CyberPHA

A proven method to assess industrial control system cybersecurity risk

Presented by: Jacob Morella

John A. Cusimano

Vice President of Industrial Cybersecurity

aeSolutions

John.Cusimano@aesolns.com

- 30 years experience in industrial automation
  - Kodak, Moore Products, Siemens, exida, aeSolutions
- Specialization in:
  - ICS Cybersecurity
  - Process Safety
  - Safety Instrumented Systems
  - High-availability systems
  - Industrial Networking
- ISA 99 voting member since 2009
- Chairman of recently approved ISA 62443-3-2 standard
- Lead developer/instructor for ISA cybersecurity training

Jacob Morella, $PE_{(SC)}$

Industrial Cybersecurity Technical Project Manager

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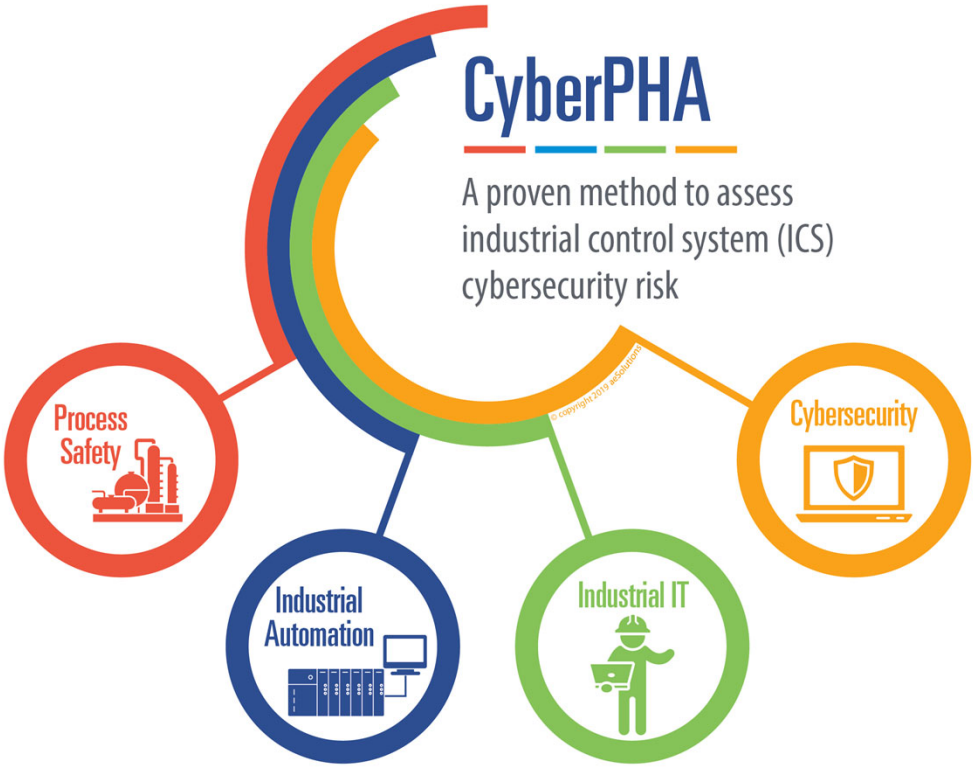
- Experience in the process and process safety industries
  - Process/Production Engineer
  - PHA, LOPA, and Alarm Rationalization Facilitator
  - Automation Engineer
- Specialization in:
  - ICS Cybersecurity
  - Process Safety
  - Safety Instrumented Systems
- ISA cybersecurity trainer
- PHA/LOPA Trainer

A CyberPHA Is



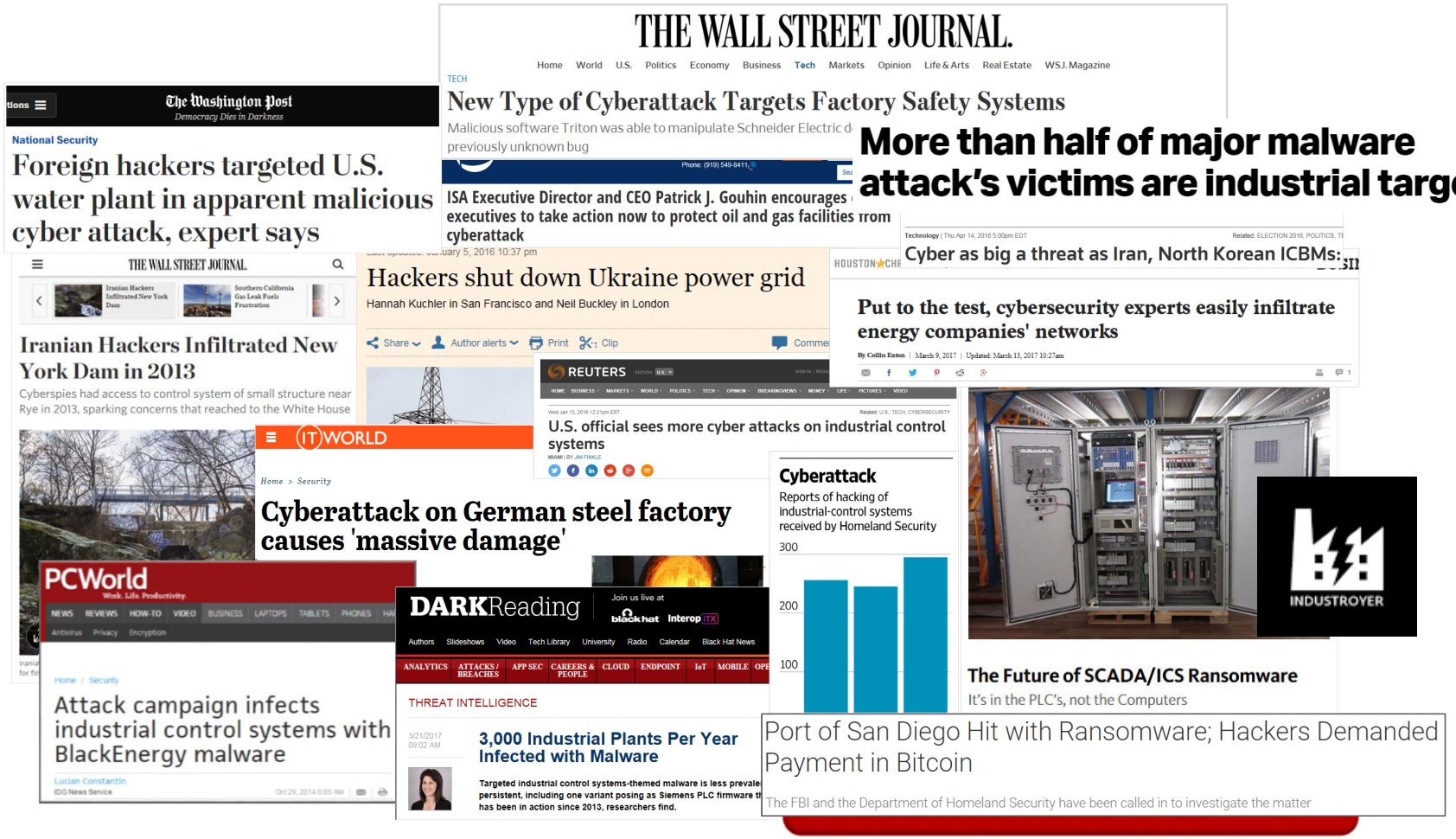
A safety-oriented methodology to conduct a security risk assessment for an ICS / SIS

- Systematic, consequence-driven approach
- Aligned with ISA/IEC 62443-3-2 and ISA TR84.00.09 standards
- Leverages established process safety information and techniques (e.g. PHA/HAZOP/LOPA)
- Integrates multiple engineering disciplines
- Delivers a risk-ranked mitigation plan

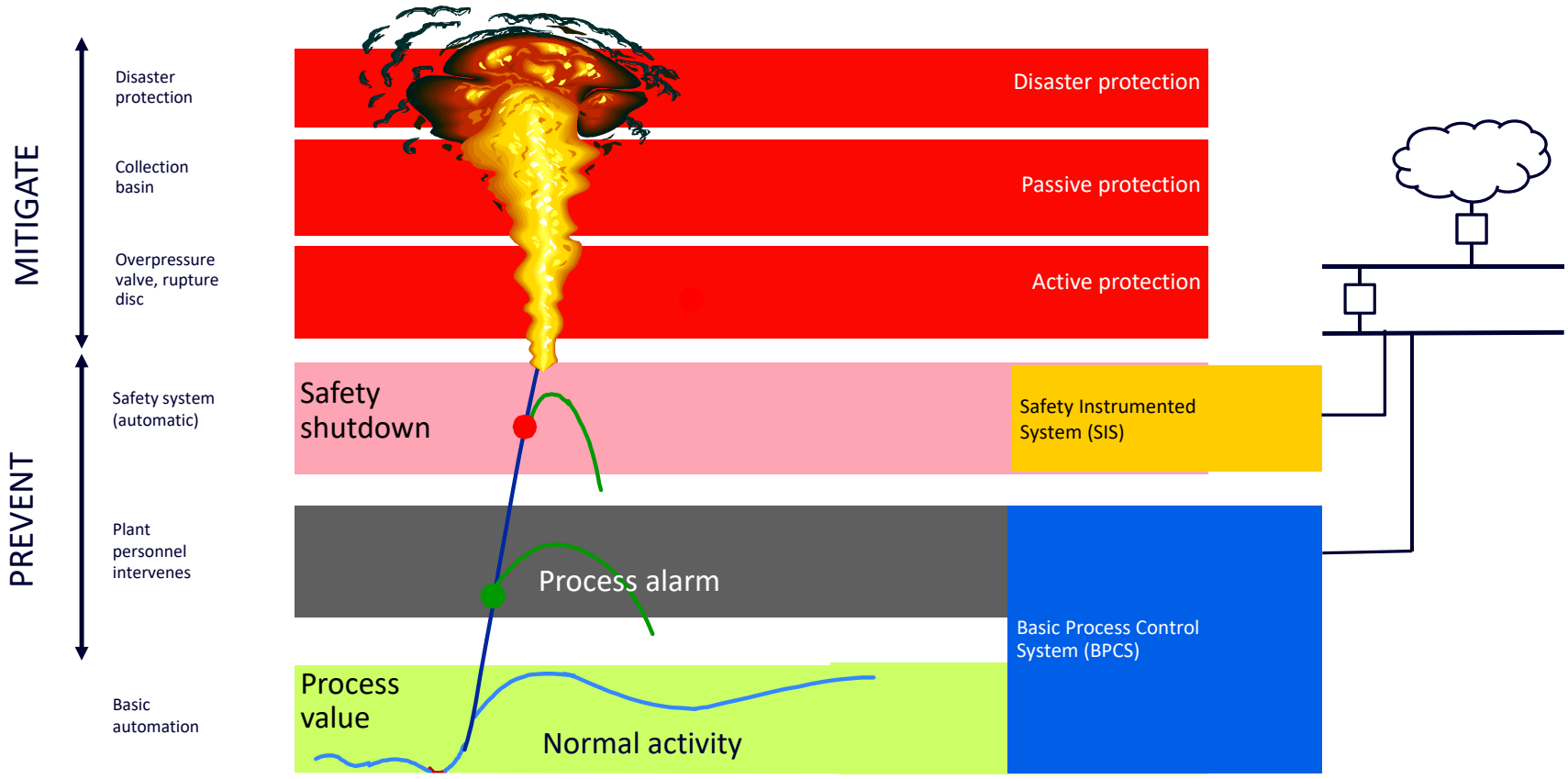
A CyberPHA Is

- Not a way to assign blame
- Not a solo activity
- Not an Audit
- **Not a replacement for Process Safety PHAs**

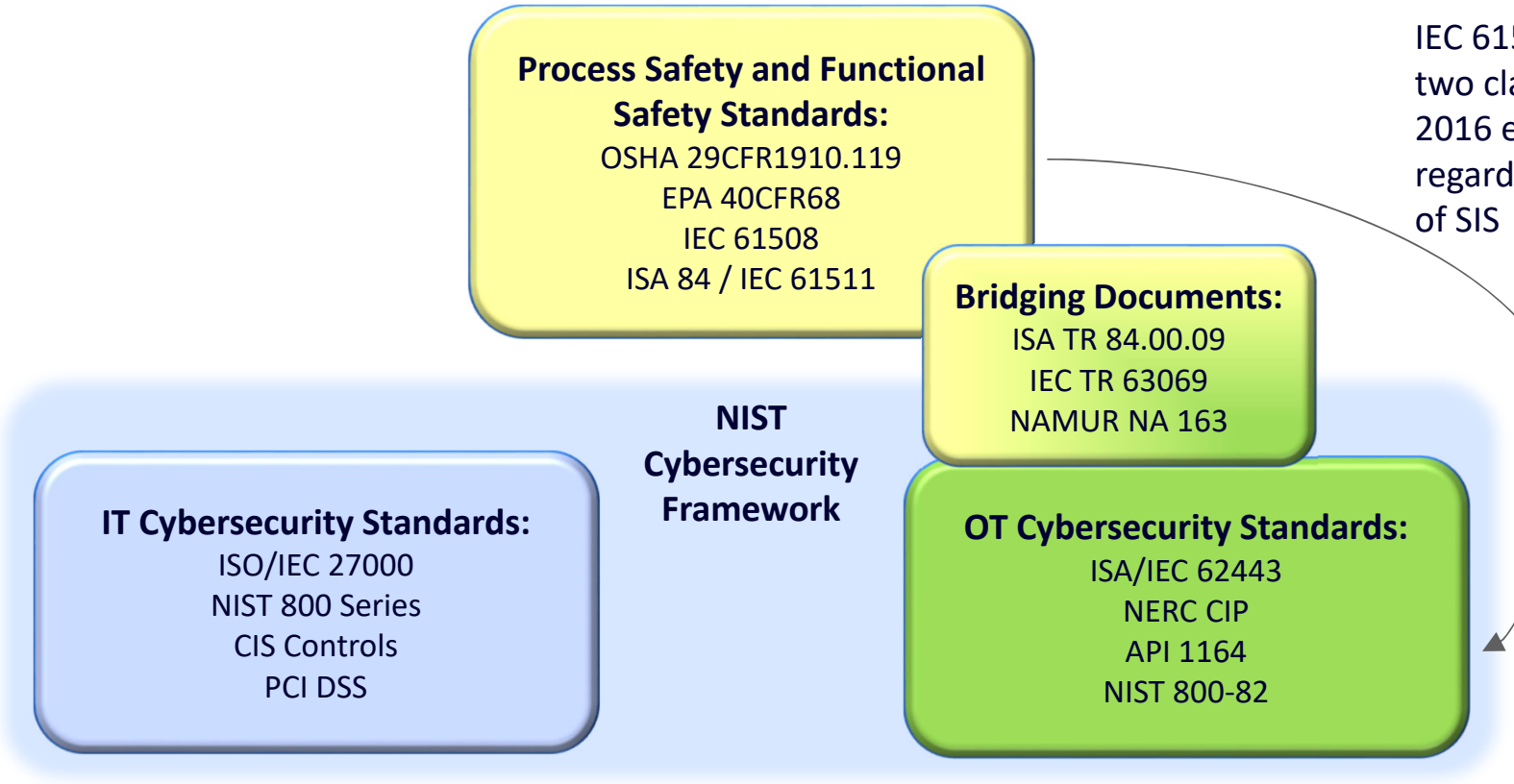
It's not just about IT anymore - Operations is a target



Process Safety & Industrial Cybersecurity



Process Safety & Cybersecurity Standards



Functional Safety Standards


INTERNATIONAL STANDARD

IEC 61511-1

First edition 2003-01

Functional safety – Safety instrumented systems for the process industry sector –

Part 1: Framework, definitions, system, hardware and software requirements

Sécurité fonctionnelle – Systèmes instrumentés de sécurité pour le secteur des industries de transformation –

Partie 1: Cadre, définitions et prescriptions concernant le système, le matériel et le logiciel

IEC

61511-1 2nd Edition, FDIS

- 8.2.4: A security risk assessment shall be carried out to identify the security vulnerabilities of the SIS
- 11.2.12: The design of the SIS shall be such that it provides the necessary resilience against the identified security risks

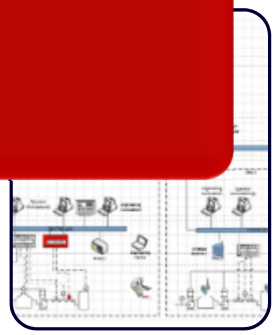
NOTE: Guidance related to SIS security is provided in ISA TR84.00.09 and ISA/IEC 62443-3-2.

Cyber Risk Assessment Challenges

- Modern control systems and safety systems are complex
- It very common for them to be integrated
- A single threat or vulnerability could disable multiple layers of protection
- Identifying the cyber threats and vulnerabilities that can lead to high risk consequences can be challenging
- Process safety studies (e.g. PHAs, HAZOPs, LOPAs) typically do not take into account cybersecurity initiating events or effectiveness of cybersecurity safeguards

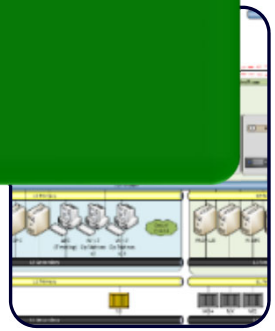
The CyberPHA Process

Document System
- Arch Diagram
- Inventory
- Dataflows



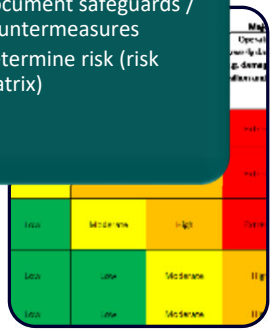
Vulnerability Assessment
- Networks
- Endpoints
- Physical
- Policies / Procedures
- Vulnerability register

Partition System
- Process Areas / Cells
- Zones & Conduits
- Catalog vulnerabilities by zone



Cyber Consequence Assessment
i.e. PHA/LOPA Review

Risk Assessment Workshop
- ID consequences (from PHA, etc.)
- ID threat scenarios (kill chain)
- Document safeguards / countermeasures
- Determine risk (risk matrix)



Mitigation Planning
- Develop mitigations (technical, procedural or mechanical)
- Risk Ranked and Prioritized

CyberPHA Benefits

- Provides management with risk-ranked mitigation plan
- Encourages collaboration, practical solutions and buy-in
- Satisfies new IEC 61511 SIS security requirements
- Uncovers “hidden” risks
- Establishes a baseline to measure progress and justify decisions
- Raises cybersecurity awareness
- Successfully applied to hundreds of ICS since 2013

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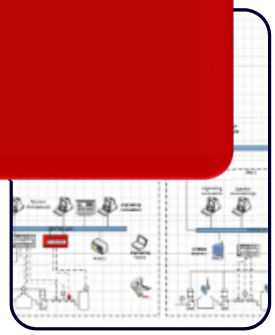

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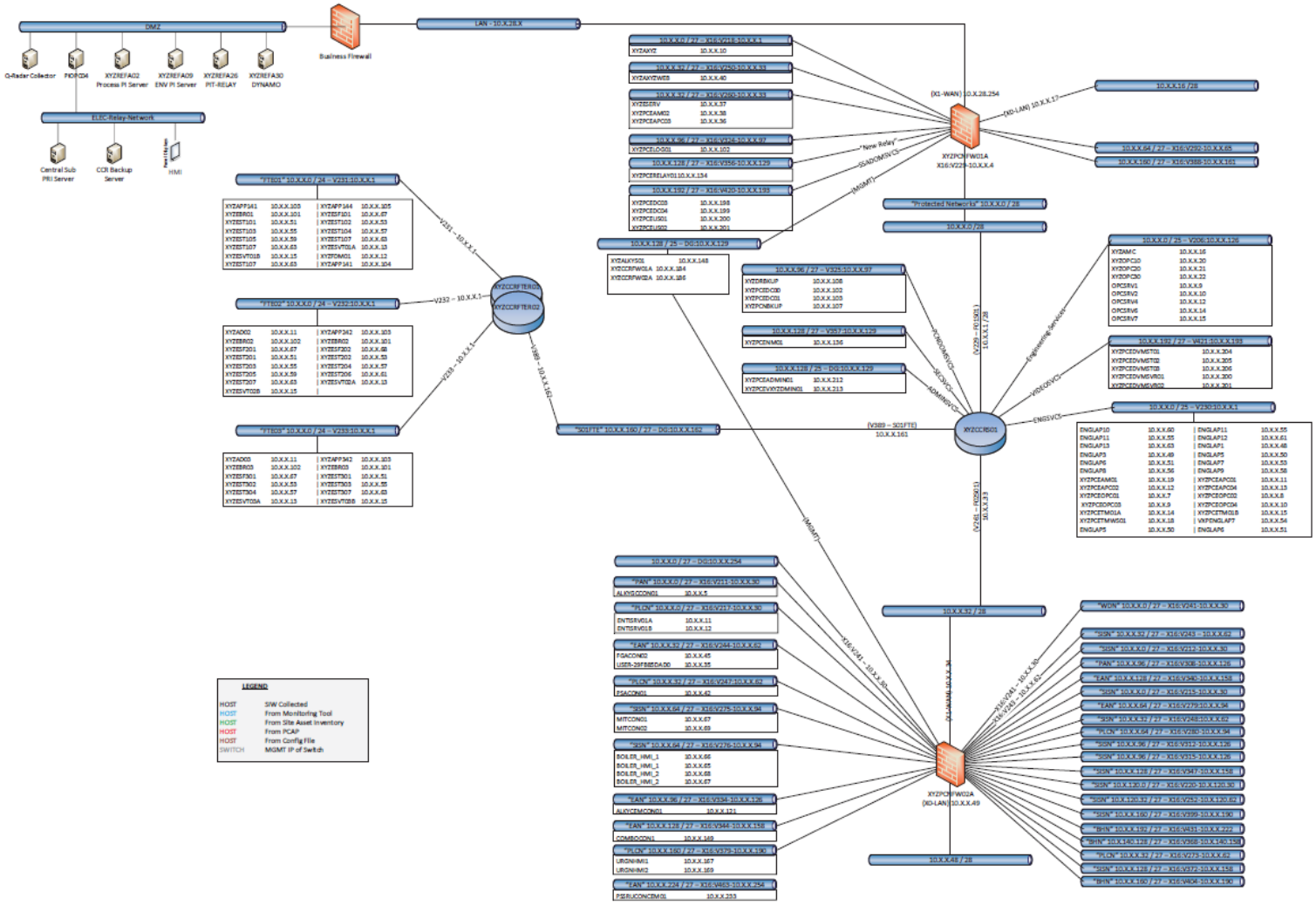
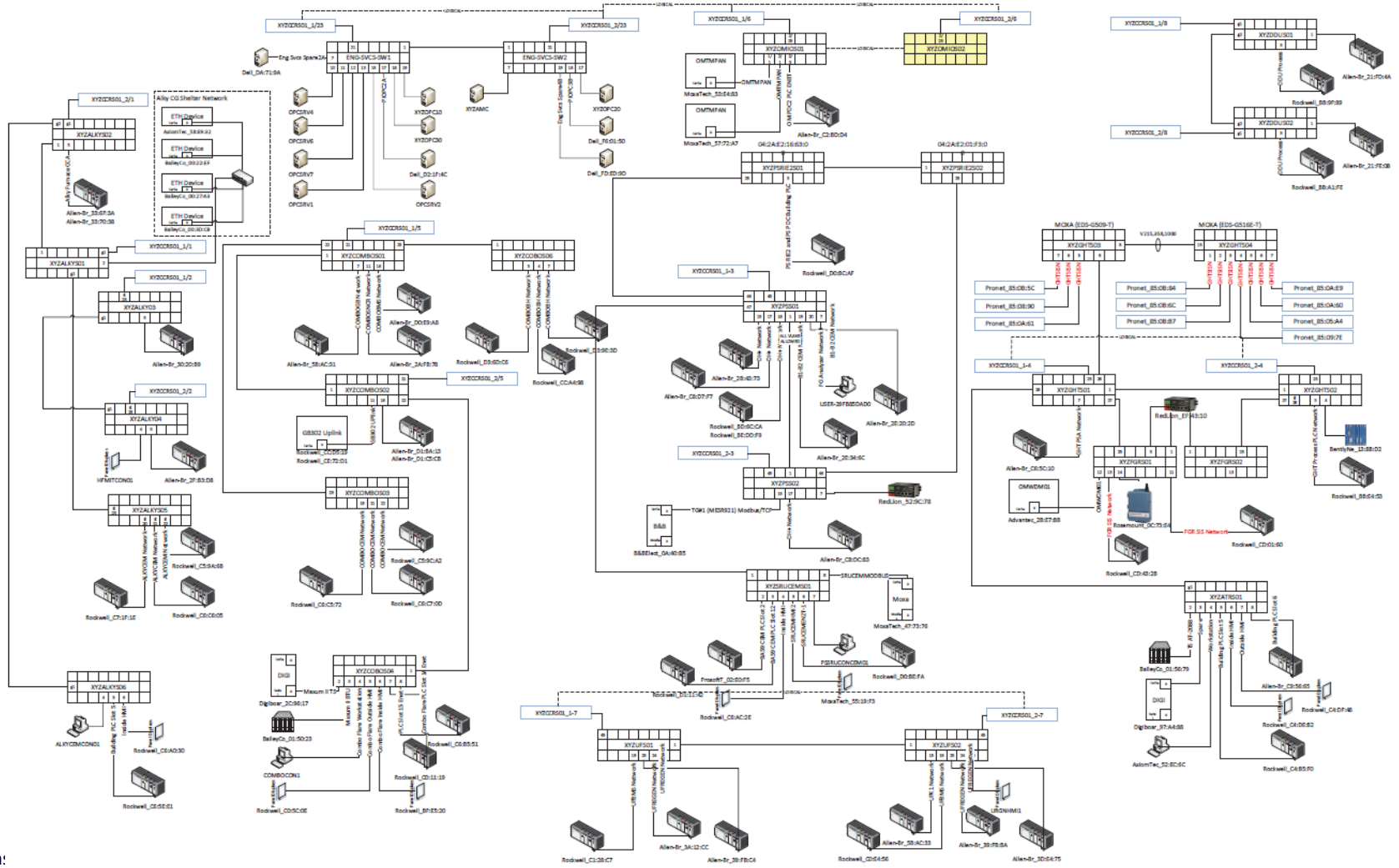
Example “As-Found” Logical Network Diagram



Example “As-Found” Physical Network Diagram



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Vulnerability & Gap Assessment
- Networks
- Endpoints
- Physical
- Policies / Procedures
- Vulnerability register
- Gap Assessment Scorecard

Partition System
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i.e. PHA/LOPA Review

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Peer Group Rankings

NIST Function	NIST Subcategory Code / Topic		Client Facility	Ind Average	Ref vs Ind Avg
IDENTIFY	AM	Asset management of IACS equipment	80%	60%	20%
	AM	Prioritization of IACS Assets	35%	60%	-25%
	GV	IACS Policies & Procedures	25%	40%	-15%
	RM	Development of IACS risk management processes	50%	65%	-15%
	RA	Conduct IACS assessments and audits	75%	80%	-5%
PROTECT	AC	Logical access control to IACS	50%	65%	-15%
	AC	Physical access control for IACS	50%	80%	-30%
	AC	Remote access to IACS assets	50%	75%	-25%
	AC	IACS network segmentation/isolation	80%	85%	-5%
	AT	IACS Cybersecurity awareness and training	50%	15%	35%
	IP	IACS Vulnerability (patch) management	50%	40%	10%
	IP	Management of change procedures for IACS	50%	55%	-5%
	PT	Removable media access to IACS is managed and controlled	75%	60%	15%
	PT	Hardening of IACS resources	65%	50%	15%
	PT	IACS networks consist of multiple layers of protection	50%	30%	20%
DETECT	AE	Abnormal IACS activity can be detected and analyzed in a timely manner	25%	55%	-30%
	CM	Malware detection software installed and maintained on IACS computers	50%	55%	-5%
	DP	IACS networks are monitored to detect potential cybersecurity events	25%	45%	-20%
RESPOND	RP	IACS incident response plans have been developed and communicated	25%	20%	5%
RECOVER	RP	IACS backups taken, stored securely and tested	75%	65%	10%
		Average	**52%**	**55%**	**-3%**

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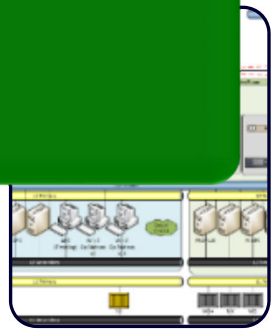

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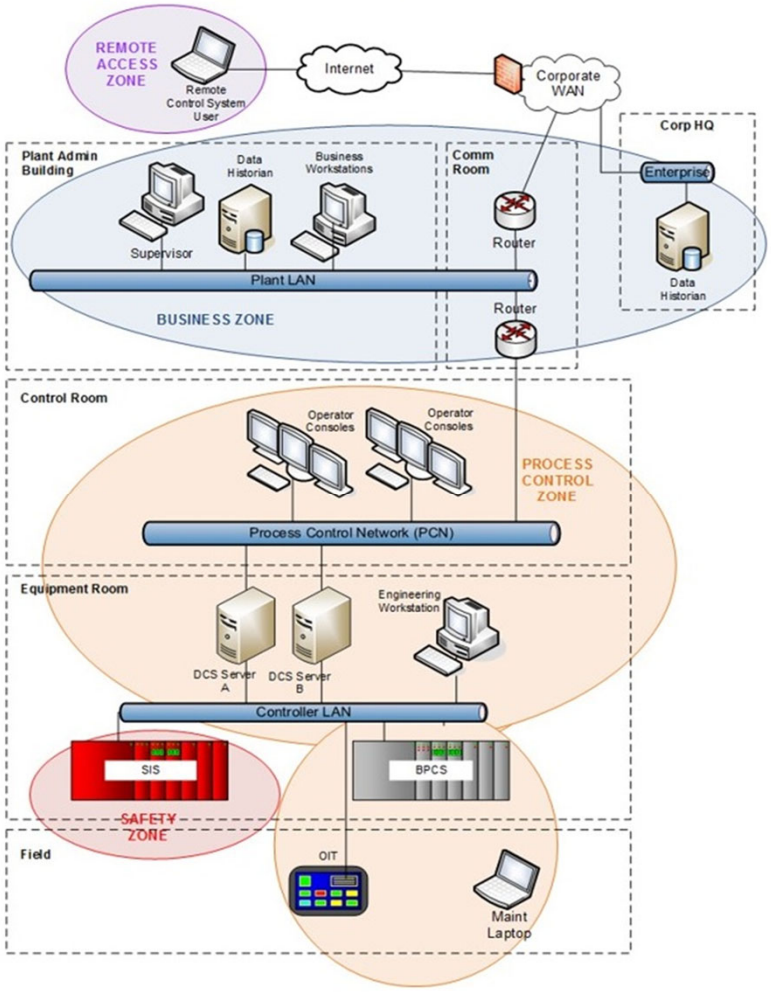
Example Zones/Conduits



Unit	Zone/Conduit	Zone Type	Z/C Description	System(s)
Unit 1	BPCS & HMIs	Zone	DCS controllers and Operator HMIs for the unit	Yokogawa Centum VP
				Windows Workstations
	SIS	Zone	SIS controllers for the unit	Yokogawa ProSafe-RS
Unit 2	BPCS & HMIs	Zone	DCS controllers and Operator HMIs for the unit. Unit is operated from a BRM, not the main control room.	Yokogawa Centum VP
				Windows Workstations
Common	Engineering Workstations (DCS and SIS)	Zone	Yokogawa Engineering and Safety workstations for configuration of the DCS and SIS	Windows Workstations
				Yokogawa Centum VP
				Yokogawa ProSafe-RS
	Historian	Zone	Historian system and OPC server for each domain. Historical data for DCS trending and transfer to L4 historian.	Historian Server
				OPC Servers
	Balance of Plant	Zone	3rd Party Packages (e.g. Air compressors). Network connectivity is alarming only, no control capability.	Skid PLCs (primarily Allen Bradley)
	PCN	Conduit	Process control network	PCN Switches (Cisco)

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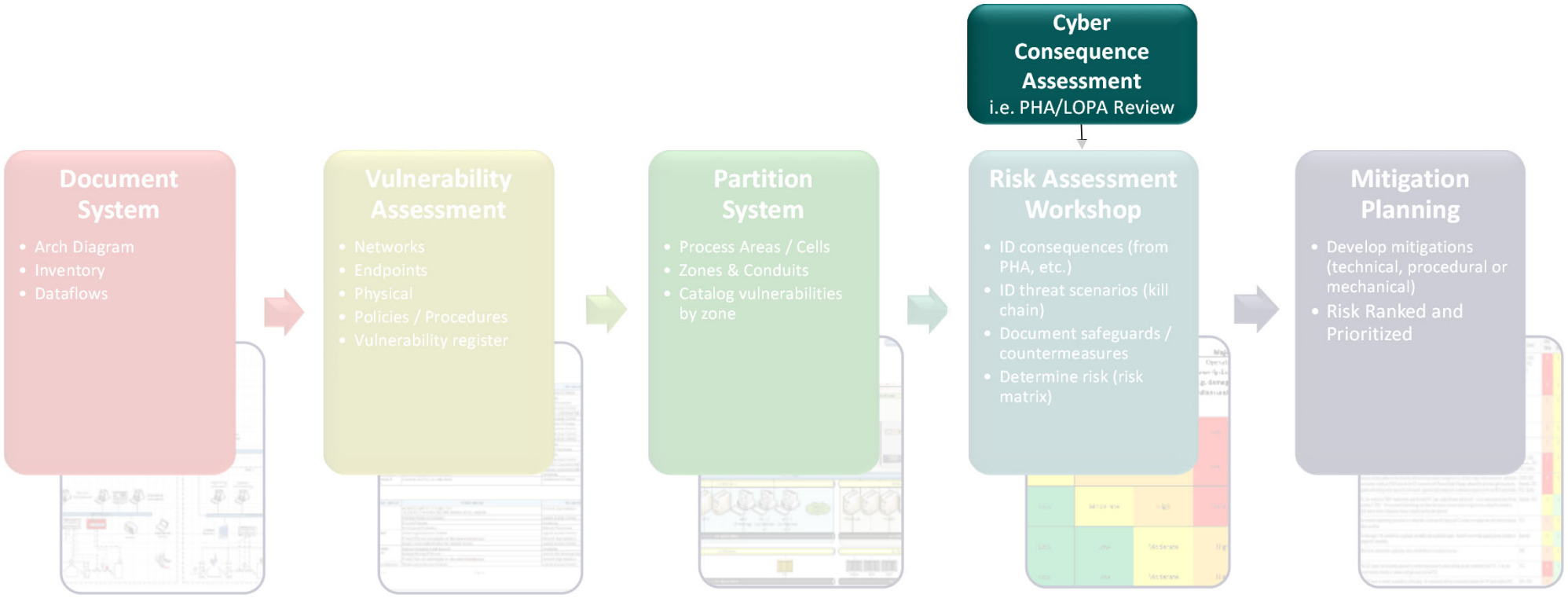

Cyber Consequence Assessment

Consequences	Causes	Cause Type	Independent Protection Layers		Mitigated RR		Recommendations	RR after Rec	
			IPL Description	IPL Type	L	RR		L	RR
1. Potential for decreased Low Pressure (LP) Flash Drum overhead vapor flow leading to increased pressure as the system equalizes with upstream equipment (~550 psig). Potential to overpressure the LP Flash Drum (rated for 75 psig MAWP) leading to loss of containment and release of flammable and toxic (2% H2S) gas to the production building. Potential for fire/explosion and multiple fatalities.	1. Flash Drum overhead pressure control loop malfunction drives PV-101 closed.	BPCS Instrument Loop Failure (include all loop components)	1. PSV-201A/B (2x50%) set at 75/79 psig relieve to the flare header. Single IPL Credit - Multiple PRVs required. 2. High-high Pressure (2oo3) SIL 2 SIF closes the high pressure inlet to the flash drum (1oo2). 3. High pressure DCS interlock opens emergency pressure control vent to the flare.	PRD SIF BPCS	6	L		6	L
2. Potential for decreased level leading to vapor blowby when the solids purge valve opens (on a timer). Potential for release of release of flammable and toxic (2% H2S) gas from an atmospheric system at ground level in a remote area. Potential for fire/explosion and multiple fatalities	1. Level control loop malfunction driving LV-101 open.	BPCS Instrument Loop Failure (include all loop components)	4. Low Level DCS alarm (LS-102) with operator action to restore level or depressurize and shut down the system	Alarm	3	M-2	1 Implement a low-low Level (2oo3) SIL 2 SIF that closes the solids purge valves (1oo2).	5	L

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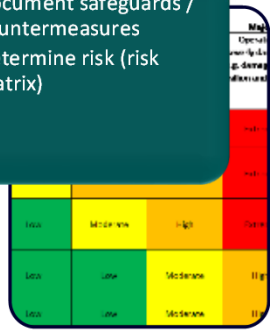

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The CyberPHA Team

Collaborative Workshop Team

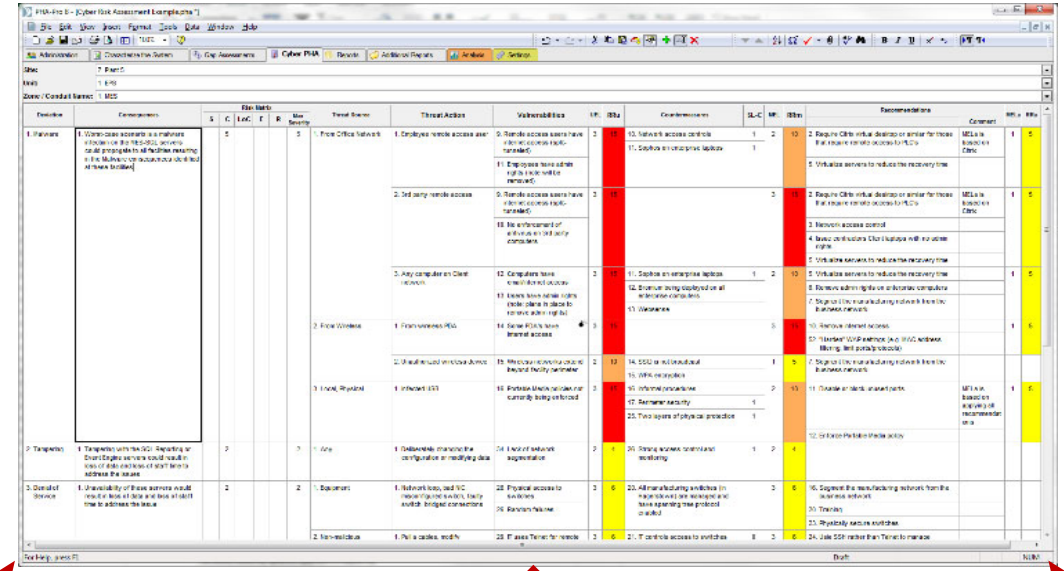
- Cybersecurity/Networking SME
- Process Safety/Controls SME
- Automation/Controls (Site)
- IT Applications (Site)
- Networking (Site)
- Information Security (Site)
- Process Safety (Site)
- Experienced Operator(Site)

CyberPHA Workshop Tools

Risk Profile

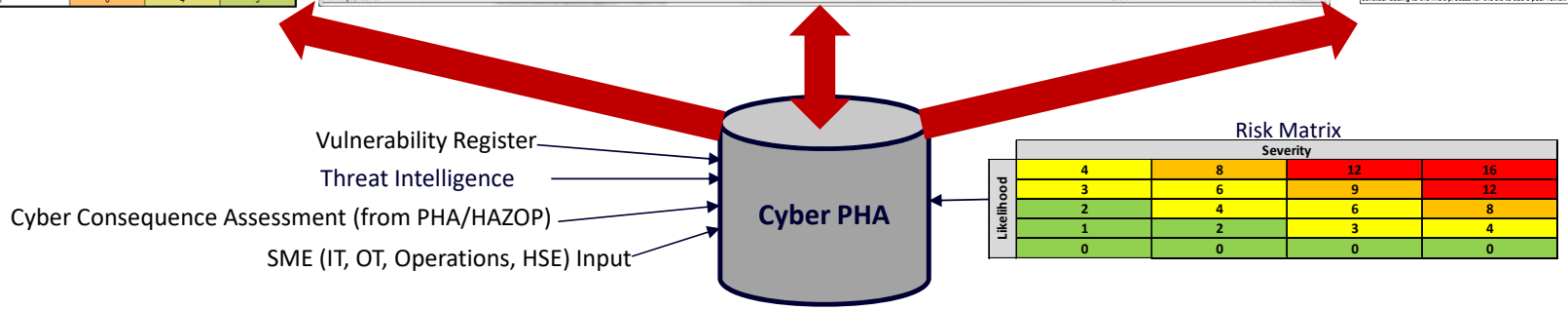
Site	Unit	Zone	Unmitigated Risk (no countermeasures)	Mitigated Risk (existing countermeasures)	Adjusted Risk (proposed countermeasures)
1. Anywhere	1. Remote	1. Employee Remote Access	8	6	3
2. Corporate HQ	1. Corporate	1. Enterprise	7	5	4
3. Terminal	1. Admin Building	1. Plant Business	5	4	3
	2. Truck Loading	1. Process Control	8	6	5
		3. Safety	10	6	4
		5. Wireless	6	4	3
	3. Tank Farm	1. Process Control	9	7	4
		5. Wireless	6	4	3
3. Pumping Station	1. Admin Building	1. Plant Business	5	4	3
	2. Pump House	1. Process Control	8	5	4
		3. Safety	10	6	4
	3. Tank Farm	1. Process Control	8	6	5
		5. Wireless	6	4	3

Cyber PHA Worksheet



Risk Register

Recommendation	Sites Used	Max RRo	Max RRm	Max RRa	Value Score
Consider option to increase the security of the wireless: Limit HTTP(S) sessions (timeout) Enable HTTPS Disable HTTP Disable CDP (Cisco discovery protocol) Restrict administrator access to only those required Enable time sync (NTP) Enable syslog	Baton Rouge, LA	A	A	D	14
Lock the ditch 5 pH and gyp stack wireless access point ports to prevent unauthorized access.	Baton Rouge, LA	A	A	D	14
Consider Escorted Access	Mooretown, ON	A	A	D	14
Follow up with LOPA team and ensure action on recommendation 65 from the LOPA report	Mooretown, ON	A	A	D	14
Consider implementing setpoint restraints on critical loops	Mooretown, ON	A	A	D	9
Consider options to reduce the risk associated with the ability to pivot to DeltaV (third NIC) across ControlNet. Options to consider: Firewall VLAN Segmentation VRF (virtual routing and forwarding)	Baton Rouge, LA	A	A	D	6
Investigate options for monitoring and alerting including: Security Information and Event Monitoring and Alerting IDS (Intrusion Detection)	Baton Rouge, LA	A	A	D	4
EWS should be logged off when not in use	Macon, GA	B	B	D	14
Consider leaving PLC key switch in "Run" position for those controllers which do not require logic changes; this ensures that someone local is aware of PLC changes.	Greenville, NC	B	B	D	14
Consider Securing Portable Media	Greenville, NC, Mooretown, ON	B	B	D	14
Consider implementing a process where portable media is scanned prior to use	Greenville, NC	B	B	D	14
Consider the following options to increase the security of the Lab/Test Beds: VLAN Isolation	Baton Rouge, LA	B	B	D	14
Consider keeping Controllers in Run and Removing the Key	Sandusky, OH	A	B	D	14
Consider creating a subset of authorized users with access to the software Estop button	Sandusky, OH	B	B	D	14
Consider logging out of the supervisor account on the console currently left logged in.	Mooretown, ON	B	B	D	14
Consider changing the priviledges of the supervisor account to limit access to critical alarms and setpoints	Mooretown, ON	B	B	D	14
Consider securing User Accounts with Least Privilege	Mooretown, ON	B	B	D	14
Consider Securing Portable Media (disable physically or logically)	Mooretown, ON	B	B	D	14
Consider alarms for bypassed inputs in the SRS.	Mooretown, ON	A	B	D	14
Consider adding to the MOC process for the SIS a step to require offline testing of new logic before downloading	Mooretown, ON	B	B	D	14
Consider adding to the MOC process for the SIS to add a peer review step before	Mooretown, ON	B	B	D	14



Risk Matrix

Likelihood \ Severity				
	4	8	12	16
	3	6	9	12
	2	4	6	8
	1	2	3	4
	0	0	0	0

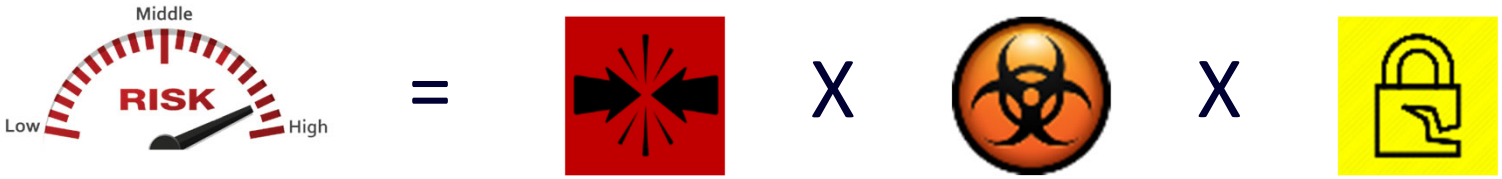
Risk and Security Risk

Risk - "(exposure to) the possibility of loss, injury, or other adverse or unwelcome circumstance; a chance or situation involving such a possibility" – Oxford English Dictionary, 3rd ed.

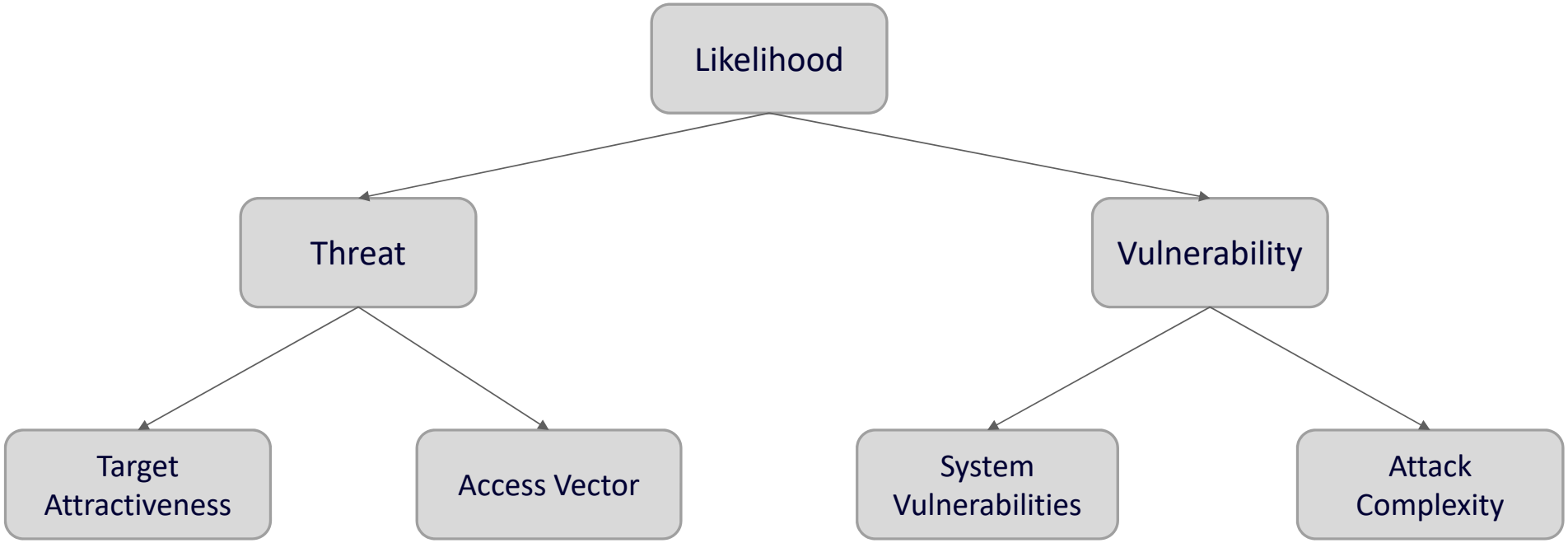
Risk = Impact x Likelihood

"***[Security] Risk*** is a function of the likelihood of a given *threat-source* exercising a particular potential *vulnerability*, and the resulting *impact* of that adverse event on the organization." – NIST SP800-30

Security Risk = Impact x (Threats x Vulnerabilities)



Cybersecurity Likelihood



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CyberPHA Reporting

Risk Register:
Threats
Consequences
Likelihoods

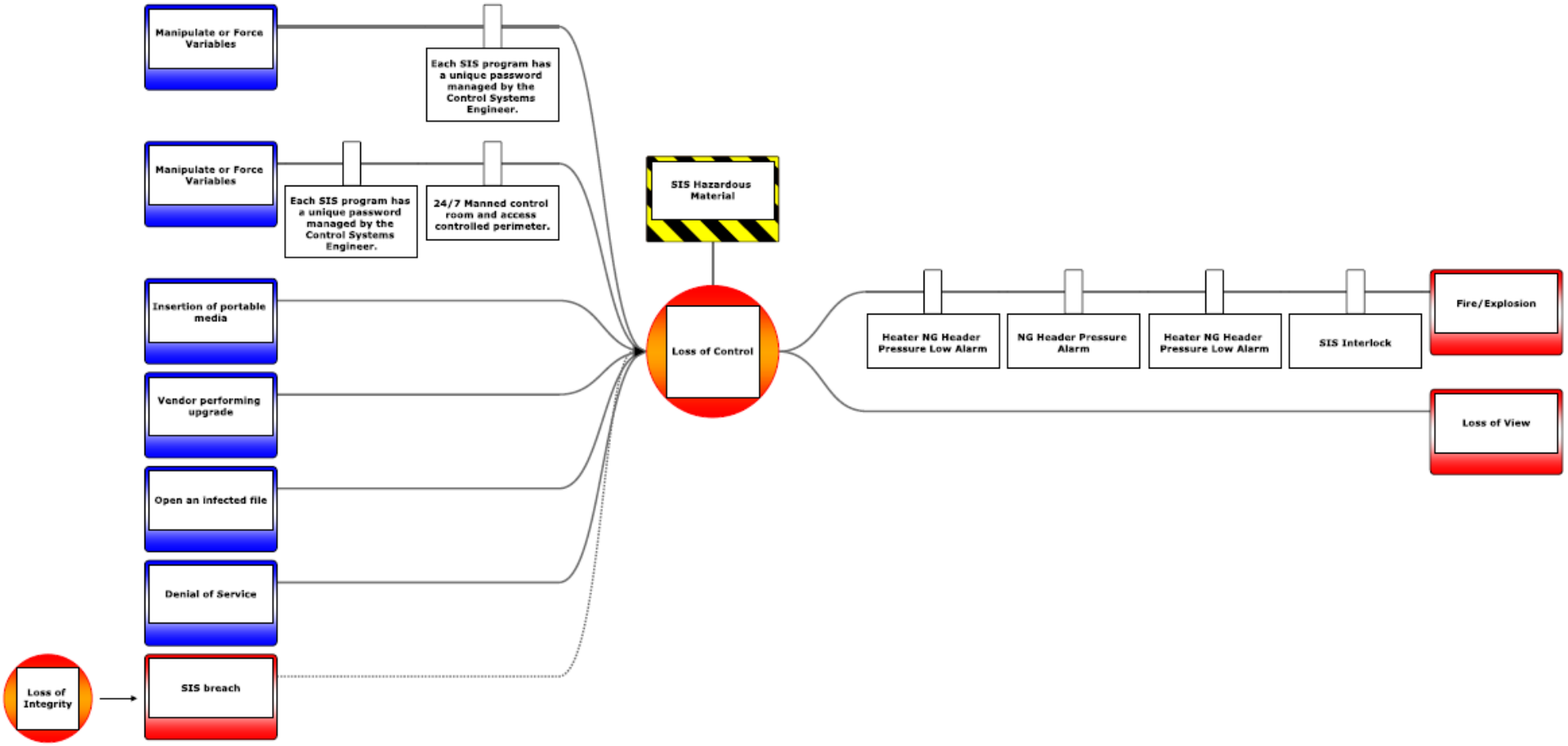
Assessment:
HSE Risks
Revenue Risks
Other Risks

Data:
All the Findings
'As-found' Info
Best Practices

Summarize results
Executive-level report
Detailed full report

- aeCyberPHA Comprehensive Report
- aeCyberPHA Executive Presentation
- Refreshed System Diagrams
- Risk Register
- Asset Inventory
- Peer-Group Rankings
- Vulnerability Register
- Value-weighted Recommendations
- Gap Report
- Strategic Recommendations

Cybersecurity Bowties



For More Information

www.aesolns.com

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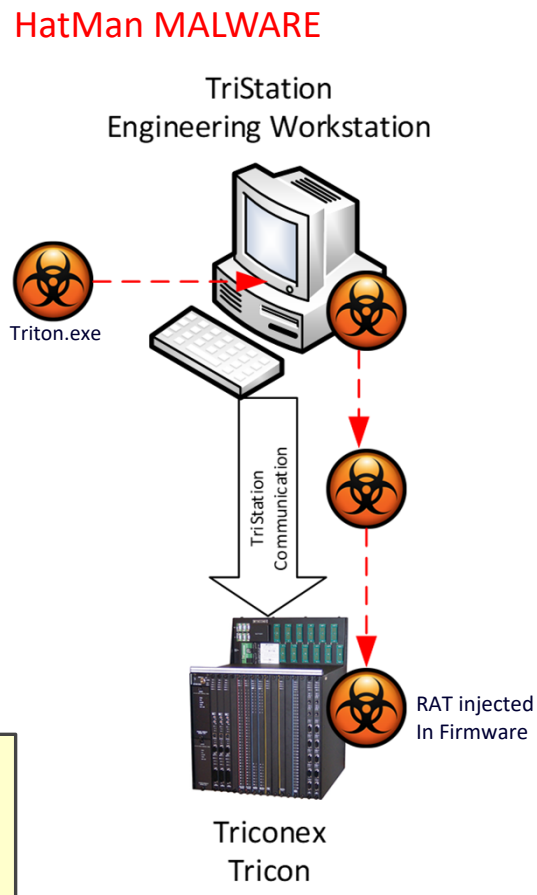
AE Solutions™

HatMan (aka Triton/TriSIS) Malware

- Sophisticated malware targeting Triconex SIS
- Detected in Nov 2017 in the Middle East
- First reported cyber attack on a safety instrumented system (SIS)
- Two-stage attack
  - Compromise TriStation engineering workstation
  - Place a Remote Access Trojan (RAT) on the SIS controller
- Discovered due to bug in the malware that caused the SIS to trip (failsafe)



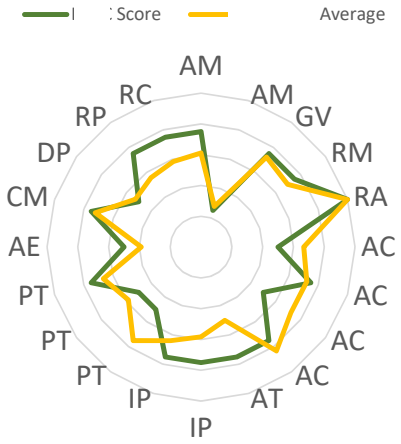
Just because a SIS is SIL rated does not mean it is immune to cyber threats

REFINERY #3

Critical Findings

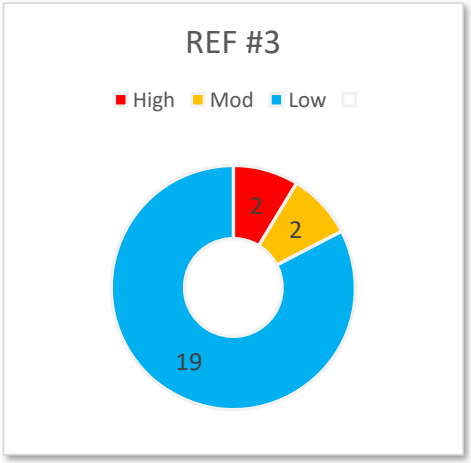
- Automatic file replication between business and PC through mapped drives
- Domain admin accts with elevated privileges on Honeywell servers
- AMS system enables remote modification of field devices from L3

Compliance



66%

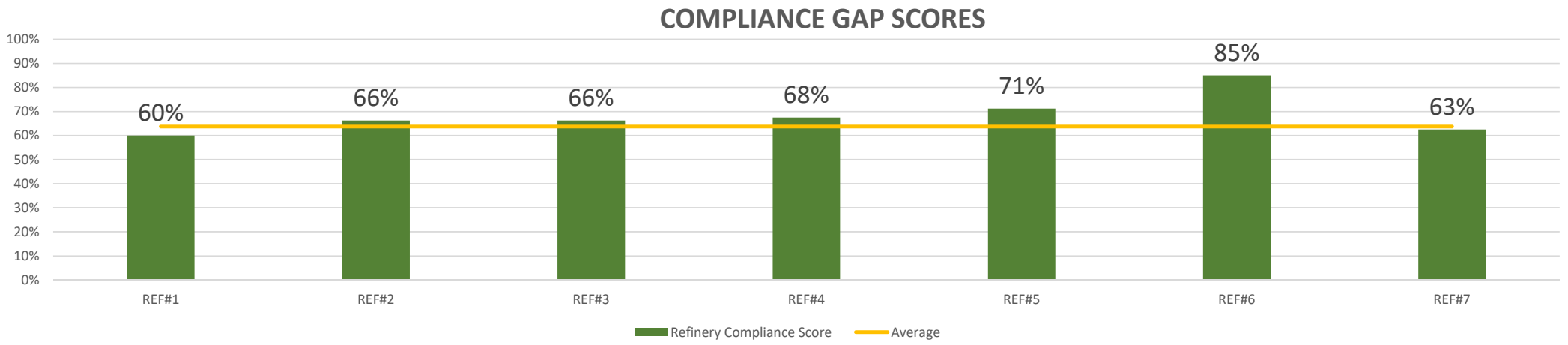
Risk



High Risk Zones:
- DMZ36
- PCN

Mod Risk Zones:
- AMS
- Domain Services

Summary of Compliance and Risk Assessments



RISK PROFILES