#### Lecture #3

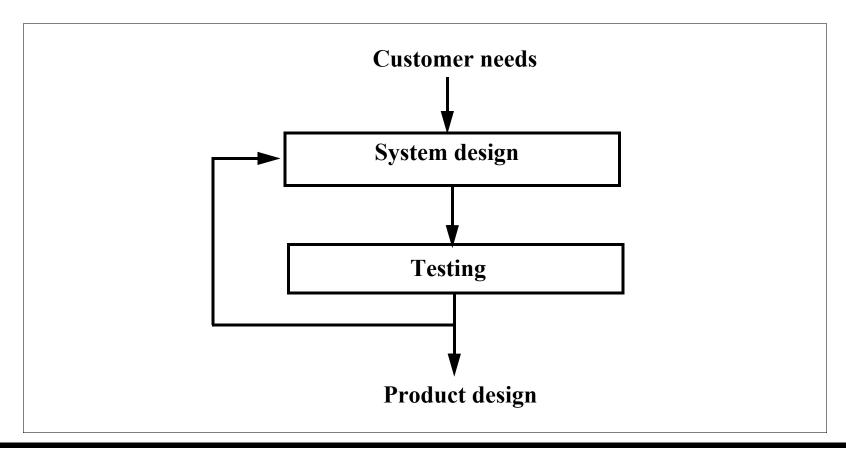
#### Prof. John W. Sutherland

**Sept. 2, 2005** 



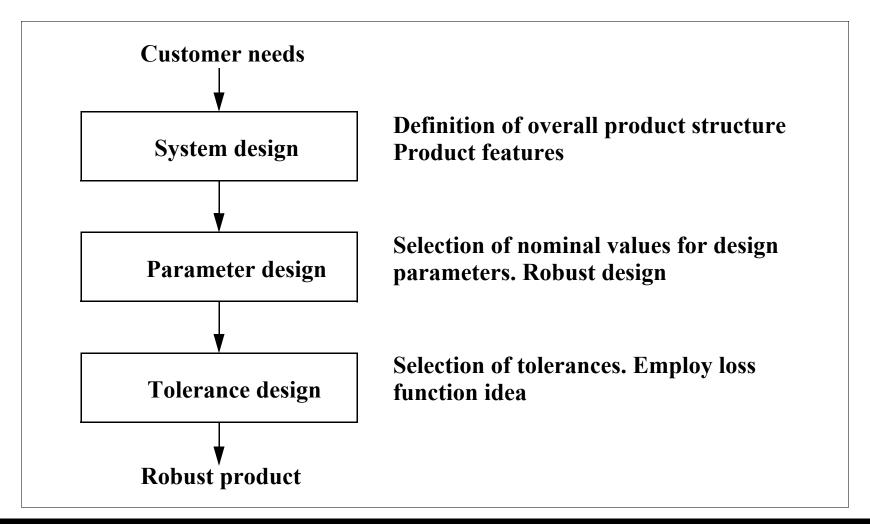
# **Engineering Design**

#### **Traditional View**





### Taguchi's View of Engineering Design



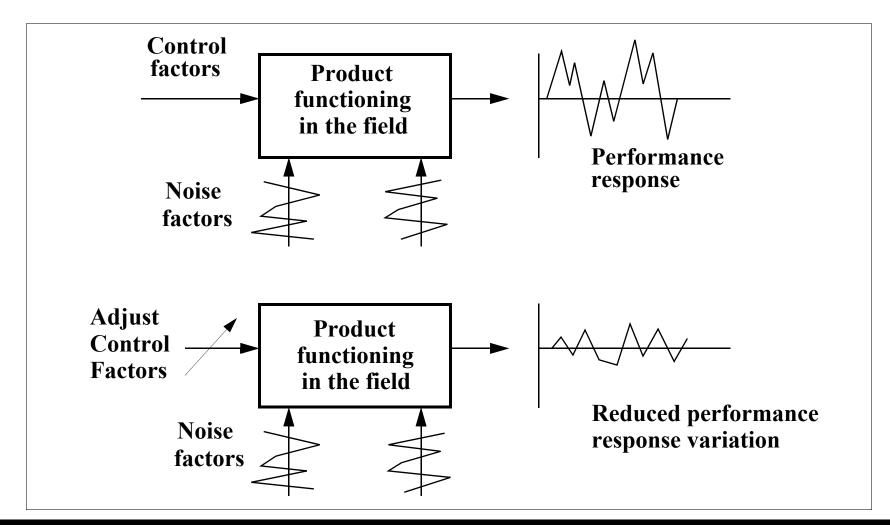


## Strengths of Taguchi's Approach

- Center of Gravity: Engineering Design process
- Definition of the roles of factors that influence product/process performance
- Robust Design -- Parameter Design Concept
- Use of the Loss Function -- link between variation and economic performance



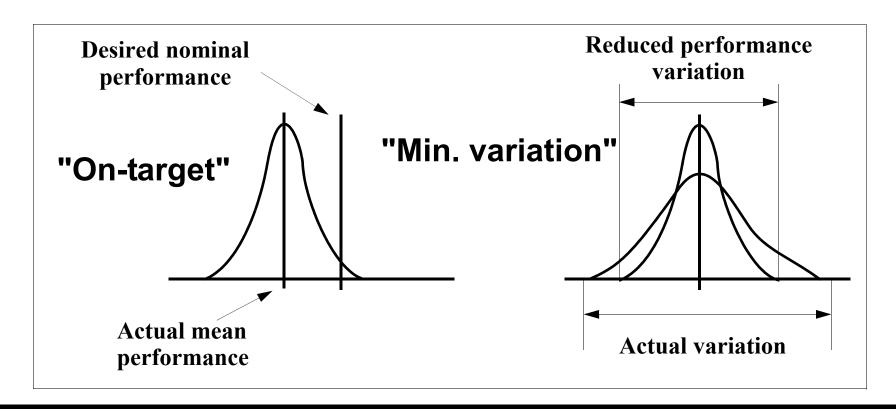
#### **Robust Design**





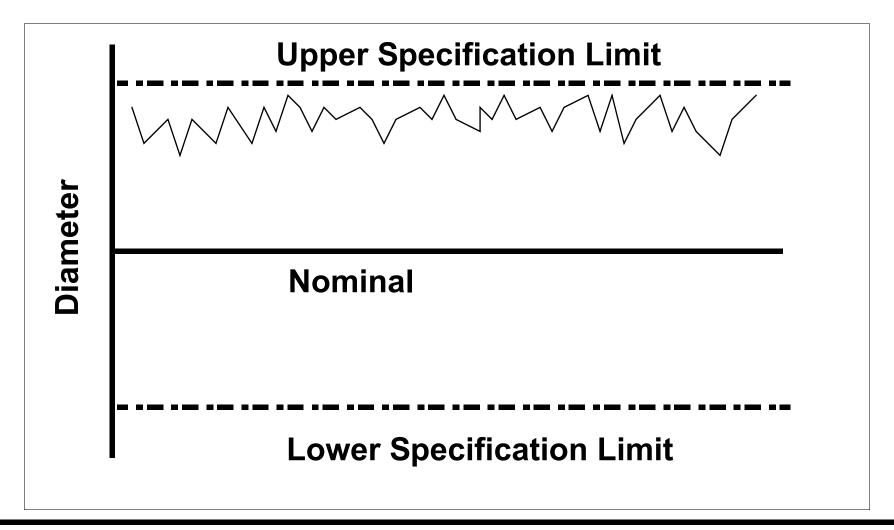
#### **Performance**

Source of variation - a fundamental measure of product/process performance





### **Process Centering?**





## Why Emphasis on Variation?

Traditionally, quality & productivity are conflicting goals

True under product control model.

Enter the New Philosophy --- the subject of this course

What motivates us to reduce the variation?

Deming: "sources of variation are sources of waste and inefficiency"



#### More on Variation

- Of course, as sources of variation are identified and eliminated - - quality improves
- Also, as sources of variation are identified and eliminated - - productivity improves

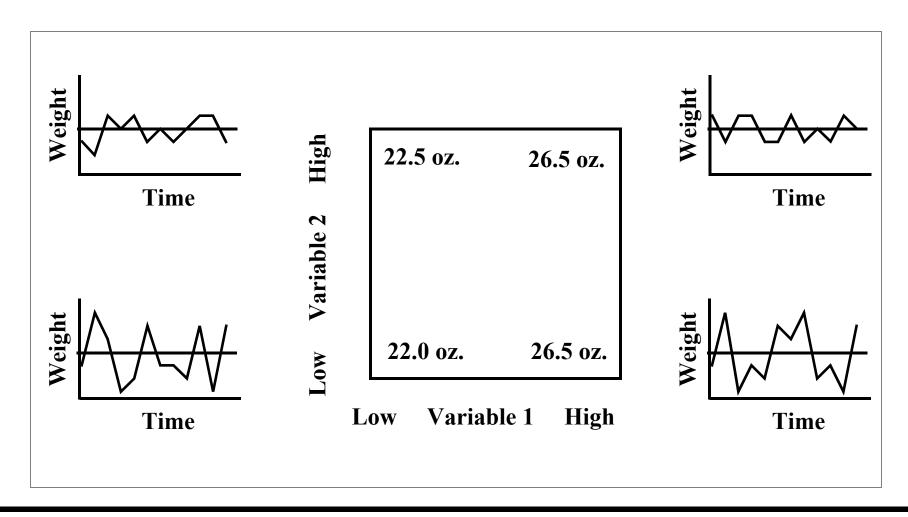
We can have our cake and eat it too!!

Summary: with process control we will look for process faults, and then take actions to eliminate them. In doing this we will improve quality & productivity



#### **DOE & Variation**

(DOE: Design of Experiments)





# Signal-to-Noise (S/N) Ratio

Taguchi advocates its use in robust design

How to increase??

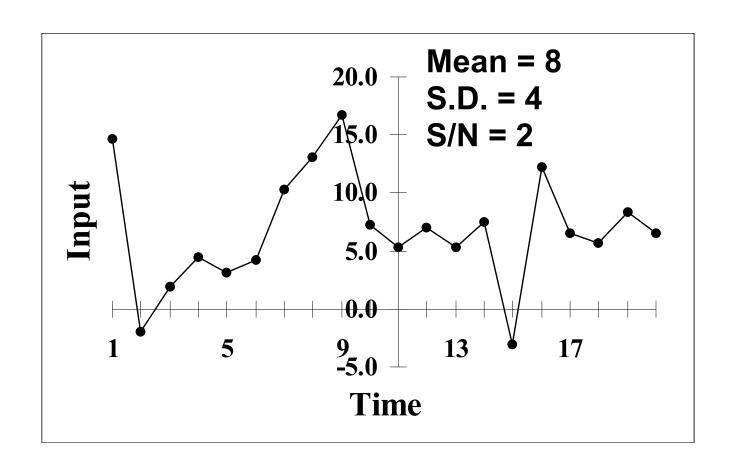
- Increase signal Western approach
- Reduce noise Eastern approach

$$S/N = \frac{average}{standard deviation} = \frac{\bar{x}}{s_x} = \frac{\mu_x}{\sigma_x}$$

Does it make any difference how we increase it?

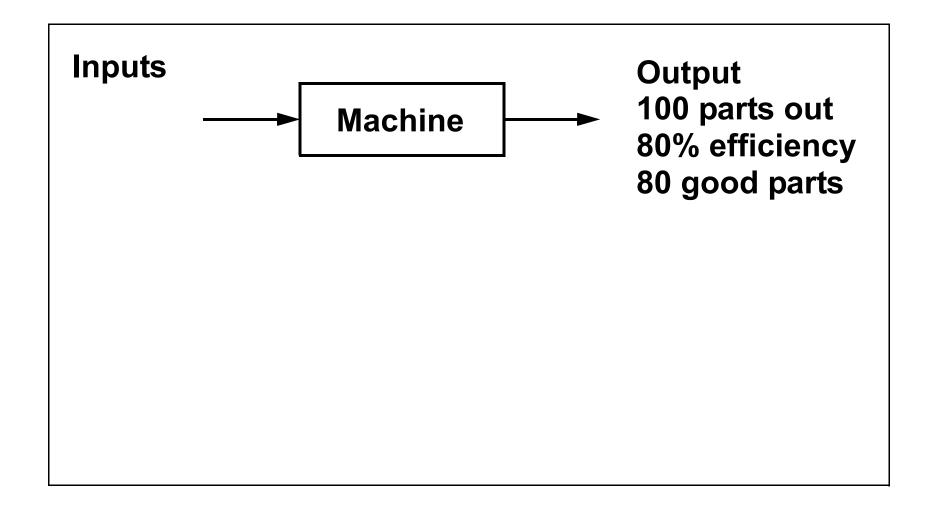


#### S/N Example

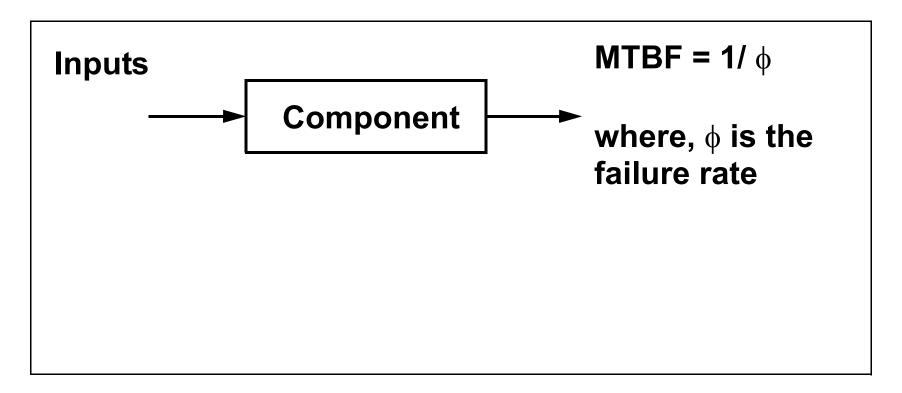




## Increasing S/N - Machine Output



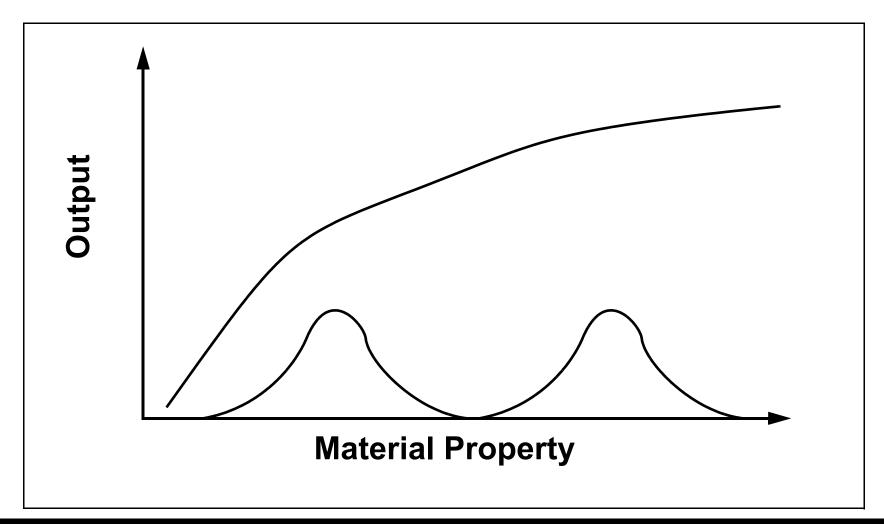
# Increasing S/N - Product Reliability



$$MTBF = \frac{\left(1 + \frac{1}{2} + \frac{1}{3} + \dots + \frac{1}{n}\right)}{\phi}$$



# **Increasing S/N - Material Properties**





## **Deming's 14 Points**

- More precisely, Deming's 14 Obligations of Top Management
- Developed during his interactions with industry
- His "take" on what management should be doing to adopt the new philosophy
- Not a menu can't just pick the points you want

