

Successful Grant Writing Strategies

Purdue grant writing strategies and assistance

Sally Bond

Assistant Director of Research Development Services

Proposal Coordination

Office of the Vice President for Research
and Partnerships

Purdue Research Development

Office for the Vice President for Research and Partnerships

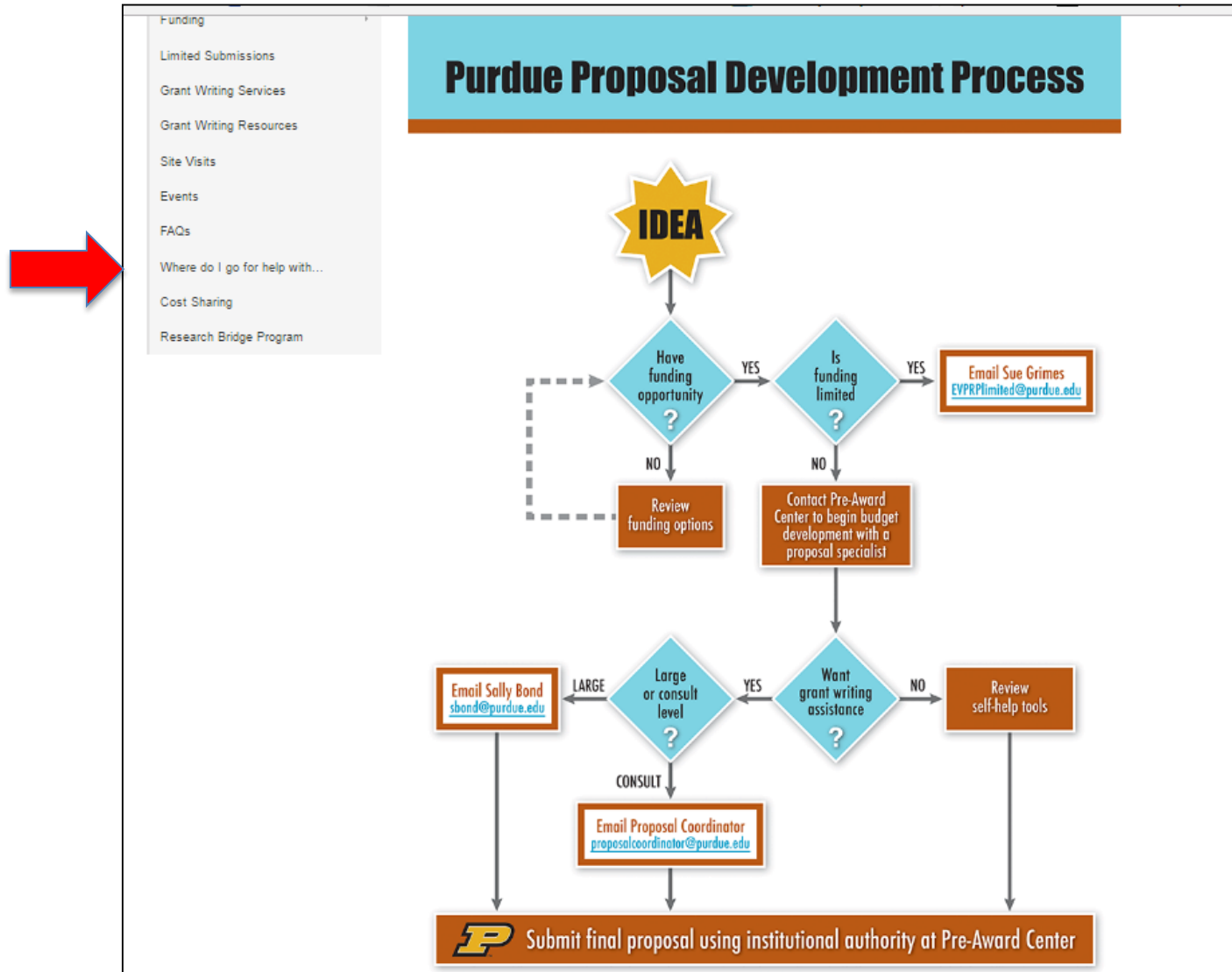
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RESEARCH AND PARTNERSHIPS

Few universities can match the depth and breadth of Purdue's research capabilities and talent. As you explore our world-changing research, you'll quickly see why Purdue is a national and global leader in discovery and innovation.

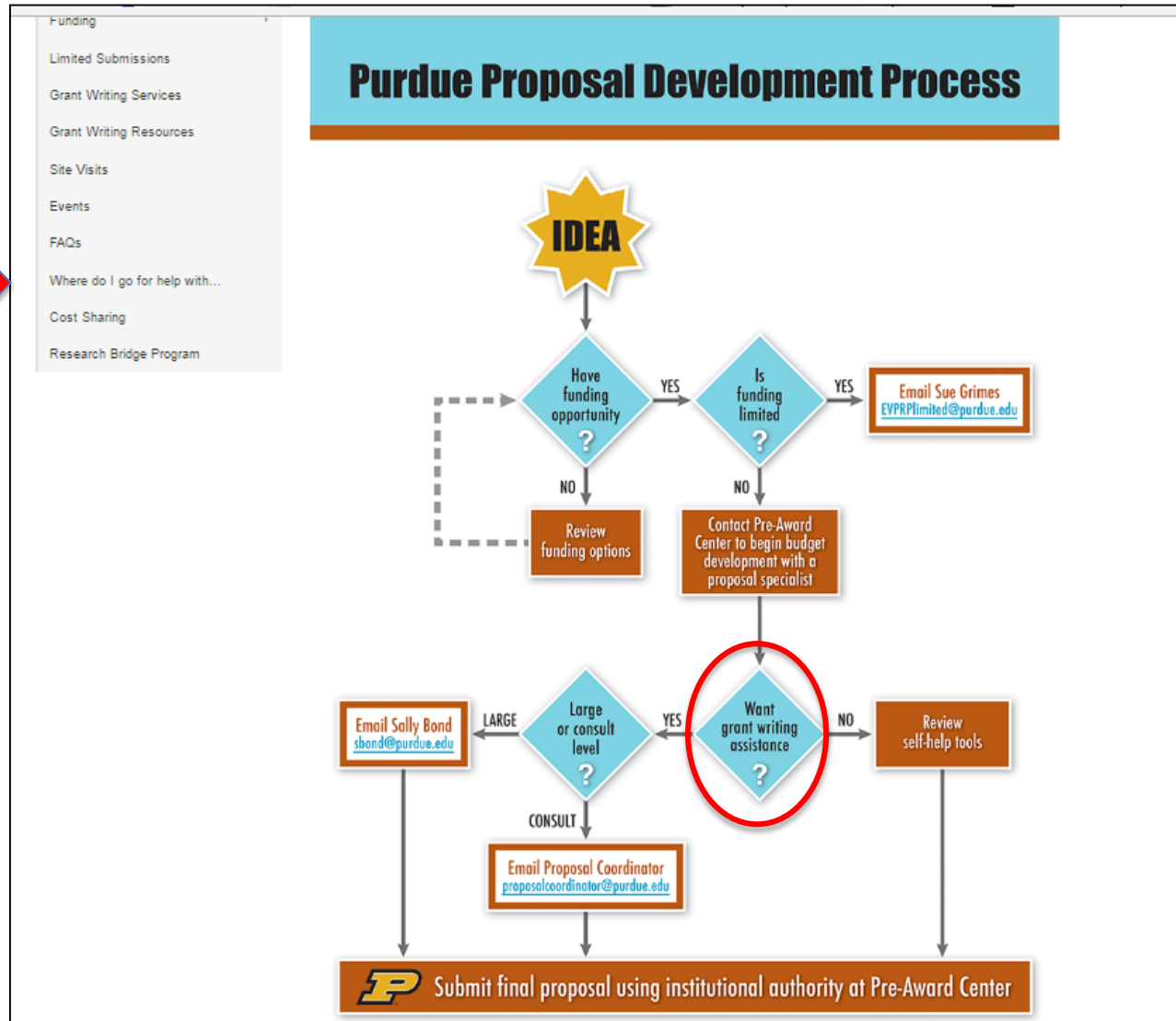
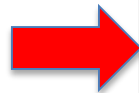
Where Do I Go for Help with....?

<http://www.purdue.edu/research/funding-and-grant-writing/flow-chart.php>



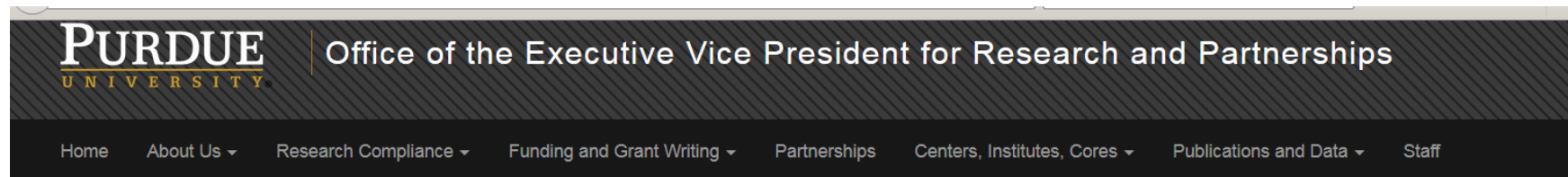
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Grant Writing Services

Help available for both large and small proposals



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Overview

Funding

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Where do I go for help with...

Cost Sharing

Research Bridge Program

Grant Writing Services

Large Proposal Development Services

EVPRP [grant writers](#) assist faculty in the development of high-value, high-complexity proposals that often represent a multi-departmental and inter-institutional collaboration. If you have questions or would like to request EVPRP-funded proposal coordinator services, please contact [Sally Bond](#).

Our grant writers assist with:

- proposal preparation [timelines](#) and processes
- a compelling "[storyline](#)" or gap analysis
- agency mission and requirements of specific grant competitions
- meeting logistics
- assessment, outreach, and diversity component needs
- writing of non-technical text and transitions
- document control and copyediting
- graphics support
- institutional support letters (see [Self-Help Tools](#))
- addendum forms such as conflict of interest and biosketches

(For information about cost-sharing commitments, please visit our [Cost Sharing](#) page)

Small Proposal Development Services

EVPRP grant writers are also available to consult individually with faculty who are writing small grant proposals for *external* funding. We can help you with:

- agency solicitation requirements
- a proposal preparation [timeline](#)
- proposal organization
- guidance for graphics
- specific proposal sections such as storyline or specific aims

Grant Writing Resources

Templates, tools, boilerplate

Home / Funding And Grant Writing / Proposal_prep_resources

Overview

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Where do I go for help with...

Cost Sharing

Research Bridge Program

Grant Writing Resources

Quick Reference Guides





- [Proposal Prep 101](#) 
- [Where do I go for Help with...?](#)
- [A Guide to the Grants Process at Purdue University](#)  This booklet, created by EVPRP Research Development staff, includes useful information regarding processes and resources related to funding and research grant administration at Purdue. A must read for new faculty.
- [Preparing for a Conversation with Your Program Manager](#)

Purdue Drop-in Text

Find up-to-date "boilerplate" text for Purdue institutional resources and facilities at the [EVPRP e-Pubs](#) site for use, either in entirety or pertinent portions, in proposals submitted to funding agencies. Documents are searchable by keyword and include citations to avoid plagiarism.



Self-Help Tools for Proposal Preparation

This series provides step-wise guidance, samples, and/or tailorable text for some of the non-research-related requirements of a proposal submission. *Note: Only accessible from the purdue.edu domain.

- Tool # 1: [Management Plan Self-Assessment](#) 
- Tool # 2: [Annotated Letters of Individual or Institutional Commitment](#) 
- Tool # 3: [Postdoctoral Mentoring Plan Template](#) 
- Tool # 4: [Preparing Major or Shared Research Instrumentation Proposals](#) 

Broader Impacts Resources

All NSF proposals must include a section within the Project Description that discusses the broader impacts of the proposed activities. The resources below may be helpful in completing this requirement.

- [National Alliance for Broader Impacts \(NABI\)](#) Check out this NSF-funded network for developing more innovative and compelling broader impact activities.
 - [NABI Broader Impacts Guiding Principles and Questions for NSF Proposals](#)  The purpose of this document is to assist NSF program managers, proposal reviewers, and review panels in evaluating the BI component of NSF proposals and to assist proposers with developing their broader impact plans.
- [Virtual Rolodex of Potential Education and Outreach Partners](#) Proposal-focused information on campus resources you can leverage for broad impacts.
- [Steps to Leveraging Campus Resources for Broader Impacts](#)  This figure walks you through best practices for incorporating broader impacts in your research proposal.

[NSF Merit Review Information on NSF's Merit Review Process, including FAQs](#)

Grant Writing Resources

Proposal Prep 101

OFFICE OF THE EXECUTIVE VICE PRESIDENT FOR RESEARCH AND PARTNERSHIPS



Proposal Prep 101

- **Need assistance setting up your Pivot account to locate funding?**
Contact Kristyn Jewell (kristynj@purdue.edu) for one-on-one help.
- **Interested in NIH funding opportunities?**
Contact Perry Kirkham (pkirkham@purdue.edu) for NIH-specific guidance.
- **Ready to start budget and authorization?**
Visit www.purdue.edu/business/sps/preaward.
- **Need a grant writer?**
Contact Sally Bond (sbond@purdue.edu) for larger, multidisciplinary proposal services and proposalcoordinator@purdue.edu for consultations and assistance on single-investigator proposals.
- **Want an internal review of your proposal before submission?**
Contact Sally Bond (sbond@purdue.edu).
- **Looking for boilerplate text on Purdue resources?**
Visit our e-Pubs site at <http://docs.lib.purdue.edu/ovpr/>.
- **Planning a site visit from your funding agency?**
Contact Sue Grimes (sgrimes@purdue.edu) for logistical help.

ACCESS THE FUNDING AND GRANT WRITING WEBSITE
www.purdue.edu/research/funding-and-grant-writing/overview.php

...for key resources such as:

- Registration for workshops
- Self-help proposal development tools and data management plan templates
- Instructions and templates for Purdue limited submissions
- Rolodex of potential broader impact partners
- Guide to the Grants Process at Purdue booklet

  Follow us on Twitter at @Research_Purdue.
Join the conversation with #PUgrantwriter.

PURDUE
UNIVERSITY

4/3/2015

That Last Proposal Writing Experience.....



Proposal Preparation Process

Tailored and intentional plan

General 10-week project timeline:

	1	2	3	4	5	6	7	8	9	10
Analysis and Planning										
Distribute documents noted in RFP										
Identify previously successful proposals										
Identify PI										
Notify Pre-Award Center for assigned budget specialist										
Problem Overview										
• <i>What is the problem</i>										
• <i>What has already been done to address problem</i>										
• <i>What gaps remain</i>										
• <i>How we propose to address gaps</i>										
Vision										
Goals										
Identify proposal win themes/discriminators										
Program Officer Input										
Contact PO	initial									
Team debrief on meeting										
Refine initial analysis/planning										
Proposed Outline										
Discuss/refine outline structure										
More detailed outline, if needed										
Identify graphics needed										
Partnerships										
Recruit collaborative partners										
Produce "talking points" brochure or website										
Recruit industry affiliates										
Recruit advisory board members										
Collect letters of commitment										
Management and Personnel										
Identify basic management structure										
Collect biosketches										
Proposal Writing and Editing										
Assign writing										
Write section components										
Compile 1 st draft										
Project team 1 st edit										
Any outside review input/edit										
Editing iterations										
Write summary or abstract										

Red Text: Important to have agreement (and explicit text for problem overview) prior to proposal writing

Key Strategies

Strategies for the strongest proposal submission

- tell a compelling story
- respond to solicitation
- answer “Why Purdue?”
- know your reviewer
- conduct internal review

Build the Storyline

Storyline first!

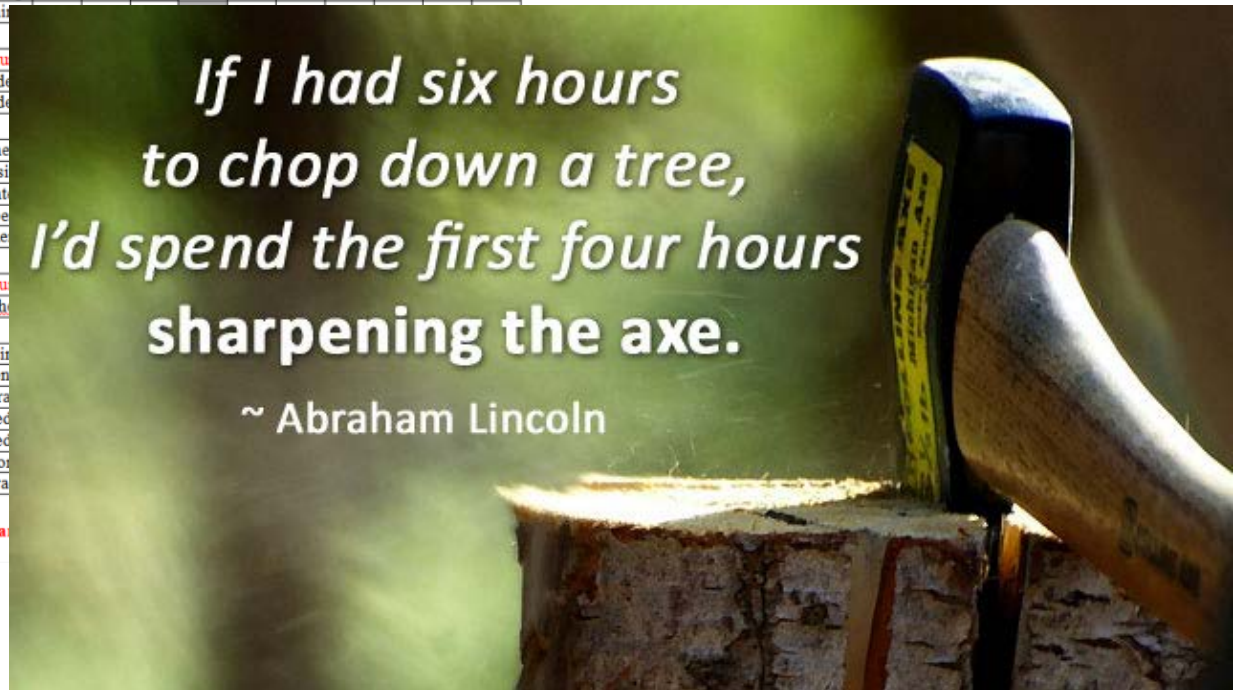
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Write section components										
Compile 1 st draft										
Project team 1 st edit										
Any outside review input/editing										
Editing iterations										
Write summary or abstract										

Red Text: Important to have agreement (a

*If I had six hours
to chop down a tree,
I'd spend the first four hours
sharpening the axe.*

~ Abraham Lincoln



Build the Storyline

Remember...you are not the audience. Don't write for yourself.

- show something important is at stake
- answer “So what?”
- make it memorable, not complex, and have clear logic flow
- back it up with references...not anecdotal.

Build the Storyline

*A good story is more
important than
good data.*

Jon Lorsch, director of the National Institute of
General Medical Sciences at NIH,

quoting

Francis Collins, director of NIH

Build the Storyline

Gap analysis

- tell a compelling story

- respond to solicitation

- answer

- know y

- conduct

Good science is a story that...

- begins with a problem
- provides coherence in narrative
- hooks reviewer so weaknesses are not fatal
- sets “north star”

Build the Storyline

Four key questions

- tell a compelling story

- respond to solicitation

- answer

- know

- conduct

- What is the problem?
- What has been done already to address the problem?
- What is the gap that remains?
- How do you propose to address this gap?

Build the Storyline

Funnel of logic flow

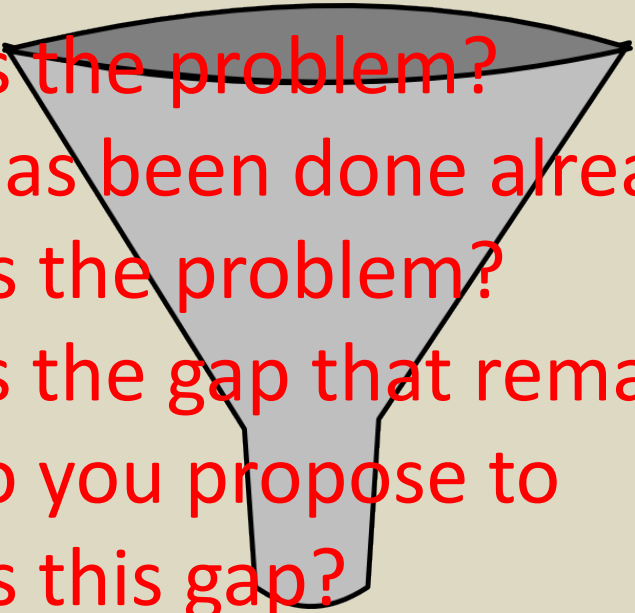
- tell a compelling story

- respond to solicitation

- answer

- know

- conduct

- 
- What is the problem?
 - What has been done already to address the problem?
 - What is the gap that remains?
 - How do you propose to address this gap?

Build the Storyline

Start with phrase answers (Example from Brenda Capobianco NSF IUSE)

What is the problem?

- Next generation standards highlight integration of engineering and technology into science education
- However, current K-12 science curriculum/pedagogy does not equip teachers to include engineering in their classroom. Particularly a problem at elementary level where teachers have less preparation in science and no formal exposure to engineering

What has been done to address this problem?

- Texas UTeach, Boston Museum of Science's Engineering is Elementary, Purdue's Science Learning through Engineering Design
- Integrate engineering design for **inservice** elementary teacher
- strong proof-of-concept that elementary teachers can effectively translate concepts

What is the gap that remains?

- despite strong local/regional impact, not scalable or sustainable
- requires continual district resourcing and limited capacity to reach 1.6 million elementary science teachers

How do you propose to address this gap?

- Immerse **preservice** teachers in authentic engineering design-based science learning

Build the Storyline

Turn phrases into narrative

Continued scientific and technological innovations are critical to fostering sustained economic growth, global competitiveness, and, most importantly, meeting an increased demand for STEM talent. To harness the nation's great scientific and technological potential, attention must be given to improving the state of STEM education and to build a robust STEM workforce (PhRMA, 2014). As noted by the President's Council of Advisors on Science and Technology, "the most important factor in ensuring excellence in K-12 STEM education is great STEM teachers" (PCAST, 2015). Compounding this demand for high-quality STEM teachers is the introduction of new academic standards (NGSS Lead States, 2013). Reform documents such as *A Framework for K-12 Science Education* (NRC, 2012) and the *Next Generation of Science Standards* (NGSS Lead States, 2013) highlight the significant role science and engineering practices play in building students' early understanding of the world around them. The *Framework* indicates that all children should develop competencies in engineering design, and the NGSS explicitly includes a "conceptual shift" toward "the integration of engineering and technology into the structure of science education." However, such an imminent shift cannot be realized without adjustment of K-12 science curriculum and pedagogy and a national transformation in the preparation of K-12 teachers so that teachers possess the knowledge and skills necessary to include the discipline of engineering in their classrooms. This is especially important at the elementary school level where teachers tend to have the most limited academic preparation in science (Abell, 2007; Appleton, 2007; Maljano, Blanco, & Ruiz, 1998) and essentially non-existent formal exposure to engineering (Cunningham & Carlson, 2014; Wendell, 2014).

To fill this void in professional training of elementary science teachers, considerable national strides have been made to integrate engineering design for inservice elementary science teachers (Capobianco & Lehman, 2015; Capobianco & Rupp, 2014; Sarganis, Yang, & Cunningham, 2012; Voss, et al., 2013; Yoon, et al., 2014). Programs such as the University of Texas's *UTeach Engineering*, Boston's Museum of Science's *Engineering is Elementary*, Purdue University's *Science Learning / through Engineering Design (SLED) Partnership*, The John Hopkins University's *STEM Achievement in Baltimore Elementary Schools (SABES)*, and University of Minnesota's *Eng. TEAMS* are grounded in the delivery of high-quality, content-rich, engineering design-based experiences for inservice elementary science teachers. Results show strong proof-of-concept that elementary teachers can effectively translate engineering basics into the classroom environment. The successful NSF-funded SLED Partnership, for example, demonstrated that elementary inservice science teachers can develop deep conceptual knowledge of engineering practices, translate knowledge into teaching that facilitates students' science learning, and address both first and second-order classroom challenges with implementing engineering design-based science instruction (Capobianco & DeLisi, 2015; Capobianco, Lehman, & Kelley, 2015).

While such inservice training has had strong impact on students and teachers across various elementary school settings, a significant gap remains in developing a nationally scalable and sustainable solution. Current inservice efforts rely on an existing base of teaching experience, require continual district resourcing for on-site or workshop-oriented training, and have limited capacity to reach the more than 1.6 million elementary science teachers nationwide (NCES, 2015). We lack a strategic, research-based nationwide process for elementary science teacher preparation to answer the call for implementing new engineering standards (Capobianco, 2012, 2015; Wendell, 2014).

To address this gap in engaged student learning, we propose a research-based project that will create an innovative, scalable, and sustainable model for elementary science teacher preparation that can address the unprecedented need to prepare elementary science teachers to teach engineering practices nationwide. In our *USE Using Principles of Design to Advance Teacher Education (UPDATE)* project, we will draw on STEM and education expertise to collaboratively transform elementary science teacher preparation by immersing preservice teachers in authentic engineering design-based science learning tasks in a sequence of core required undergraduate science content courses. We will utilize the constructs of *situated learning* and *teacher as learner* to uncover, evaluate, and explain the multiple and diverse ways preservice elementary teachers learn engineering practices, how they begin to conceptualize engineering design, and how they most effectively teach elementary school science using engineering practices.

Build the Storyline

A Significance

The NIH is committed to translating basic biomedical research into clinical practice and thereby impacting global human health¹, and Francis Collins identifies high-throughput technology as one of five areas of focus for the NIH's research agenda². For many diseases, researchers have identified successful novel therapeutics or research probes by applying technical advances in automation to high-throughput screening (HTS) using either biochemical or cell-based assays³⁻⁶. Researchers are using genetic perturbations such as RNA interference or gene overexpression in cell-based HTS assays to identify genetic regulators of disease processes as potential drug targets⁷⁻⁹. However, the molecular mechanisms of many diseases that deeply impact human health worldwide are not well-understood and thus cannot yet be reduced to biochemical or cell-based assays.

Ideally, researchers could approach disease from a phenotypic direction, in addition to the traditional molecular approach, by searching for chemical or genetic regulators of disease processes in whole model organisms rather than isolated cells or proteins. Moving HTS towards more intact, physiological systems also improves the likelihood that the findings from such experiments accurately translate into the context of the human body (e.g., in terms of toxicity and bioavailability), simplifying the path to clinical trials and reducing the failure of potential therapeutics at later stages of testing. In fact, for some diseases, a whole organism screen may actually be necessary to break new therapeutic ground; in the search for novel therapeutics for infectious agents, for example, it is widely speculated that the traditional approach of screening for chemicals that directly kill bacteria *in vitro* has been largely exhausted¹⁰. Our work recently identified six novel classes of chemicals that cure model organisms from infection by the important human pathogen *E. faecalis* through mechanisms distinct from directly killing the bacterium itself¹¹. Anti-infectives with new mechanisms of action are urgently needed to combat widespread antibiotic resistance in pathogens.

Enabling HTS in whole organisms is therefore recognized as a high priority (NIH PAR-08-024)^{12,13}. *C. elegans* is a natural choice. Manually-analyzed RNAi and chemical screens are well-proven in this organism, with dozens completed¹⁴⁻¹⁶. Many existing assays can be adapted to HTS; instrumentation exists to handle and culture *C. elegans* in HTS-compatible multi-well. Its organ systems have high physiologic similarity and genetic conservation with humans^{17,18}. *C. elegans* is particularly suited to assays involving visual phenotypes: physiologic abnormalities and fluorescent markers are easily observed because the worm is mostly transparent. The worms follow a stereotypic development pattern that yields identically-appearing adults^{19,20}, such that deviations from wild-type are more readily apparent.

The bottleneck that remains for tackling important human health problems using *C. elegans* HTS is image analysis (NIH PA-07-320)^{21,22}. It has been recently stated, "Currently, one of the biggest technical limitations for large-scale RNAi-based screens in *C. elegans* is the lack of efficient high-throughput methods to quantitate lethality, growth rates, and other morphological phenotypes"²³. Our proposal to develop image analysis algorithms to identify regulators of infection and metabolism in high-throughput *C. elegans* assays would bring image-based HTS to whole organisms, and have the following impact:

Carolina Wählby of
the Broad Institute
<http://www.niaid.nih.gov/researchfunding/grant/pages/appsamples.aspx>

Build the Storyline

Where do you put it?

- **as soon as solicitation allows!**
 - background, rational, vision and goals
- **NIH**
 - start of specific aims page and expanded version in significance section

Build the Storyline

Create a one-page brief

One-page project description sent to program officer that includes:

- concise storyline
- vision/goals
- team
- methodology/approach
- impact

Build the Storyline

One-page...taste of your entire grant in a single, bite-sized piece

It forces you to distill all aspects down to their essences and to find a way of piecing things together that is economical, coherent, logical, and compelling [...] is totally unforgiving, revealing problems in the clarity of your thinking and presentation, weaknesses in the logic of your research, vagueness in your methods, and failures in the all-important 'so what?' realm. Given the luxury of length, additional verbiage has a way of camouflaging weaknesses (at least from the writer but not so often from the reviewer).

—Robert Levenson, UC-Berkeley

Build the Storyline

Preparing for a Successful Meeting with Your Program Officer

You are more likely to receive valuable insight into the funding potential of your idea if you follow these steps:

- Make contact early (at least several months in advance).
- Do not make a "cold call." Email a one-page concept paper along with your agency biosketch and request a phone appointment to discuss.
- Develop your concept paper using the format below. Grant writers in the Office of Research and Partnerships can help you develop this text. Email sbond@purdue.edu to request help.

Why a one-pager? Distilling your ideas into a brief summary — one that starts with a compelling storyline — will best communicate project relevance, highlight the logic of your approach, and allow targeted rather than general feedback. Many program officers will not read more than one page since multiple pages represent a proposal review rather than an idea review. While you will not be told if you are "fundable," the program officer can assess for program fit.

For NIH Use Specific Aims Page

Start with storyline:

- What is the human health problem?
- What has been done already to address this problem?
- What is the gap that still exists?
- How do you propose to address this gap?

Briefly mention why this team is ideal for the project.

Aim X: Use a bold, concrete objective for each aim. Describe each aim in one to three sentences that convey why this work needs to be done as well as what and how.

End with paragraph on expected outcomes.

For All Other Funding Agencies Use Concept Page

Start with storyline:

- What is the problem?
- What has been done already to address this problem?
- What is the gap that still exists?
- How do you propose to address this gap?

List your goals/objectives.

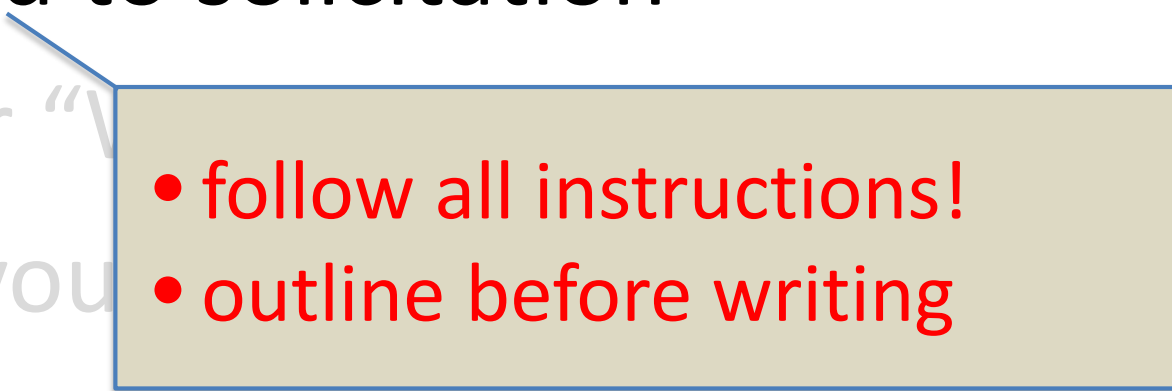
Describe why this team is ideal for the project.

Overview methodology.

Summarize impact of your success.

Key Strategies

Addressing common trouble spots

- tell a compelling story
 - respond to solicitation
 - answer “V”
 - know your audience
 - conduct internal review
- 
- follow all instructions!
 - outline before writing

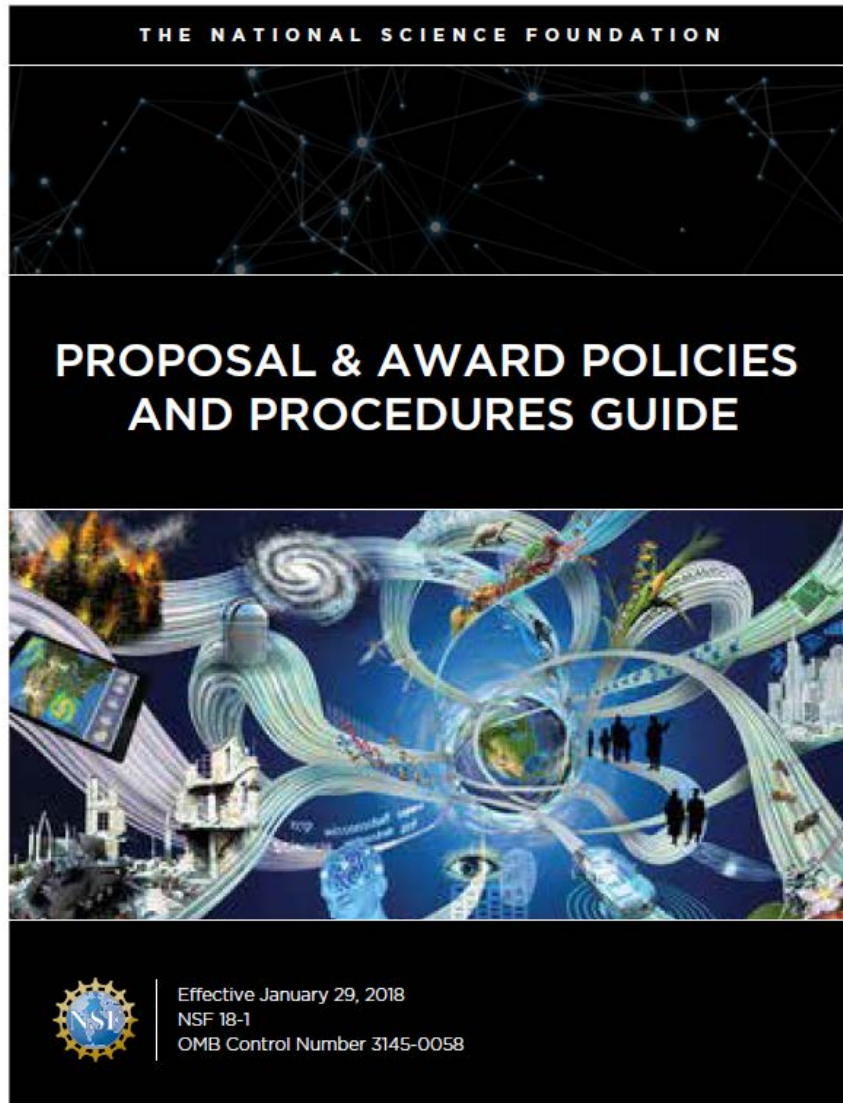
Respond to Solicitation

Do not be returned without review!!

- Eligibility, due date, length, margins
- But also...
 - prescriptive headings
 - merit review criteria in ***multiple*** locations
 - cited documents for language, rationale

Respond to Solicitation

Know the agency guidelines as well as solicitation



Faculty Early Career Development Program (CAREER) Includes the description of NSF Presidential Early Career Awards for Scientists and Engineers (PECASE)

PROGRAM SOLICITATION NSF 17-537

REPLACES DOCUMENT(S):
NSF 15-555



National Science Foundation

Directorate for Biological Sciences

Directorate for Computer & Information Science & Engineering

Directorate for Education & Human Resources

Directorate for Engineering

Directorate for Geosciences

Directorate for Mathematical & Physical Sciences

Directorate for Social, Behavioral & Economic Sciences

Office of Integrative Activities

Office of International Science and Engineering

Full Proposal Deadline(s) (due by 5 p.m. submitter's local time):

July 19, 2017

Third Wednesday in July, Annually Thereafter

for BIO, CISE, EHR

July 20, 2017

Third Thursday in July, Annually Thereafter

for ENG

July 21, 2017

Third Friday in July, Annually Thereafter

for GEO, MPS, SBE

IMPORTANT INFORMATION AND REVISION NOTES

Eligibility requirements have been revised to clarify the required early-career status of applicants.

Support for senior personnel other than the PI that is commensurate with a limited collaborative role in the project is now allowed in the budget of the proposal or of a subrecipient.

Proposal due dates:

Directorate	2017 due dates	2018 due dates	2019 due dates
BIO, CISE, EHR	July 19, 2017	July 18, 2018	July 17, 2019
ENG	July 20, 2017	July 19, 2018	July 18, 2019
GEO, MPS, SBE	July 21, 2017	July 20, 2018	July 19, 2019

Any proposal submitted in response to this solicitation should be submitted in accordance with the revised *NSF Proposal & Award Policies & Procedures Guide (PAPPG) (NSF 17-1)*, which is effective for proposals submitted, or due, on or after January 30, 2017.

Respond to Solicitation

Know general guidelines but solicitation overrides.

Part I Overview Information

Department of Health and Human Services

Participating Organizations

National Institutes of Health (NIH), (<http://www.nih.gov/>)

Components of Participating Organizations

This RFA is developed as a Roadmap Initiative. All NIH Institutes and Centers participate in Roadmap initiatives. This RFA will be administered by the National Institutes of Health (NIH).

Title: Institutional Clinical and Translational Science Award (U54)

Announcement Type

This is a reissue of [RFA-RM-06-002](#), which was released previously October 12, 2005.

Update: The following update relating to this announcement has been issued:

- [March 22, 2007](#) - This RFA has been reissued as (RFA-RM-07-007).
- [November 8, 2006](#) (NOT-RR-07-003) - See Notice [NOT-RR-07-003](#) for clarification, Institutional Clinical and Translational Science Award (U54).

Request For Applications (RFA) Number: RFA-RM-07-002

Catalog of Federal Domestic Assistance Number(s)

93.389, 93.310

Key Dates

Release Date: August 22, 2006

Letters of Intent Receipt Date(s): December 18, 2006

Application Receipt Date: January 17, 2007

Peer Review Date(s): Summer 2007

Council Review Date(s): September 2007

Earliest Anticipated Start Date(s): September 30, 2007

Additional Information To Be Available Date (URL Activation Date): October 2006

Expiration Date: January 18, 2007

Due Dates for E.O. 12372

Not Applicable

Additional Overview Content

Executive Summary

- Growing barriers between clinical and basic research, along with the ever increasing complexities involved in conducting clinical research, have created a need for a new enterprise at a time when it should be expanding.
- The purpose of this initiative is to assist institutions to create a uniquely transformative, novel, and integrative academic home for clinical and basic research, and to promote the application of new knowledge and techniques to patient care. Clinical and Translational Science Award (U54).

FORMS VERSION D SERIES
UPDATED MARCH 24, 2017



GENERAL INSTRUCTIONS FOR NIH AND OTHER PHS AGENCIES

SF424 (R&R) Application Packages

Guidance developed and maintained by NIH for preparing and submitting applications via Grants.gov to NIH and other PHS agencies using the SF424 (R&R)

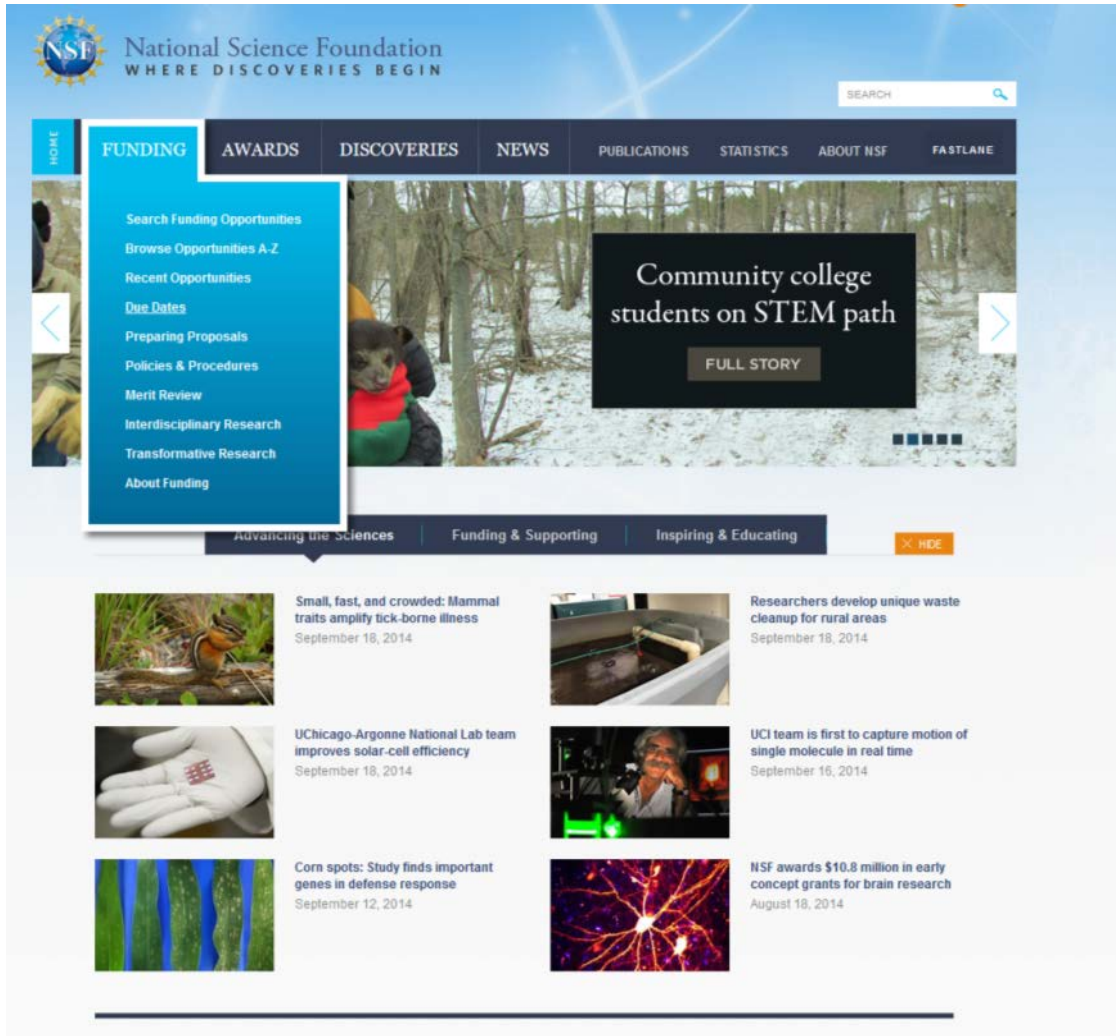
Respond to Solicitation

Sleuth what was funded previously to identify trends

- What type of science and how does it compare to yours?
- What was team composition?
- What type of education integration?
- What type of institution?
- What type of budget?

Respond to Solicitation

Agency websites often show what was previously funded.



www.nsf.gov

Respond to Solicitation

Each program page has “what has been funded” and map of recent awards.

[Browse Funding Opportunities A-Z](#)
[Due Dates](#)
[Find Funding](#)
[Merit Review](#)
[Policies and Procedures](#)
[Preparing Proposals](#)
[Recent Opportunities](#)
[Transformative Research](#)

Joint NSF/NIH Initiative on Quantitative Approaches to Biomedical Big Data (QuBBD)

CONTACTS

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Lora Billings	lbilling@nsf.gov	(703) 292-8039	1025 N
Winay Pai	BD2K_QuBBD@mail.nih.gov	(301) 451-4781	NIH

PROGRAM GUIDELINES

Solicitation 16-573

Important Information for Proposers

A revised version of the *NSF Proposal & Award Policies & Procedures Guide (PAPPG)* (NSF 16-1), is effective for proposals submitted, or due, on or after January 25, 2016. Please be advised that, depending on the specified due date, the guidelines contained in NSF 16-1 may apply to proposals submitted in response to this funding opportunity.

DUE DATES

Full Proposal Deadline Date: September 28, 2016

Full Proposal Deadline Date: September 12, 2017

Second Tuesday in September, Annually Thereafter

SYNOPSIS

Recent advances in medical and healthcare technologies are creating a paradigm shift in how medical practitioners and biomedical researchers approach the diagnosis, prevention, and treatment of diseases. New imaging technologies, advances in genetic testing, and innovations in wearable and/or ambient sensors are allowing researchers to predict health outcomes and develop personalized treatments or interventions.

Coupled with the rapid growth in computing and infrastructure, researchers now have the ability to collect, store, and analyze vast amounts of health- and disease-related data from biological, biomedical, behavioral, social, environmental, and clinical studies. The explosion in the availability of biomedical big data from disparate sources, and the resulting data science challenges including images, networks, and graphs, pose significant challenges in terms of data management, analysis, and interpretation.

While there have been some encouraging developments related to foundational approaches for big data challenges over the past decade, there have been challenges related to biomedical data science. The National Science Foundation (NSF) recognizes that fundamental questions in basic, clinical, and translational research require multidisciplinary approaches that involve experts in quantitative disciplines and data science.

The Quantitative Approaches to Biomedical Big Data Program is designed to support research in application areas at the intersection of the biomedical and data sciences by encouraging collaborations that focus on innovative and transformative approaches to address these challenges.

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CDS&E/Collaborative Research: The Integration of Data-Mining with Multiscale Engineering Computations
Award Number:1310173; Principal Investigator:Yannis Kevrekidis; Co-Principal Investigator:Amit Singer; Organization:Princeton University;NSF Organization:CMMI Start Date:08/15/2013; Award Amount:\$525,000.00; Relevance:48.0;

CDS&E/Collaborative Research: The Integration of Data-Mining with Multiscale Engineering Computations
Award Number:1309858; Principal Investigator:Ronald Coifman; Co-Principal Investigator:Ronen Talmon; Organization:Yale University;NSF Organization:CMMI Start Date:08/15/2013; Award Amount:\$475,000.00; Relevance:48.0;

Complexity to Clarity: Nonparametric Procedures that Exploit Structured Data and Models
Award Number:1521786; Principal Investigator:Ann Lee; Co-Principal Investigator:Shirley Ho, Chad Schafer; Organization:Carnegie-Mellon University;NSF Organization:DMS Start Date:09/01/2015; Award Amount:\$400,000.00; Relevance:48.0;

High-Performance, High-Level Tools for Statistical Inference and Unsupervised Learning
Award Number:1622501; Principal Investigator:John Owens; Co-Principal Investigator:John Fisher, Alan Edelman, Jeff Bezanson; Organization:University of California-Davis;NSF Organization:DMS Start Date:09/15/2016; Award Amount:\$164,612.00; Relevance:48.0;

Collaborative Research: Towards an Accurate, High-Fidelity Modeling System for Multiphysics and Multiscale Coastal Ocean Flows
Award Number:1622459; Principal Investigator:Hansong Tang; Co-Principal Investigator;; Organization:CUNY City College;NSF Organization:DMS Start Date:09/15/2016; Award Amount:\$100,000.00; Relevance:48.0;

"Big-Data" Asymptotics: Theory and Large-Scale Experiments
Award Number:1418362; Principal Investigator:David Donoho; Co-Principal Investigator:Iain Johnstone; Organization:Stanford University;NSF Organization:DMS Start Date:08/15/2014; Award Amount:\$700,594.00; Relevance:48.0;

Expanding the Computational Statistics Toolbox for General Hierarchical Models
Award Number:1622444; Principal Investigator:Perry de Valpine; Co-Principal Investigator:Duncan Temple Lang, Abel Rodriguez, Christopher Paciorek; Organization:University of California-Berkeley;NSF Organization:DMS Start Date:09/15/2016; Award Amount:\$199,920.00; Relevance:48.0;

Statistical Analysis for Partially-Observed Markov Processes with Marked Point Process Observations
Award Number:1228244; Principal Investigator:Yong Zeng; Co-Principal Investigator;; Organization:University of Missouri-Kansas City;NSF Organization:DMS Start Date:09/01/2012; Award Amount:\$278,533.00; Relevance:48.0;

Collaborative Research: Scalable Statistical Validation and Uncertainty Quantification for Large Spatio-Temporal Datasets
Award Number:1417857; Principal Investigator:Douglas Nychka; Co-Principal Investigator:Douglas Nychka; Organization:University Corporation For Atmospheric Res;NSF Organization:DMS Start Date:08/01/2014; Award Amount:\$75,090.00; Relevance:48.0;

Nonparametric Network Comparison

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Award Abstract #1622501

High-Performance, High-Level Tools for Statistical Inference and Unsupervised Learning

NSF Org:	DMS Division Of Mathematical Sciences
Initial Amendment Date:	September 13, 2016
Latest Amendment Date:	September 13, 2016
Award Number:	1622501
Award Instrument:	Continuing grant
Program Manager:	Yong Zeng DMS Division Of Mathematical Sciences MPS Direct For Mathematical & Physical Scien
Start Date:	September 15, 2016
End Date:	August 31, 2019 (Estimated)
Awarded Amount to Date:	\$164,612.00
Investigator(s):	John Owens jowens@ece.ucdavis.edu (Principal Investigator) John Fisher (Co-Principal Investigator) Alan Edelman (Co-Principal Investigator) Jeff Bezanon (Co-Principal Investigator)
Sponsor:	University of California-Davis OR/Sponsored Programs Davis, CA 95618-6134 (530)754-7700
NSF Program(s):	CDS&E-MSS, CDS&E
Program Reference Code(s):	7433, 8083, 8084, 9263
Program Element Code(s):	8069, 8084

ABSTRACT

Using the "Julia" language for scientific computing developed at MIT, the UC Davis, MIT, and Julia Computing, Inc. teams funded by this project will extend the Julia language and runtime to utilize massively-parallel graphics processing units (GPUs) as first-class processors for scientific computing. Julia offers the twin advantages of straightforward, high-level programmability as well as excellent performance; adding GPU capability within Julia opens the door to even greater performance. The team will use Julia and its new GPU capabilities to address several important problems in statistical inference and

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The screenshot displays the NIH RePORTer website interface. At the top, the NIH logo is followed by the text "Research Portfolio Online Reporting Tools (RePORT)". A search bar is located in the top right corner. Below the header, a navigation bar contains links for HOME, ABOUT RePORT, FAQs, GLOSSARY, and CONTACT US. A secondary navigation bar includes QUICK LINKS, RESEARCH, ORGANIZATIONS, WORKFORCE, FUNDING, REPORTS, and LINKS & DATA. The main content area is titled "NIH RePORTER" with a version number of 0.7.0. It features a "CHECK OUT FEDERAL RePORTER" button and links for "About RePORTER DATA", "FAQ", "ExPORTER", "RePORTER Manual", and "RSS of Newly Added Projects". The "QUERY" section is active, showing "BROWSE NIH" and "MATCHMAKER BETA" options. The "SUBMIT QUERY" and "CLEAR QUERY" buttons are present. The "Fiscal Year (FY)" is set to "Active Projects" (Current FY is 2014). The "RESEARCHER AND ORGANIZATION" section includes fields for Principal Investigator (PI) / Project Leader, Organization, Department, and Organization Type, each with a "SELECT" button. The "TEXT SEARCH" section has a "Text Search (Logic)" field with radio buttons for "And", "Or", and "Advanced". The "PROJECT DETAILS" section includes fields for Project Number/Application ID, Program Officer (PO), and Project Start Date, each with a "SELECT" button. The "Agency/Institute/Center" field is set to "Admin". The "NIH Spending Category" field is set to "Funding". The "Funding Mechanism" field is set to "Award Type". The "Activity Code" field is set to "Study Section". The "Study Section" field is set to "Standing CSR study sections only".

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SUBMIT QUERY CLEAR QUERY

Fiscal Year (FY): Current FY is 2014 Active Projects SELECT

RESEARCHER AND ORGANIZATION

Principal Investigator (PI) / Project Leader: (Last Name, First Name) Use '%' for wildcard in PI names Enter several PI/Project Leader names OR PI Profile IDs

City: Use '%' for wildcard

Organization: LOOKUP Please enter at least 3 characters to use Lookup. Contains Begins with Exact

State: SELECT

Country: SELECT

Department: SELECT

Organization Type: SELECT

Congressional District: SELECT

DUNS Number:

TEXT SEARCH

Text Search (Logic): And Or Advanced

Search in: Projects Publications News Limit Project search to: Project Title Project Terms Project Abstracts Limit Publication search to: Start Year End Year 2013 2014

PROJECT DETAILS

Project Number/ Application ID: Use '%' for wildcard in project number, e.g. %R21% Enter multiple project numbers/application IDs

OR

1 R01 CA 811099 01 A151

Program Officer (PO): (Last Name, First Name) Use '%' for wildcard

Project Start Date: Format: mm/dd/yyyy

Agency/Institute/Center: Admin Funding SELECT

NIH Spending Category: SELECT

Funding Mechanism: Award Type SELECT

Award Type: SELECT

Activity Code: SELECT

Study Section: SELECT

Standing CSR study sections only

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T: Application Type; Act: Activity Code; Project: Admin IC, Serial No.; Year: Support Year/Supplement/Amendment

	T	Act	Project	Year	Sub #	Project Title	Contact PI/ Project Leader	Organization	FY	Admin IC	Funding IC	FY Total Cost by IC	Similar Projects
<input type="checkbox"/>	4	R01	DK089201	05		CONSERVED FETAL EPIGENOMIC SIGNATURES IN A PRIMATE MODEL OF MATERNAL OBESITY	AAGAARD, KJERSTI MARIE	BAYLOR COLLEGE OF MEDICINE	2016	NIDDK	NIDDK	\$287,212	
<input type="checkbox"/>	1	F31	DK111186	01		OBESITY AND DIABETES AS MEDIATORS OF BENIGN PROSTATIC HYPERPLASIA	AARON, LATAYIA	MEHARRY MEDICAL COLLEGE	2016	NIDDK	NIDDK	\$40,417	
<input type="checkbox"/>	4	P20	GM103527	09	5042	ROLE OF BIOACTIVE LIPIDS IN THE PROTECTIVE PATHWAYS OF OBESITY IN ISCHEMIC CARDI	ABDEL-LATIF, AHMED	UNIVERSITY OF KENTUCKY	2016	NIGMS		\$255,850	
<input type="checkbox"/>	4	UH3	TR000928	04		TARGETING TUMOR-DERIVED EXRNA-CONTAINING MICROVESICLES BY HIGH THROUGHPUT SCREENI	ABDEL-MAGEED, ASIM B	TULANE UNIVERSITY OF LOUISIANA	2016	NCATS	OD	\$999,920	
<input type="checkbox"/>	4	R01	HL117626	04		STUDIES OF RARE GENETIC VARIATION IN THE ISOLATED POPULATION OF SARDINIA	ABECASIS, GONCALO	UNIVERSITY OF MICHIGAN	2016	NHLBI	NHLBI	\$711,517	
<input type="checkbox"/>	7	R01	HL108379	04		INSULIN RESISTANCE AND MYOCARDIAL AUTOPHAGY	ABEL, E DALE	UNIVERSITY OF IOWA	2014	NHLBI	NHLBI	\$369,950	
<input type="checkbox"/>	5	R01	HL112413	02		CARDIAC DYSFUNCTION IN THE MET SYNDROME: CROSS-TALK BETWEEN IR AND BAR SIGNALING	ABEL, E DALE et al.	UNIVERSITY OF IOWA	2016	NHLBI	NHLBI	\$386,250	
<input type="checkbox"/>	5	R01	HL127764	02		INSULIN INHIBITION OF BETA-AR SIGNALING IN THE MYOCARDIUM	ABEL, E DALE et al.	UNIVERSITY OF IOWA	2016	NHLBI	NHLBI	\$594,618	

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4R01DK089201-05

Project 1 of 4946 [NEXT](#)

DESCRIPTION

DETAILS


RESULTS


HISTORY

SUBPROJECTS

SIMILAR PROJECTS

NEARBY PROJECTS BETA

LINKS 

NEWS AND MORE 

Project Number: 4R01DK089201-05 **Former Number:** 5R01DK089201-05

Title: CONSERVED FETAL EPIGENOMIC SIGNATURES IN A PRIMATE MODEL OF MATERNAL OBESITY

Contact PI / Project Leader: [AAGAARD, KJERSTI MARIE](#)

Awardee Organization: BAYLOR COLLEGE OF MEDICINE

Abstract Text:

DESCRIPTION (provided by applicant): According to the Developmental Origins of Adult Disease Hypothesis, perturbations in the gestational or early postnatal environment influence the development of adult diseases. Data from our laboratory and others collectively suggest that this occurs with reprogramming of gene expression via epigenetic changes to the 'histone code'. What constitutes the 'histone code'? While almost all cells of an individual bear near identical genomic constitutions, phenotype is ultimately determined by the gene expression profile. Gene expression is maintained by two major mechanisms: (1) transcription factors and post-transcriptional modifiers, and (2) epigenetic modifications, in particular DNA methylation and core-histone modifications. Research is rapidly demonstrating the importance of the epigenetic code to normal human development as well as the burden of disease that occurs when the epigenetic code or machinery malfunctions. However, it remains a fundamental question in the field of epigenomics research if and how the fetal epigenome varies in response to maternal phenotype and diet modifications, and if it is truly predictive of later in life disease states (such as **obesity** and diabetes). Our lab is dedicated to studying the effects of the in utero milieu on epigenetic changes in the fetus. We have developed a non-human primate model of **obesity**, now in its ninth year, to study the fetal histone code. We have shown that it is maternal high fat diet consumption (rather than maternal **obesity** per se) which results in abnormal development of both the hypothalamic neurocircuitry and peripheral entrainment integral to regulation of fetal glucose and lipid homeostasis; these alterations are accompanied by epigenetic changes in chromatin structure resulting in reprogramming of fetal gene expression. As a result of this work, we are now uniquely poised to apply concomitantly developed high throughput sequencing technologies with advanced analytical approaches to decipher the molecular means by which the primate epigenome is modified. In this proposal we present our application of these technologies (ChIP-Seq, RNA-Seq, and custom CpG arrays) in our genome wide characterization of the fetal primate hepatic epigenome. Our studies are relevant to public health since they will clarify how the maternal diet influences the developing primate infant, and whether these changes increase the risk of later in life **obesity**.

Public Health Relevance Statement:

Given the growing body of evidence that many (if not the vast majority) of chronic, non-communicable disease have their origins in fetal life, understanding the in utero factors that impact fetal metabolism and development are among the most important public health issues of our time. Our lab is dedicated to studying the effects of the in utero milieu on epigenetic changes in the fetus. We have developed a non-human primate model of **obesity**, now in its ninth year, to study the fetal histone code. We have shown that it is maternal high fat diet consumption (rather than maternal **obesity** per se) which results in abnormal development of both the hypothalamic neurocircuitry and peripheral entrainment integral to regulation of fetal glucose and lipid homeostasis; these alterations are accompanied by epigenetic changes in chromatin structure resulting in reprogramming of fetal gene expression. As a result of this work, we are now uniquely poised to apply concomitantly developed high throughput sequencing technologies with advanced analytical approaches to decipher the molecular means by which the primate epigenome is modified. In this proposal we present our application of these technologies (ChIP-Seq, RNA-Seq, and custom CpG arrays) in our genome wide characterization of the fetal primate hepatic epigenome. Our studies are relevant to public health since they will clarify how the maternal diet influences the developing primate infant, and whether these changes increase the risk of later in life **obesity**.

Proposal Preparation Process

Always outline!

General 10-week project timeline:

	1	2	3	4	5	6	7	8	9	10
Analysis and Planning										
Distribute documents noted in RFP										
Identify previously successful proposals										
Identify PI										
Notify Pre-Award Center for assigned budget specialist										
Problem Overview										
• What is the problem										
• What has already been done to address problem										
• What gaps remain										
• How we propose to address gaps										
Vision										
Goals										
Identify proposal w/in themes/discriminators										
Program Officer Input										
Contact PO	initial									
Team debrief on meeting										
Refine initial analysis/planning										
Proposed Outline										
Discuss/refine outline structure										
More detailed outline, if needed										
Identify graphics needed										
Partnerships										
Recruit collaborative partners										
Produce "talking points" brochure or website										
Recruit industry affiliates										
Recruit advisory board members										
Collect letters of commitment										
Management and Personnel										
Identify basic management structure										
Collect biosketches										
Proposal Writing and Editing										
Assign writing										
Write section components										
Compile 1 st draft										
Project team 1 st edit										
Any outside review input/edit										
Editing iterations										
Check proposal worksheet to verify for DLRC, DP, or other DP center credit										
Write summary or abstract										

Red Text: Important to have agreement (and explicit text for problem overview) prior to proposal writing

Respond to Solicitation

Outline before you write. Be consistent with formatting.

Example of NSF-style proposal outline

1. RATIONALE [2.5 pages]

- Storyline
 - What is the problem?
 - What has been done already?
 - What is the gap that still remains?
 - What do you propose to do to address this gap?

Goals and Objectives

- List goals and objectives (per goal)

Team Partnership

- Team expertise
- Targeted teacher and/or community college faculty participants
- Institutional commitment

Broader Impacts

- curriculum accessed by underrepresented students through targeted teacher recruitment
- community-based research activities
- integrating research activities into computing-related courses in local high schools
- role models from HCBU partner on HUBzero webinars
- presentation to parent-teacher organizations to include assessment results from DLRC-collected metrics
- presentations at both technology education conferences as well as K-12 STEM learning

2. NATURE OF TEACHER ACTIVITIES [3.5 pages]

- Need clearly articulated research projects and activities
 - Map to goals/objectives
- Teachers must be involved in research project for at least 6 weeks
- Must have orientation session at beginning of the program for the teachers to acquaint them with laboratory methods, safety procedures, analytical methods, etc
- Address approach to research training being undertaken

Research Project

- Include overview statement of spectrum of research projects

Project 1

- Provide detailed descriptions of examples of research projects
 - Include who is doing what role
- Present plans that will ensure the development of RET participant-faculty interaction and communication
- How will you facilitate development of collegial relationships and interactions as teachers work closely in teams with university faculty and students?

Project 2

- Provide detailed descriptions of examples of research projects
 - Include who is doing what role
- Present plans that will ensure the development of RET participant-faculty interaction and communication
- How will you facilitate development of collegial relationships and interactions as teachers work closely in teams with university faculty and students?

Project Timetable

- Need Gantt-style chart such as this.
- Overview sentence

Program Initiatives	Year one	Year Two	Year Three	Year Four	Year Five
CICAWEST Administration					
Advisory Board Meeting					
D&I Team and COD meeting					
Mentoring Academy					
Training of coaches/chairs					
Mentoring pairs					
Departmental Transformation					
Diversity Forums					
Chairs/Dept Heads @ PU					
All Three Institutions					
Transformational Team Visits					
NCWIT Visiting Committees					
Promotion and Tenure Review					
Building Networks					
Summit					
Invited Lectures					
Evaluation and Assessment					
STEM Climate Assessment					
Space Resource Inventory					
Coaching Measures					
Mentor/Mentee pre/post self-adv. prod.					
Attitudinal Surveys					
Deans and Heads					
Faculty					
Network Analysis					
External Project Analysis					
Dissemination					
Website					
CIC Women in Academia					
Summit Attendees Meetings					
Publications					
National Presentations					

3. RESEARCH ENVIRONMENT [2.5 pages]


- Describe the experience and record of involvement with K-12/community college education and research of the PI
- Describe faculty who may serve as research mentors. Consider table such as:

Mentor Name	Dept/School	Expertise

- Describe institution
 - Include emphasis on cross-disciplinary partnership and past record of success in cross-disciplinary collaborations

Key Strategies

Addressing common trouble spots

- tell a compelling story
 - respond to solicitation
 - answer “Why Purdue?”
 - know your audience
 - conduct a competitive analysis
- 
- win differentiators of expertise, facilities, prior work, campus environment

Key Strategies

Addressing common trouble spots

- tell a compelling story
 - respond to solid feedback
 - answer “Why Fund This?”
 - **know your reviewer**
 - conduct internal review
- writing for expert and non-expert
 - busy, rushed
 - did not choose to read your proposal

Know Your Reviewer

The secret to editing your work is simple: you need to become its reader instead of its writer.

—Anna Deavere Smith

Know Your Reviewer

Be kind...you are not writing for yourself.

- use formatting as a roadmap
- be generous with white space
- be clear and concise
- proof proposal

Know Your Reviewer

Parallel formatting provides a roadmap to help your reviewer

Example of NSF-style proposal outline

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Chairs/Dept Heads @ PU					
All Three Institutions					
Transformational Team Visits					
NCWIT Visiting Committees					
Promotion and Tenure Review					
Building Networks					
Summit					
Invited Lectures					
Evaluation and Assessment					
STEM Climate Assessment					
Space Resource Inventory					
Coaching Measures					
Mentor/Mentee percep self-eff prod					
Attitudinal Surveys					
Deans and Heads					
Faculty					
Network Analysis					
External Project Analysis					
Dissemination					
Website					
CIC Women in Academia					
Summit Attendee Mailings					
Publications					
National Presentations					

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- Describe institution
 - Include emphasis on cross-disciplinary partnership and past record of success in cross-disciplinary collaborations

Know Your Reviewer

Parallel formatting provides a roadmap to help your reviewer

Research Strategy (usually 12 pages) Option 2 with common preliminary studies

A. Significance

B. Innovation

C. Approach

- Overview sentence on the team and the approach

Preliminary Studies (for all the aims together)

- For all the aims together

Title of Specific Aim #1 (verbatim from your specific aims section)

- Introductory paragraph

Research Design

Expected Outcomes

Potential Problems and Alternative Strategies

Title of Specific Aim #2 (verbatim from your specific aims section)

- Introductory paragraph

Research Design

Expected Outcomes

Potential Problems and Alternative Strategies

Title of Specific Aim #3 (verbatim from your specific aims section)

- Introductory paragraph

Research Design

Expected Outcomes

Potential Problems and Alternative Strategies

Timetable

- Use Gantt chart

Future Directions (optional)

Know Your Reviewer

Avoid dense text by adding white space

Format 1

The NEES collaboration created a total of 15 advanced equipment sites for experimental work dedicated to the reduction of the earthquake threat (Figure 4). The current experimental reach of the equipment ranges from the marine to the geotechnical to the structural environments and can address almost any technical question that may arise on issues related to the safety of the built-environment in earthquakes. Development of this massive array of experimental capabilities demanded an intense and sustained effort. In retrospect, it would appear that the leaders of research groups involved in the creation of the 15 sites were totally absorbed, as they should have been, in the proper development of a magnificent experimental capability across the U.S. Unfortunately, there were three unplanned and unintended results: 1) a negative perception among a portion of the research community that equipment access was not equitable; 2) most, if not all, of the research work initiated has not yet been of a quality to transform the engineering community culture; and 3) the information technology infrastructure, which had initially inspired the NEES concept of a network of interconnected laboratories, has yet to reach its potential. The metaphor of a powerful fleet of battleships at anchor is not irrelevant to the current status. Our goal is to get the fleet moving in harmony.

Rapid advance in engineering knowledge and capability requires at least four ingredients: 1) a driving need; 2) a large community of well-educated professionals; 3) financial support; and 4) competing centers of research and development. As emphasized by the tragic disaster in Wenchuan, PRC, in May 2008, there continues to be a critical need for advances in earthquake-loss reduction. Considering the seismic histories of population centers such as San Francisco, Los Angeles, Kathmandu, and Istanbul, there is no basis for expecting the earthquake threat to abate in the foreseeable future. In large measure because of the encouragement of the National Science Foundation since the early 1970's, the U.S. is blessed with an impressively large community of professionals well trained in earthquake engineering and related sciences. The first two ingredients are very much in place. As long as the U.S. continues to have a strong economic profile and maintains its proven ability to plan beyond the immediate future, financial support for research and development in earthquake issues will continue. Our mission, then, is for NEES to take the lead in providing the competing centers of research and development to achieve catalysis of the existing essential ingredients as described below. The seminal idea for the NEES network was the creation of an experimental-research infrastructure with many visions and capabilities at different research centers connected with a single purpose through the opportunity provided by information technology. The objective of creating a successful equipment infrastructure has been achieved. A driving challenge now is to resuscitate what was intended to be the cortex of the system: the information technology (IT) that can enable the required catalysis of ideas.

Our overall strategy is designed to: 1) inspire the NEES researcher to pursue a more ambitious research agenda; 2) entice the rest of the research community to compete for the opportunity to benefit from the sites; 3) encourage academic researchers to interact with the professional engineers in order to accelerate the implementation of new knowledge in practice; and 4) develop a NEES community that will include all individuals, institutes, agencies, corporations, professional societies, and non-governmental organizations (NGO) interested in protecting society from the harmful consequences of earthquakes.

A brief look at the history of civilizations will reveal that the nuclear ingredient in their development has been the "agora," or the market. Using the opportunities provided by information technology, we plan to develop the intellectual equivalent of the agora in order to get the "fleet at anchor" moving at an ever-increasing pace. We will employ operational excellence, innovative computational tools, outreach that advances knowledge, and an environment for the catalysis of ideas. Among the qualitative and quantitative performance metrics for measuring our success and developing a compelling basis for continued operation are: 1) the *satisfaction* of users (including both physical and analytical researchers); NEEShub users; and education, outreach and training targets; 2) a *greater diversification* of users, research sponsors, operations sponsors, outreach community, and the NEEShub community; 3) *increased research productivity* in earthquake engineering, including the increased use of NEES equipment by remote users; 4) *greater impact* on codes, technical committees, professional societies, and research directions; and, eventually, 5) *reduced losses* from earthquakes.

Format 2

The NEES collaboration created a total of 15 advanced equipment sites for experimental work dedicated to the reduction of the earthquake threat (Figure 4). The current experimental reach of the equipment ranges from the marine to the geotechnical to the structural environments and can address almost any technical question that may arise on issues related to the safety of the built-environment in earthquakes. Development of this massive array of experimental capabilities demanded an intense and sustained effort. In retrospect, it would appear that the leaders of research groups involved in the creation of the 15 sites were totally absorbed, as they should have been, in the proper development of a magnificent experimental capability across the U.S. Unfortunately, there were three unplanned and unintended results: 1) a negative perception among a portion of the research community that equipment access was not equitable; 2) most, if not all, of the research work initiated has not yet been of a quality to transform the engineering community culture; and 3) the information technology infrastructure, which had initially inspired the NEES concept of a network of interconnected laboratories, has yet to reach its potential. The metaphor of a powerful fleet of battleships at anchor is not irrelevant to the current status. Our goal is to get the fleet moving in harmony.

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Know Your Reviewer

Avoid dense text by adding white space

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Know Your Reviewer

Be concise. Less is better.

There are a growing number of scientists **who** believe the system is capable of addressing user demands.

(17 words)

A growing number of scientists believe the system can address user demands.

(12 words)

Know Your Reviewer

Avoid long, dense sentences.

There are several innovations of this proposed research, including: a) analysis **of** air contaminant mixtures and health, **particularly** with extremely high spatiotemporal resolution; b) consideration **of** climate change impacts; and c) incorporation **of** novel risk assessment methodology. (37 words)

Our key innovations include: a) analyzing air contaminant mixtures and health with extremely high spatiotemporal resolution; b) considering climate change impacts; and c) incorporating novel risk assessment methodology. (28 words)

Know Your Reviewer

Get rid of passive voice

Elemental mapping of animal tissues **has been investigated**, and results **have been documented**.

We investigated elemental mapping of animal tissues and documented results.

Know Your Reviewer

Get rid of passive voice

More detailed evaluations of different policy scenarios will also **be developed** with input from key decision makers and local communities in each state.

We will also develop more detailed evaluations of different policy scenarios with input from key decision makers and local communities in each state.

Know Your Reviewer

Delete words that do not add anything

The development of a process to screen new high-throughput products for further evaluation is **certainly** one of the most important features.

Know Your Reviewer

Remove ambiguity particularly with reference words.

When Nature published research that explored gene editing of embryos using CRISPR–Cas9 to correct a specific genetic mutation, **it** did not include embryos from IVF clinics.

What is “it”? The paper? The research? The gene editing? CRISPR-Cas9?

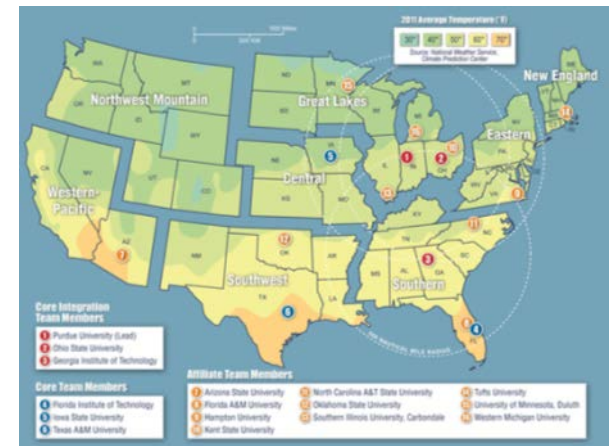
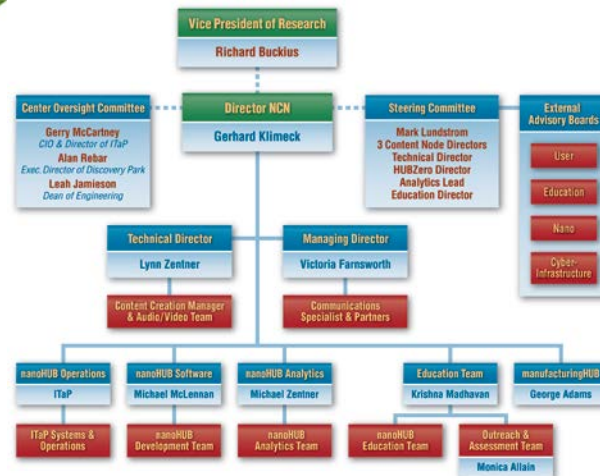
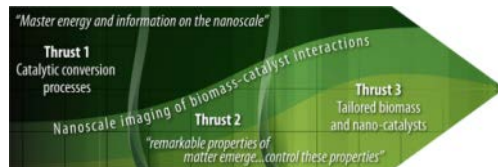
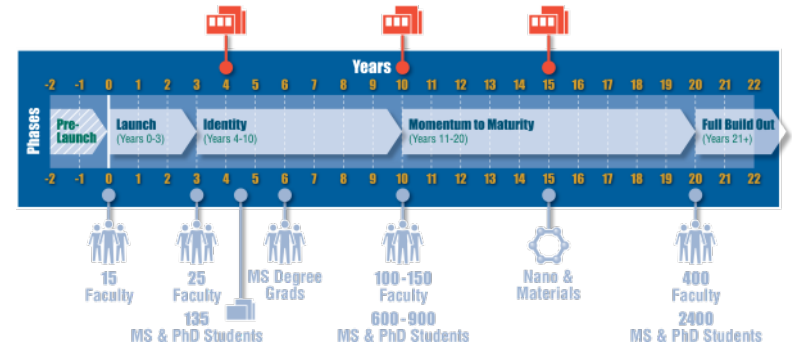
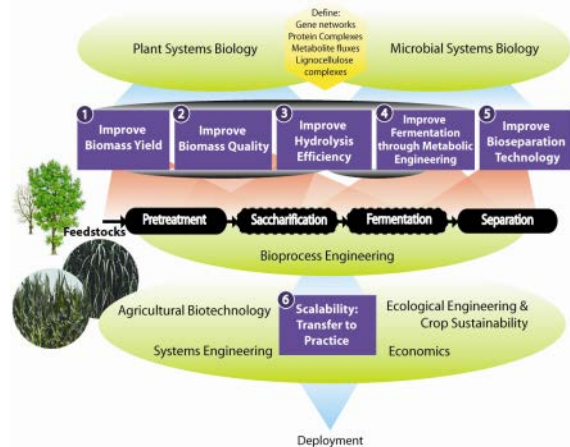
Know Your Reviewer

Sloppy writing = sloppy science



Know Your Reviewer

Use high-quality, easy-to-read graphics for conceptual and organizational info



Know Your Reviewer

Use visuals to summarize narrative when possible.

Program Initiatives	Year 1	Year 2	Year 3	Year 4	Year 5
Indiana administration					
Membership approved by Executive Council for working committees
Partner retreat
Create I-hub
Create Passport tracking
External Advisory Board meetings
Annual Alliance-wide conference
Goal 1: Alliance-wide practices					
Campus director monthly centralized training
Augmented training sets
Faculty/students training on I-hub
Cross-Alliance recruiting, including veterans
Goal 2: Effective community college partnership facilitating transfer to four-year STEM programs					
Co-mentored domestic research experience at partner campuses
Co-mentored international research experience
Industry guest speakers
Cross-Alliance teaching symposia and workshops with community college faculty
Goal 3: Aligning experiences with Tinto's principles of iteration					
Map activities and identify gaps
Pair scholars with mentors
Create individualized portfolios
Map incentives to Passport Badges
Cross-Alliance international research cohort
Disseminate model-based best practices
Goal 4: Research longitudinal model of Scholar development					
Compile a list of Scholar attributes
Test and validate Scholar attributes
Collect Scholar data
Analyze Scholar data and portfolios
Conduct interviews with Scholars
Evaluation and Assessment					
Formative site visits
Formative focus groups/interviews
Formative web-based surveys
Formative analysis and reporting
Summative data plan development
Summative quantitative data gathering
Summative analysis and final reporting

Key Strategies

Addressing common trouble spots

- tell a compelling story
- respond to solicitation
- answer “Why?”
- know your audience
 - planned from beginning
 - formal or informal
- conduct internal review

Internal Review

New eyes on your draft before submission

+ General 10-week project timeline:

	1	2	3	4	5	6	7	8	9	10
Analysis and Planning										
Distribute documents noted in RFP										
Identify previously successful proposals										
Identify PI										
Notify Pre-Award Center for assigned specialist										
Problem Overview										
• What is the problem										
• What has already been done to address problem										
• What gaps remain										
• How we propose to address gaps										
Vision										
Goals										
Identify proposal win themes/discriminators										
Program Officer Input										
Contact PO	initial									
Team debrief on meeting										
Refine initial analysis/planning										
Proposed Outline										
Discuss/refine outline structure										
More detailed outline, if needed										
Identify graphics needed										
Partnerships										
Recruit collaborative partners										
Produce "talking points" brochure or website										
Recruit industry affiliates										
Recruit advisory board members										
Collect letters of commitment										
Management and Personnel										
Identify basic management structure										
Collect biosketches										
Proposal Writing and Editing										
Assign writing										
Write section components										
Compile 1 st draft										
Project team 1 st edit										
Any outside review input/edit										
Editing iterations										
Write summary or abstract										

Red Text: Important to have agreement (and explicit text for problem overview) prior to proposal writing

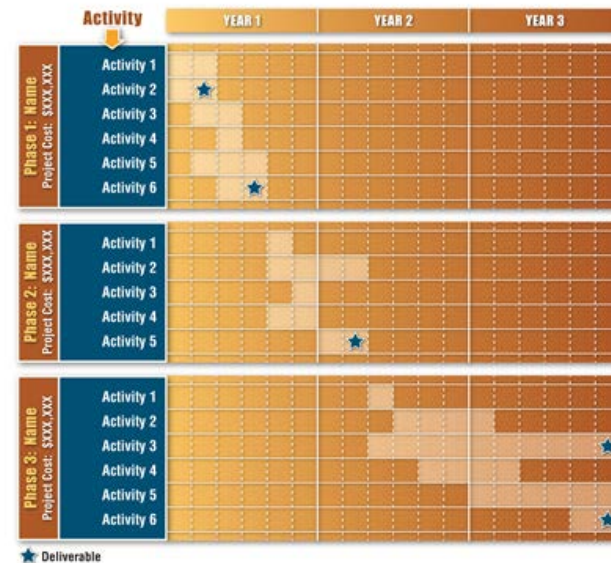
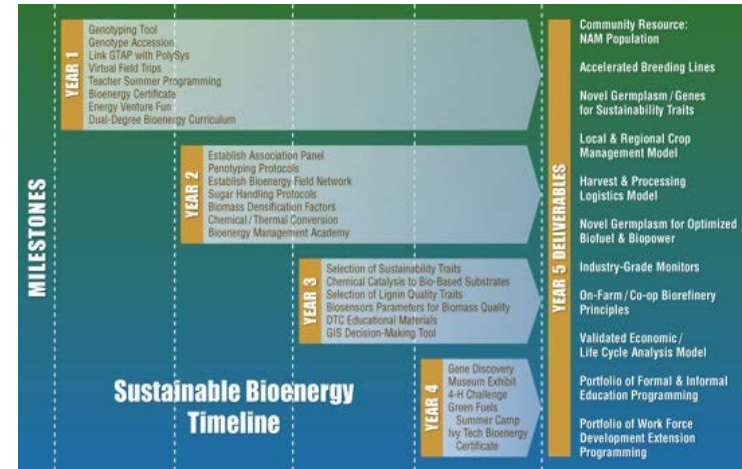
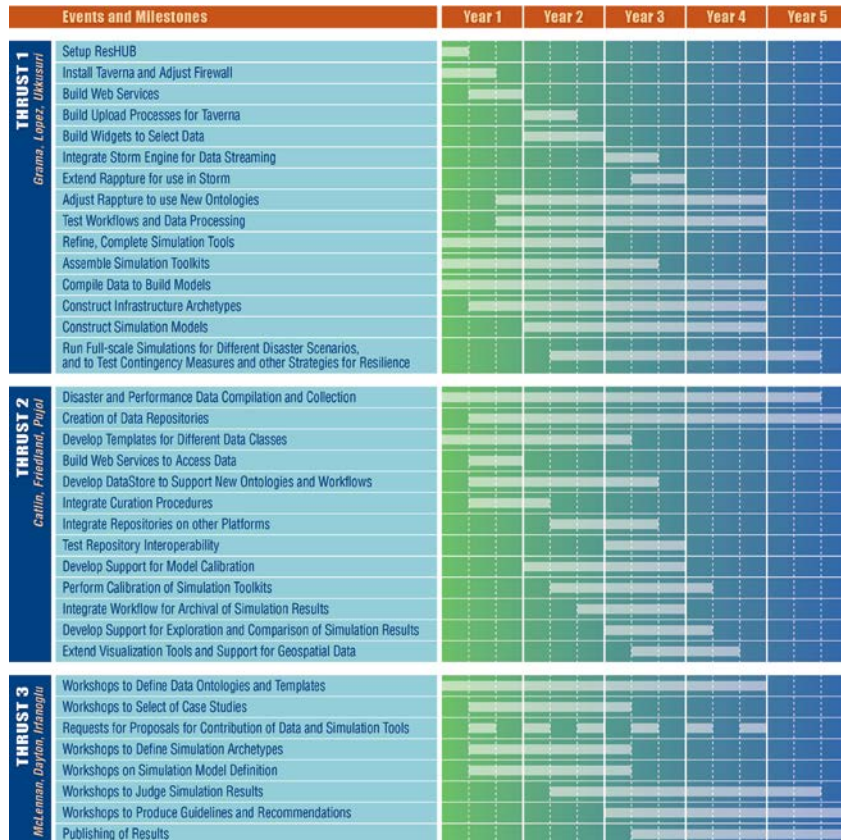
Internal Review

Because sometimes what is obvious to you is not obvious to others



What Else Can We Do for Your Proposal?

Develop high-quality graphics



What Else Can We Do for Your Proposal?

Writing content , leveraging resources, and managing the process

- one-page concept paper for PO
- campus partners and resources
- non-technical writing
- editing and copyediting
- document control

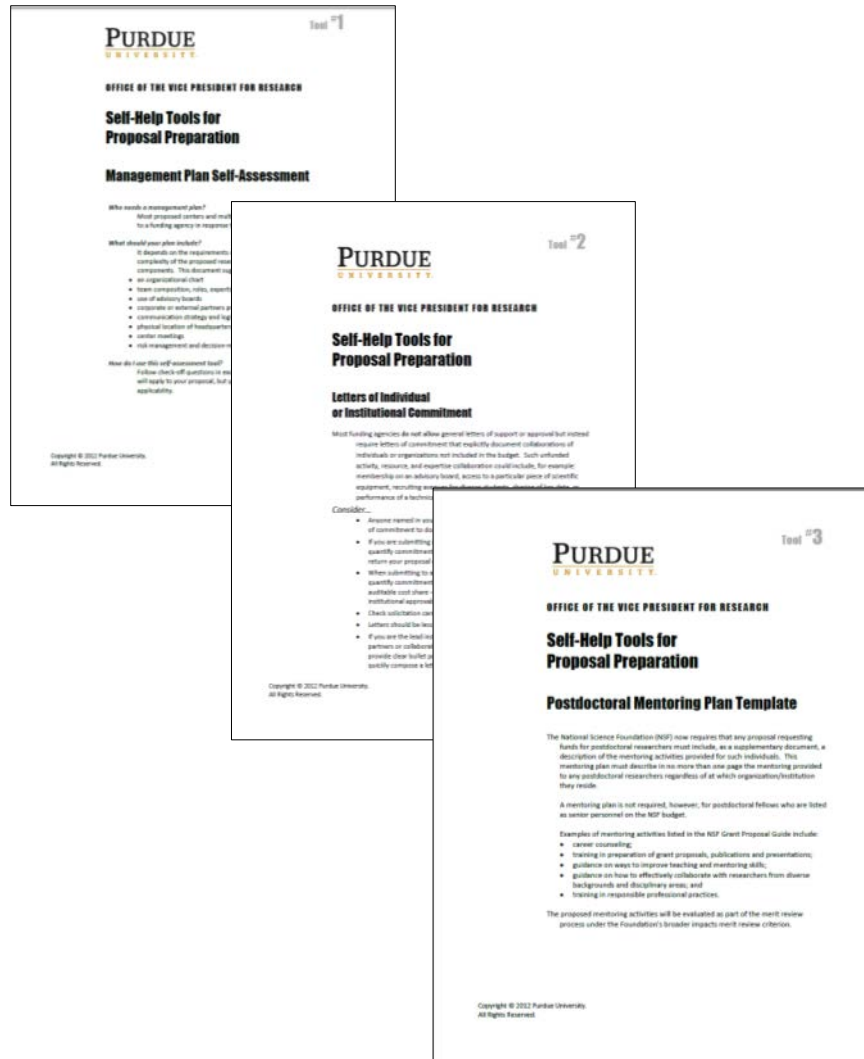
What Else Can We Do for Your Proposal?

Taming the supplementary documents

- letters
- biographical sketches
- conflict of interest lists
- postdoctoral mentoring plans
- data management plans
- work breakdown structures

Key Online Resources

Self-help tool series



- *Management Plan Self-Assessment*
- *Letters of Individual or Institutional Commitment*
- *Postdoctoral Mentoring Plan Template*
- *Tips for Major Research Instrumentation Proposals*

Key Online Resources

Data Management Plan Template and Sample

Basic Content Template of Data Management Plan

Expected Data

- Describe types of data, samples, physical collections, software, and other materials produced during the project.
- Describe what will be retained.
- Describe the potential impact within and outside researcher's institution to maximize the data value

Period of Data Retention

Describe a period that should be a minimum of three years after the years after public release. You should reasonably be able to make after publication. Take into consideration longer retention periods for longitudinal data sets.

Data Formats, Short-Term Storage, and Dissemination

- Describe the specific data formats, media, and dissemination a. Important to use existing standards appropriate to the discipline
- Describe how you will use local storage (and back up and secure archiving and preservation
- Describe policies for public access and sharing including protection of privacy, confidentiality, security, intellectual property
- If a center or major partnership with industry or user community be shared and managed with partners, center members, and others
- If needed, state publication delay policies.

Long-term Data Storage and Preservation of Access

- Describe physical and cyber resources and facilities that will store research data. Your options are the Purdue Repository for Research Data, appropriate data repository or archive (e.g. NCBI, LTER), or publisher website. [If using Purdue Repository for Research Data, you must and cite Purdue Libraries/OVPR source].

Somewhere you also need to outline the roles and responsibilities retaining the research data. Include the plan for what happens if a institution.

Note: in collaborative proposals or proposals with sub-awards, the assuring data storage and access.

Note: any explanation of costs should be in the budget justification

Data Management Plan

This project will have three data sets associated with three different areas of the proposal: physical experiments on topological insulator (TI) materials and devices fabricated for this project (TI Set), code associated with theoretical modeling used to corroborate findings (Modeling Set), and outputs from the educational thrust (Educational Set). The following table summarizes the size and nature of these data sets. As per the attached letter of commitment, due to the working relationships between the research team and the Purdue-hosted NCN, the primary data as well as composite/interpreted data will be hosted and available to the larger scientific community on the nanoHUB for at least 5 years after the end of the project period. By this date, the researchers believe that due to the nature of research in this field, the raw data can be archived without live hosting and results will be sufficiently disseminated through publications. Relevant data will also be available in electronic version as possible in scientific journals where results are published.

Description and Documentation of Data by Set

The following table provides description of each data set.

Title	Description
TI Set—Primary Data	The primary data includes readings from physical experiments on the TI materials that support results published by the investigators. During experimentation, this data resides on a lab server and serves as the data used for plots used for analysis. Description and annotation derived from lab books and wikis. No standards exist for description of data but we will explore the applicability of Dublin Core metadata standards and relevant data will be connected with data sets in the same or separate ASCII files. PI is responsible for this activity
TI Set—plots and reports	Plots are generated from raw data for analysis, used as basis for interpretation and results deriving from experiments and used alongside with the theoretical models for analysis. Published papers provide sufficient documentation for the nanocommunity. PI is responsible for this activity.
Modeling Set	Code used to generate simulations stored on local servers with back up until published. Then published in related theses and articles; current practice is increasingly enabling the publishing of code in electronic form. Code is generally described in accompanying publications as well as in the code itself. Researchers will ensure necessary descriptors provided for all generated code before distribution and/or archiving on nanoHUB following standards used by the scientific community. PI will be responsible for this activity.

Key Online Resources

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UNIVERSITY GENERAL FACILITY DESCRIPTIONS

Discovery Park General Facilities Description

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Candiss Vibbert, *Purdue University*
Purdue University Office of the Vice President for Research

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Office of the Vice President of Research

2-21-2014

Discovery Park General Facilities Description

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Purdue University Office of the Vice President for Research

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Discovery Park General Facilities

INITIATED: 2001
TOTAL BUILDINGS, EQUIPMENT, ENDOWMENTS, AND RESEARCH EXPENDITURES AS OF DECEMBER 31, 2013: \$1.02 billion

Explore Purdue's unique interdisciplinary facilities, cutting-edge equipment and shared spaces for collaborative projects in areas such as life and health sciences; drug discovery and development; energy, climate change, water, the environment and food security; information technology, homeland security, and simulation of modeling new materials; nanotechnology, biotechnology and nanomedicine; and science, technology, engineering and mathematics (STEM) learning.

Facilities attract researchers and students from all 11 West Lafayette colleges, Purdue's regional campuses, Purdue Technology Centers throughout Indiana, Indiana University and the Indiana University School of Medicine, and countries such as South Korea, Australia, China, Russia, Uganda, Colombia, India and Azerbaijan.

Discovery Park sits on 40 acres bounded by State Street on the north, Nimitz Drive on the south, Airport Road on the west and South Martin Jischke Drive on the east. Its location fosters collaboration with researchers in the nearby Martin C. Jischke Hall of Biomedical Engineering, Ray W. Herrick Laboratories, and the Wayne T. and Mary T. Hockmeyer Hall. Additionally, the Drug Discovery Facility is located on the main campus, and the Discovery Park Partners Facility is approximately 1/4 mile west of campus.

The Lilly Endowment provided generous initial funding for the centers and programs in Discovery Park, recognizing the potential of Purdue's commitment to advancing its interdisciplinary research and translational capabilities to a new level of excellence and impact.

UNIQUE FEATURES: All facilities are shared. Highly collaborative, interdisciplinary projects are connected throughout Purdue and to Purdue Research Parks. Technology commercialization is facilitated through the Burton D. Morgan Center for Entrepreneurship, an ecosystem on campus conducive to invention and entrepreneurship from the newest undergraduate to the most senior researcher, and the University's strong partnership with the Purdue Research Park.

ECONOMIC IMPACT TO DATE

EXTERNAL SPONSORED RESEARCH: \$824.4 as of 2/1/2014
PRIVATE DONATIONS INVESTED: \$139 million
EQUIPMENT ADDED: \$34 million
LABORATORY SPACE ADDED: 147,502 sq ft.
OFFICE, MEETING SPACE ADDED: 107,299 sq ft.

Key Online Resources

Virtual Rolodex for broader impact partners at Purdue

<http://catalog.e-digital editions.com/i/256966>

Education and Outreach Partners at Purdue Index

CATALYST: Center for Advancing the Teaching and Learning of STEM
Center for Innovation through Visualization and Simulation (CIVIS)
Certificate in Entrepreneurship and Innovation Program
Computer Science K-12 Outreach
Confucius Institute at Purdue (CIP)
Data Management Planning and Consulting
DiaGrid – a resource for research, education, training and outreach
Discovery Learning Research Center
Duke Energy Academy at Purdue (DEAP)
Engineering Projects in Community Service
Entrepreneurial Leadership Academy
Envision Center
Extended Campus-Distance/Online Learning
Fat Dogs and Coughing Horses
Gifted Education Resource Institute (GERI)
HUBzero – Platform for Scientific Collaboration
Indiana 4-H Youth Development Program
Institute for Accessible Science (IAS)
Institute for P-12 Engineering Research and Learning (INSPIRE)
Life Science Education Signature Area
Minority Engineering Program

Purdue AgComm Traveling Exhibit F
Purdue Agriculture PK-12 Council
Purdue Alliance for Graduate Education
Purdue Extended Campus-Conference
Purdue Mathematics K-12 Outreach
Purdue NExT
Purdue Science K-12 Outreach
Purdue University Office of Marketing
Purdue zipTrips
Science Express
Studio at Purdue
Technical Assistance Program
The Education Store for Purdue Extension
The Foundry
Veteran's Success Center
Women in Engineering Program

HUBzero – Platform for Scientific Collaboration

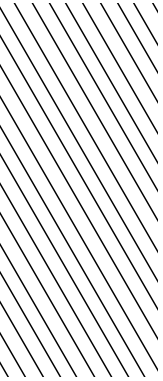
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Program Mission
To create web sites or "hubs" for scientific collaboration, research, and education that support science and engineering.
<http://hubzero.org/>

How Can We Partner on Your Proposal
Nearly 30 HUBzero "science gateway" web sites together have served more than 750,000 unique visitors during the past 12 months. HUBzero can partner with you to help researchers:

- generate graphical user interfaces with integrated visualization capabilities accessible on an ordinary browser
- create and publish datasets and interactive simulation tools
- develop and make accessible seminars, tutorials, teaching materials, and other supporting resources
- develop relational databases with tools for data mining

PURDUE UNIVERSITY *Education and Outreach Partners*



Questions?