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# Creating Best-In-Class Leaders with Incremental Online Learning

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#### Kristin Robbins – Senior Director, PSL Business Unit

- M.S., Corporate and Organizational Communication, Northeastern University
- M.A., Media Studies, Brock University
- 10+ years' experience in
  - Strategic planning
  - Marketing
  - Communications
  - Organizational development



#### Agenda

Background & context

Case study: Process Safety Learning® (PSL)

Client highlights



Source: Process Safety Learning®, ioMosaic Corporation

#### Our stance for online learning

Learning Management Systems (LMS) accelerate competency and support a new leadership development model



Empowerment – Sets the pace for better learning – Incrementally

Acceleration – Microlearning – Quick, easy access energizes competency levels

Knowledge sharing – Lessons learned – Collaboration – SMEs

Competency frameworks – Tracks progression – Identify gaps



Embraces leaderful practices to strengthen process safety, and create the next generation of best-in-class professionals

### All online training is not equal

## Pandemic was a catalyst for global online learning surge

- Increased research on effects and impacts
- Increased confidence for online effectiveness

## Interpretations of online learning vs. eLearning

- Real-time remote or distance, virtual = online learning
- Internet/app, learner centric = eLearning

### What is a Learning Management System (LMS)?

#### Delivers and manages eLearning programs

#### Acronym represents:

- L = Learning
  - Delivers training courses and programs
- M = Management
  - Manages all courses and learners with automation features
- S = System
  - Single, central system

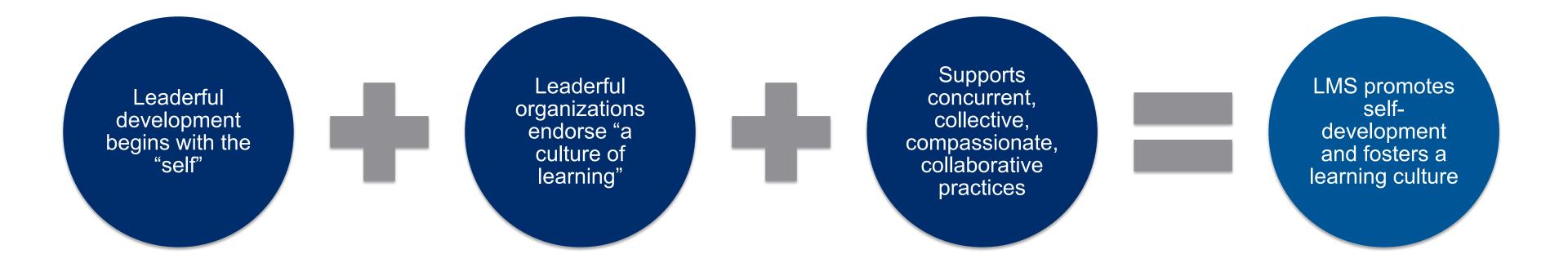
#### Admin interface and user interface

#### PSL: Web-based application

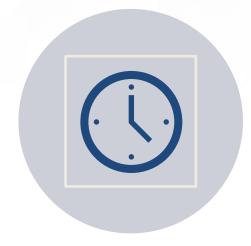
Accessible anytime, anywhere



#### Leaderful framework: Joseph Raelin



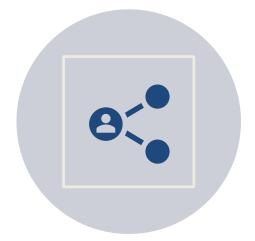
#### 4 Cs of leaderful leaders



Concurrent – Serving at the same time



Collective – Devoted to common goal



Collaborative – Working together and sharing experiences



Compassionate – Empathy, dignity, committed to community

#### Case Study: PSL

## Purpose: Demonstrate LMS accelerates competency and promotes leadership through:

- Learning module structure
- Role of Content Creators
- Competency development framework

Results: Stronger generation of process safety leaders

#### Module-based incremental learning is microlearning

Edward Thorndike: "Learning is incremental"

Learning is continuous and knowledge acquired over time

Training organized into learning modules (LMs)

- Single topic with learning objectives, reinforced by an assessment
- Building blocks of courses

Successful completion of building block sets = PDHs/CEUs

### Benefits of Incremental learning, aka microlearning

#### Maximizes comprehension and retention

- 50% single event classroom training forgotten
- 80% of microlearning supports long-term retention

#### Why?

- Accessibility = Learner is ready to train; boosts focus and engagement
- "Bite-sized" is easier to comprehend
- Focused, progressive learning
- Paced by learner

More engagement and acceleration of competencies

### **Knowledge sharing: Content Creator**

Best/life lessons learned = SME and knowledge sharing



LMS promotes collaboration advancing tomorrow's leadership

## Impacting tomorrow's safety and create positive change

- Strategically vetted
- Passionate experts
- Committed to making a positive impact
- Depth and breadth of expertise
- Diversify portfolio



#### Competency development frameworks



Training resolves competency gaps

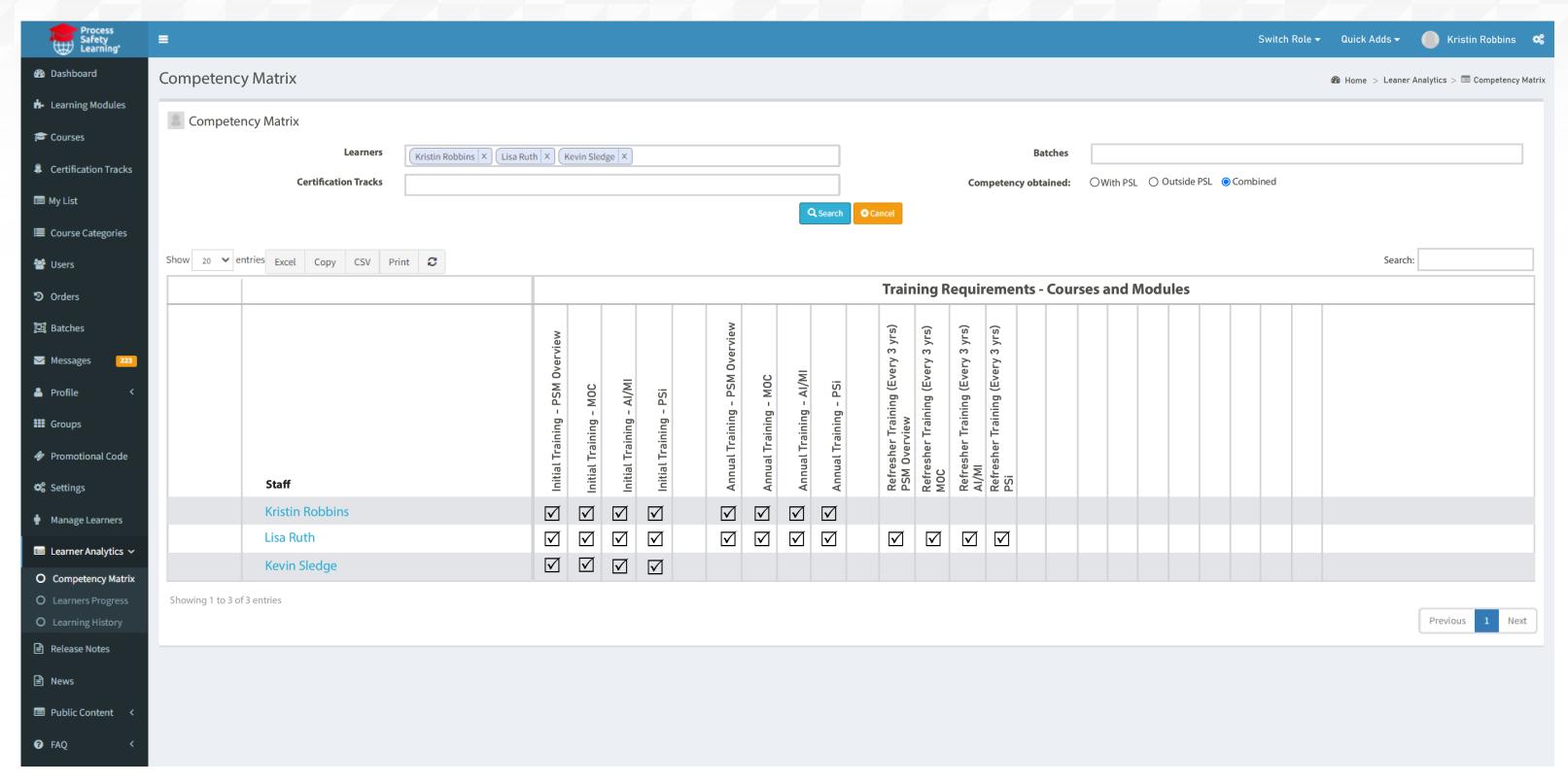


Track progress and identify gaps with an LMS



Scalability of the LMS = Many train together to resolve and accelerate competencies; consistent succession planning

#### **Competency Matrix**



Source: Process Safety Learning<sup>®</sup>, ioMosaic Corporation

## Client highlight #1 – Pre-pandemic

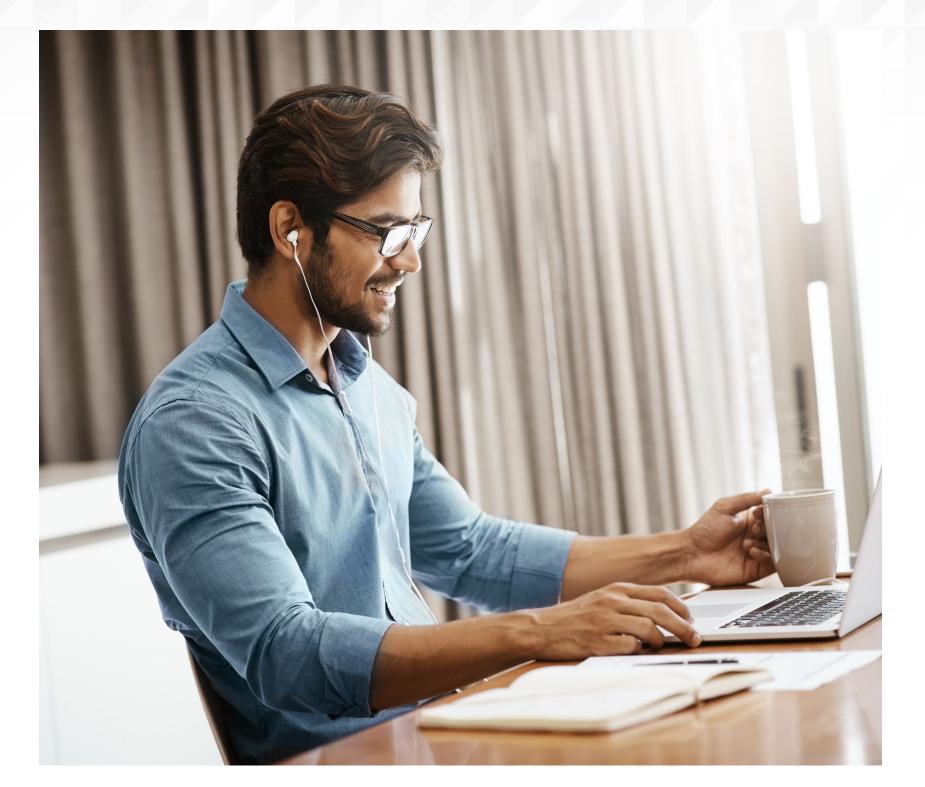
- Client: Located in 41 countries, 22,000 staff
- Need: Company specific PSM training; multi-language/various time zones
- Result: Customized PSM training accessible from anywhere, anytime, multi language. Enhanced safety culture and performance



Source: ioMosaic Stock Image

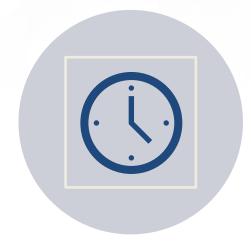
## Client highlight #2 - Peak pandemic

- Client: American producer and marketer of fuels & chemicals, 2,000+ employees
- Needed: New staff & current staff training
- Result: Reduced learning curve for new staff, refresher and investment in upskilling for current staff



Source: ioMosaic Stock Image

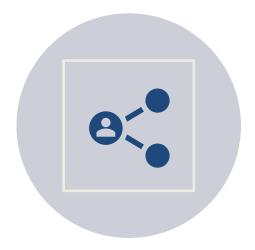
#### An LMS supports leaderful practices



Concurrent – Serving at the same time – *Many learners* 



Collective – Devoted to common goal – *Working to improve competencies* 



Collaborative – Working together and sharing experiences – *PSL Content Creator & matrix* 



Compassionate – Empathy, dignity, committed to community – *PSL Content Creator* 

#### LMS advances process safety training with a new model that:



Strengthens safety competency and culture

Elevates performance from next generation of leaders

Source: ioMosaic Stock Image

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#### **About ioMosaic Corporation**

Through innovation and dedication to continual improvement, ioMosaic has become a leading provider of integrated process safety and risk management solutions. ioMosaic has expertise in a wide variety of areas, including pressure relief systems design, process safety management, expert litigation support, laboratory services, training, and software development.

ioMosaic offers integrated process safety and risk management services to help you manage and reduce episodic risk. Because when safety, efficiency, and compliance are improved, you can sleep better at night. Our extensive expertise allows us the flexibility, resources, and capabilities to determine what you need to reduce and manage episodic risk, maintain compliance, and prevent injuries and catastrophic incidents.

Our mission is to help you protect your people, plant, stakeholder value, and our planet.

For more information on ioMosaic, please visit: www.ioMosaic.com