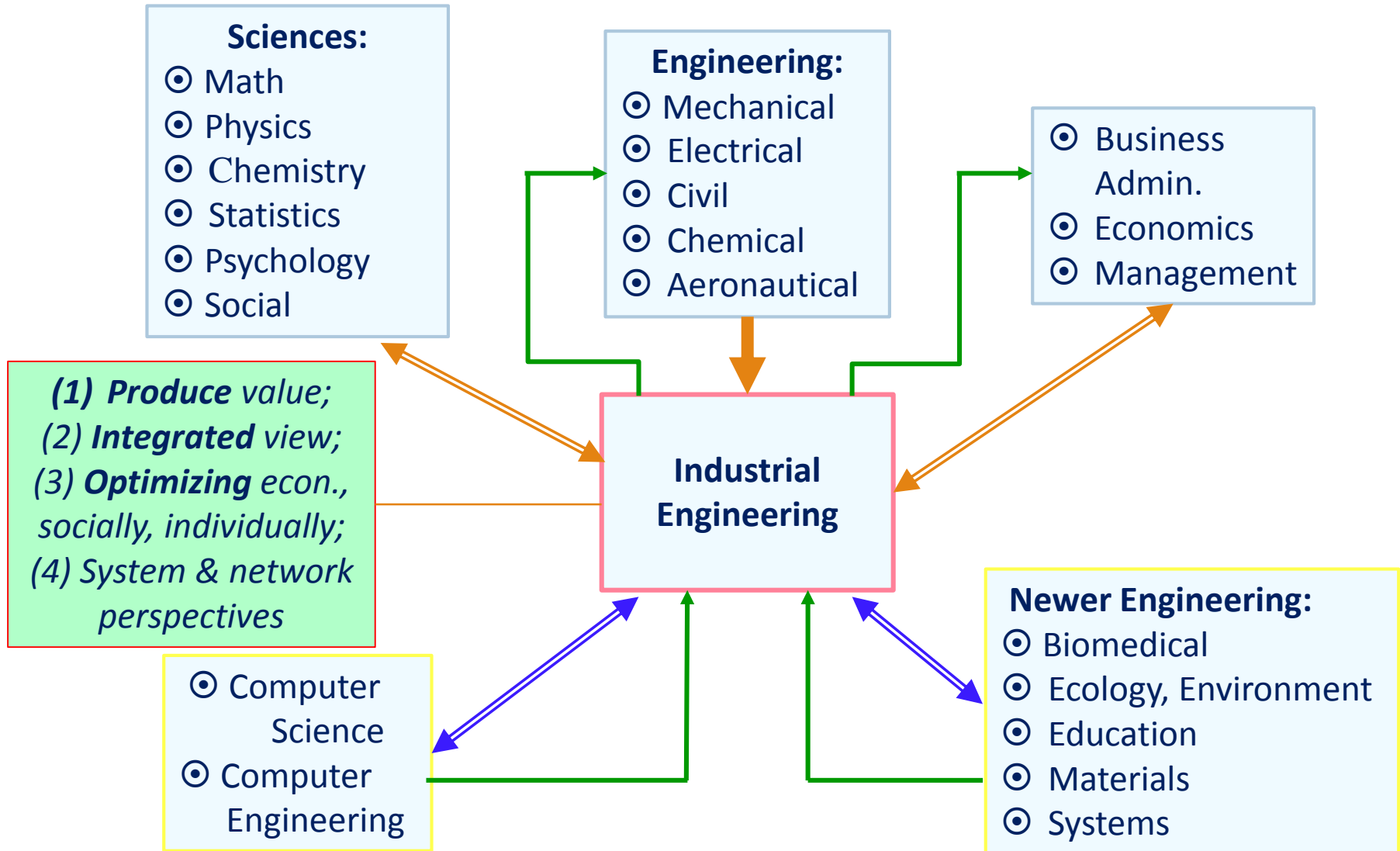
"Knowledge through information; Wisdom through collaboration"

In a Nut Shell

1. Why would one become an IE? What is the unique role of Industrial Engineering in our life? [3]
2. **Cyber augmentation of e-Work & Robotics** – What? Why? How does it influence IE now and in the future? [4, 5]
3. Role of emerging cyber augmented collaborative automation: Cyber-optimize work interactions [6]
4. How does **cyber-augmented collaborative control** augment automation, quality, and resilience? [7]
5. Challenges and exciting opportunities; Relevancy to COVID [8, 9]

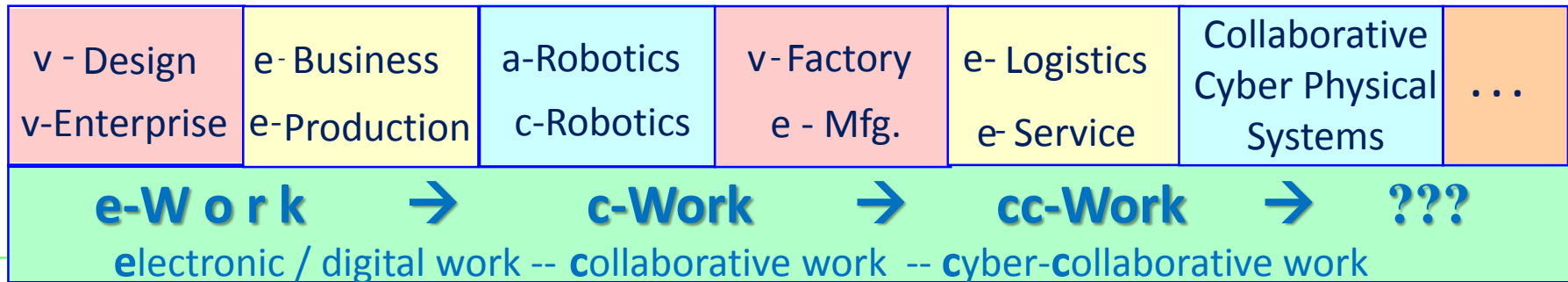
Historical Perspectives on IE Progress & Success

(1) Suppliers; (2) Adopters; (3) Successors



Industry & Management Disruptions, Transformations

Collaborative e-Work and its transformative influence



- ◆ **Power fields** (magnetic fields; gravitation) influence bodies to organize and stabilize
- ◆ **Cyber fields** (IT, communication, AI / brains, robotics) envelop us and influence us to organize our e-Work systems in a different, better (optimal) way → **Integrate**
 - Purposefully, stabilize e-Work to effectively produce desired and sustainable outcomes

We realize: World “big” data growing exponentially, while individuals’ cognitive abilities evolve slowly → **Augment !**

Cyber in e-Work Automation: **Better work & product**

Augments abilities of workers, machines, sensors, robots, and organizations

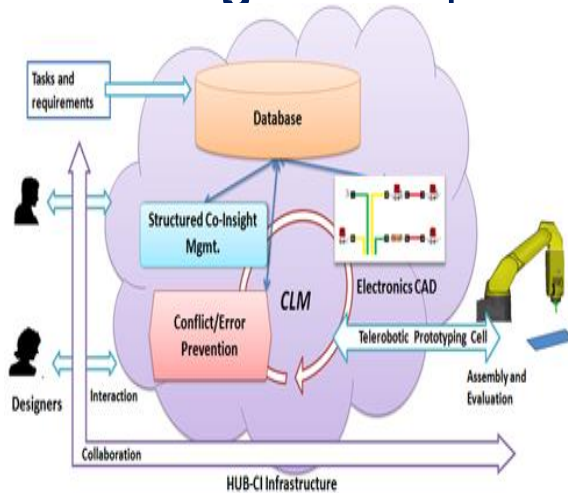
Increasing levels of computing, communication, mobility, and computational intelligence increase levels of **automation collaborative intelligence (CI)**, of **quality**, and of **resilience** to internal and external disruptions, through **cyber collaborative e-Work (cc-Work)**

	Cyber Augmentation of Work and Factories	
BE-- Before Electricity	1.0	Computerized
BC – Before Computers	2.0	Computer Integrated
BI – Before Internet	3.0	Internetworked + Mobile
BCP – Before Cyber Physical	4.0	Cloud-Based + Machine Learning
B?? – We are young... • Brain augment. (CI); • Cyber materials ...	5.0	Cyber-Physical + Cybernetics

Emerging Cyber Collaborative Physical Work

Highly distributed work: Interactive • networked • autonomous • local/global
→ Must augment and optimize their collaborative interaction

Design challenges: complexity • dynamicity • uncertainty • human role • trust



Smart Warehouse



Drones in logistics

Human-Robot cc-Design,
cc-Work, cc-Assembly

Monitoring and smart
repair by cc-Robots



Autonomous vehicles



CCPS: Cyber-Augmented Collaborative Physical Systems

Cyber:

1. Computing
2. Communication
3. Real Time Control
4. AI/Brain models (cybernetics)

IoS / IoT / Industrial Internet:

1. Physical Internet 3.0
2. Services/Industrial systems
3. Connected

“Industry 4.0”:

1. Sensors – “Data driven”
2. Cloud
3. Big data analytics
4. Integration (Interoperability)

CCPS:

1. Cyber
2. Physical items & systems
3. Networked
4. cc-Work & cc-Management

Automation 5.0:

- Cyber-supported, smart, augmented collaboration in Work, Robotics, Production, Service, Management
- CI, collaborative intelligence for better (optimal) results

Prepare Society, Manufacturers, Workers, Managers for the “Work/Factory of the Future” [NSF project 2018-22]

Humans must always be in the loop, but differently; Joy, resilience,
Economics and Management issues / challenges

1. Workers' attention, safety, awareness: Who will know to alert us?

2. Can machines instruct us?

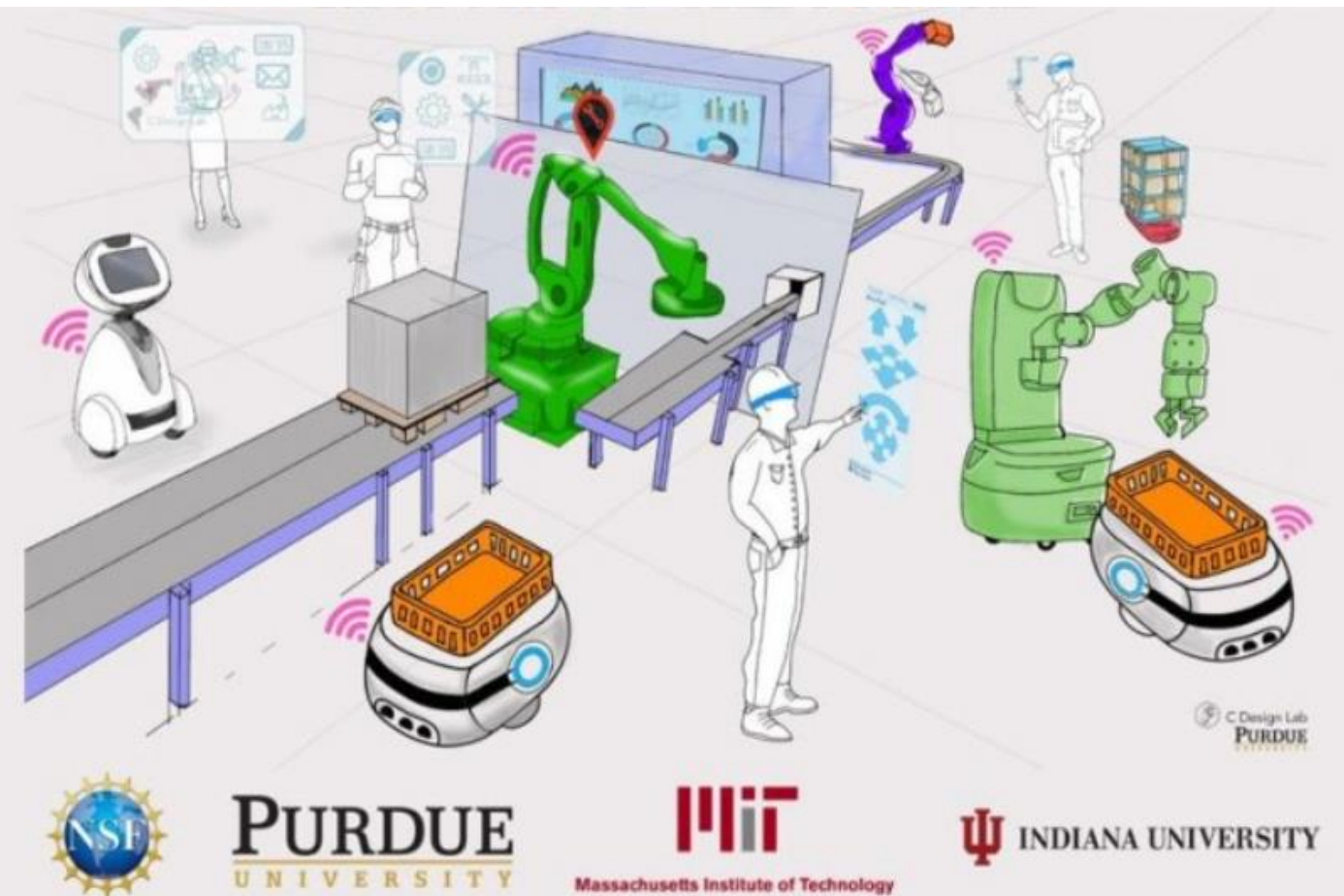
3. Prevent errors/ conflicts/ crashes?

4. Overcome disruptions?

5. CI and control for JIT, JIN knowledge & skills?

6. Pre-skilling, skill sharing?

7. Trust in automation?



Collaborative Control Theory (CCT)

View of Cyber Augmented Automation

- *CCT Motto: **Collaborate or Collapse;**
Collaborate & Conquer*

CCT enables collaborative automation intelligence and resilience

By CCT agents, algorithms, and protocols that

- Augment people* – individuals, teams, organizations, by cyber support for Collaborative Intelligence;
- Enable better results* with physical tools and infrastructure by applying cyber intelligence

Nof, Ceroni, Jeong, Moghaddam, *Revolutionizing Collaboration through e-Work, e-Business, and e-Service*, Springer ACES Series, 2015

Acknowledgement

This research has been developed with partial support from the *Production, Robotics, and Integration Software for Manufacturing & Management* (PRISM) Center at Purdue University.

Collaboration with researchers from PGRN, the PRISM Global Research Network, is also acknowledged.