

Quality Engineering

Dr. John W. Sutherland



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Quality Engineering (MEEM 4650 / 5650)
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Course Topics

- Introduction
- History Perspective on Quality
- Deming's 14 Points
- Taguchi's View of Quality
- Statistical Fundamentals
- Conceptual Framework for Statistical Process Control
- Statistical Basis for Shewhart Control Charts
- Construction and Interpretation of Shewhart Control Charts
- Computer Workshops
- Rational Sampling
- Process Capability
- Variation of Assemblies
- Control Charts for Individuals
- Control Charts for Attribute Data
- Case Studies
- Other topics for graduate credit

Text

***Statistical Quality Design and Control, Contemporary Concepts and Methods*, Macmillan (Prentice-Hall), Richard E. DeVor, T. H. “Phil” Chang, John W. Sutherland**

Grade Determination (grad. credit % in parentheses)

**25% Homework (20%)
15% Computer Workshops (10%)
25% Midterm Exam (25%)
35% Final (35%)
Extra Assignments (10%)**

Grade Breakdown

Class GPA: approx. 3.0 - grad. students graded separately

Web-based Materials

- the course web site can be accessed from:
<http://www.me.mtu.edu/~jwsuther>
- At the web-site, the following materials may be retrieved:
 - Course notes
 - Homeworks
 - listing of assignment results for both on- and off-campus students
 - other
- For listing of assignment results we need a 3 digit codeword

Is Quality Important?

- Met with corporate executives from over 100 companies
- Identified issues of concern:
 - Quality
 - Efficient use of resources (people, inventory, etc.)
 - Faster time to market
 - Costs
- Quality???
6 sigma, ISO 9000, warranty costs, customer voice, etc.

Assignment

- Read Chapters 1 and 2
- Problems:
- Graduate Credit:

A “Quality” Case Study

***BigTop Balloon’s* yearly production is 100M (about 80,000 balloons/day)**

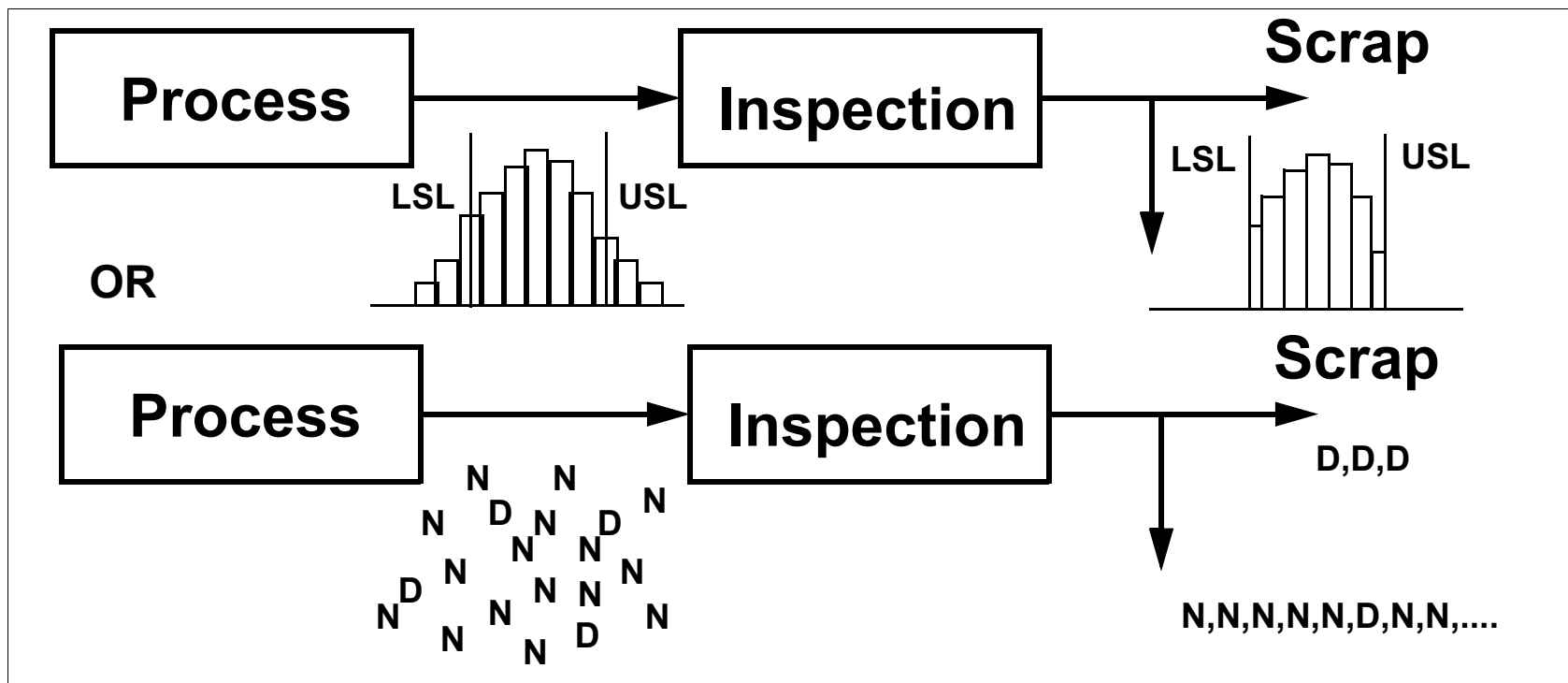
They sell their product in packets of 100 balloons

Cost of production of each packet is \$2 -- thus yearly cost of production \$2M

The *BigTop Balloon* company has been receiving many complaints lately about the quality of their products.

First Approach

- Management's initial reaction: hire inspectors for 100% testing



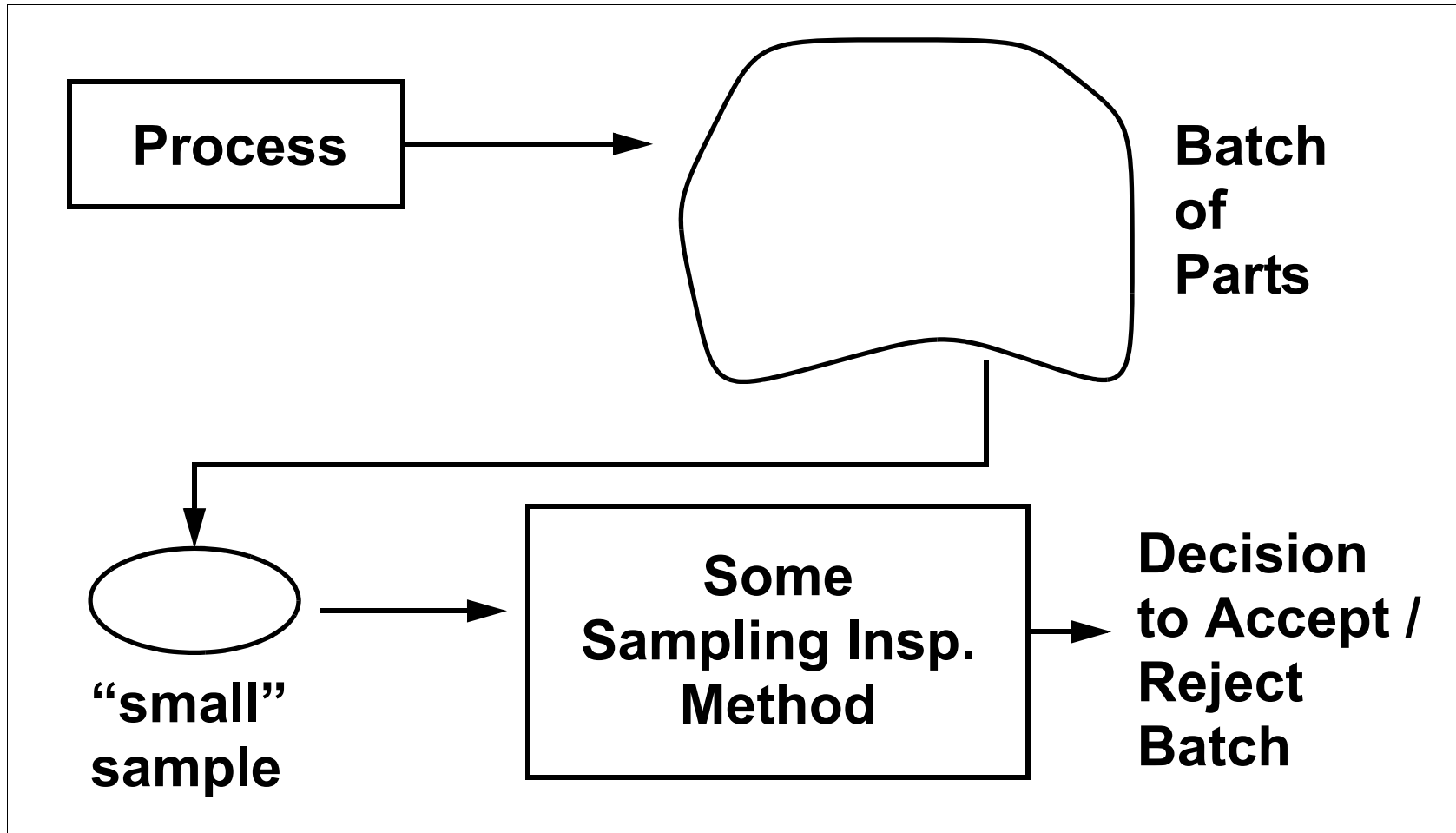
Examining the Proposed Approach

- Upon doing the math -- the expense of 100% testing comes out to be \$20M

Assuming:

- Each inspector will look at 2000 balloons a week
 - $2000 \text{ balloons/wk} * 50 \text{ wks} = 100,000 \text{ balloons/year}$
 - Total inspectors required -- 1000
 - Pay inspectors \$20,000/year
 - Total cost of inspection \$20m
- Thus, 100% testing -- to ensure that only quality balloons reach the customer, is too expensive

Acceptance Sampling



Second Approach

- Decide to test 100 balloons per day (out of 80,000) using a moderately priced testing machine
- Testing Criteria -- for a day's sample of 100 balloons
 - # bad balloons ≤ 1 --- Accept day's production
 - # bad balloons ≥ 2 --- Reject day's production
- How effective is this sampling plan?
- What can we conclude about the Quality Level of the production?
- Cost?

OC Curve

- We want to draw a graph called an Operating Characteristic (OC) Curve
- It plots Probability of Acceptance vs. Fraction Defective.
- Take a single part at random.
Probability that it is defective: p - fraction defective
Probability that it is non-defective: $1-p$
- Such a probability situation (only two outcomes -- binomial distribution)

Binomial Distribution

- What if we have two parts? What is probability of
(D, D)?
(D, N)?
(N, D)?
(N, N)?
- Summarizing
 - For a Sample Size of n
 - Fraction defective of p

Probability of d defectives in a group of n parts:

$$Prob(d) = \binom{n}{d} (p)^d (1 - p)^{n-d}$$

Back to our OC Curve

- For our example: the sample size $n = 100$, and the cutoff value for defectives is $c=1$ (if we get 1 or less defectives, we accept the batch).
- So, we are concerned about the probability of getting either $d=0$ or $d=1$ defectives in the sample.
- What value to use for p ?
We do not know the actual quality (p value - fraction defective) of the parts we are producing, so we need to check what happens for a few different p values.

More on our OC Curve

- What if $p=0$? (There are no defectives in the batch).
The probability of getting either $d=0$ or $d=1$

$$\text{Prob}(d=0) = \binom{100}{0} (0.00)^0 (1.00)^{100} = 1.00$$

So, when the fraction defective is 0, the probability of us accepting the batch is 1.00.

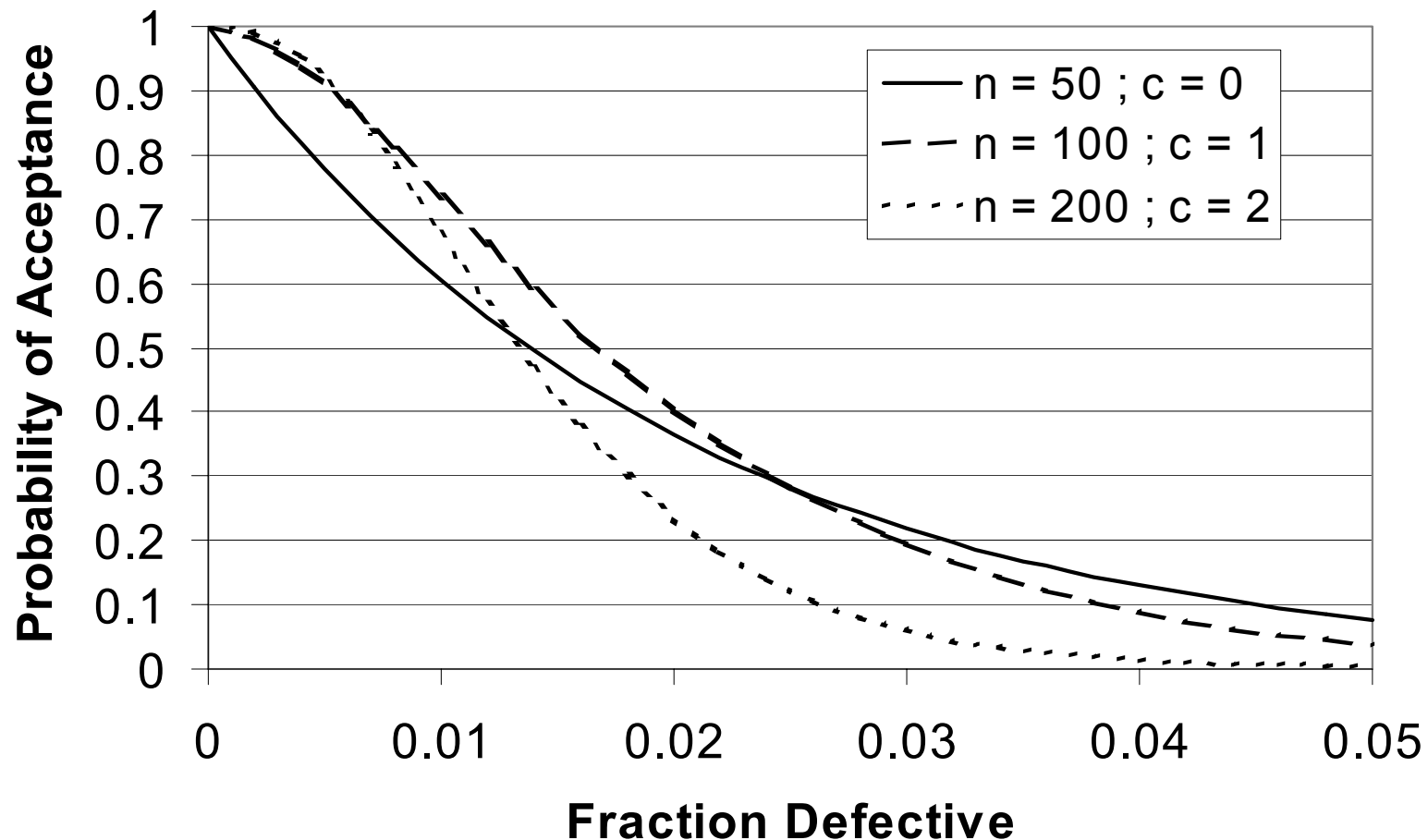
- When $p = 0.01$, check for $d=0$ and $d=1$

$$\text{Prob}(d=0) = \binom{100}{0} (0.01)^0 (0.99)^{100} =$$

$$\text{Prob}(d=1) = \binom{100}{1} (0.01)^1 (0.99)^{99} =$$

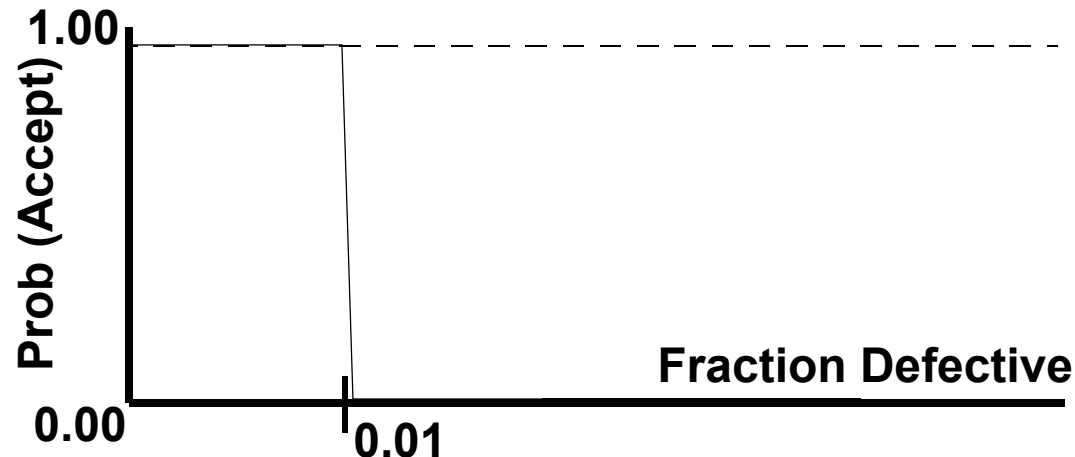
Probability of acceptance = $X + X = X$.

Displaying the OC Curve



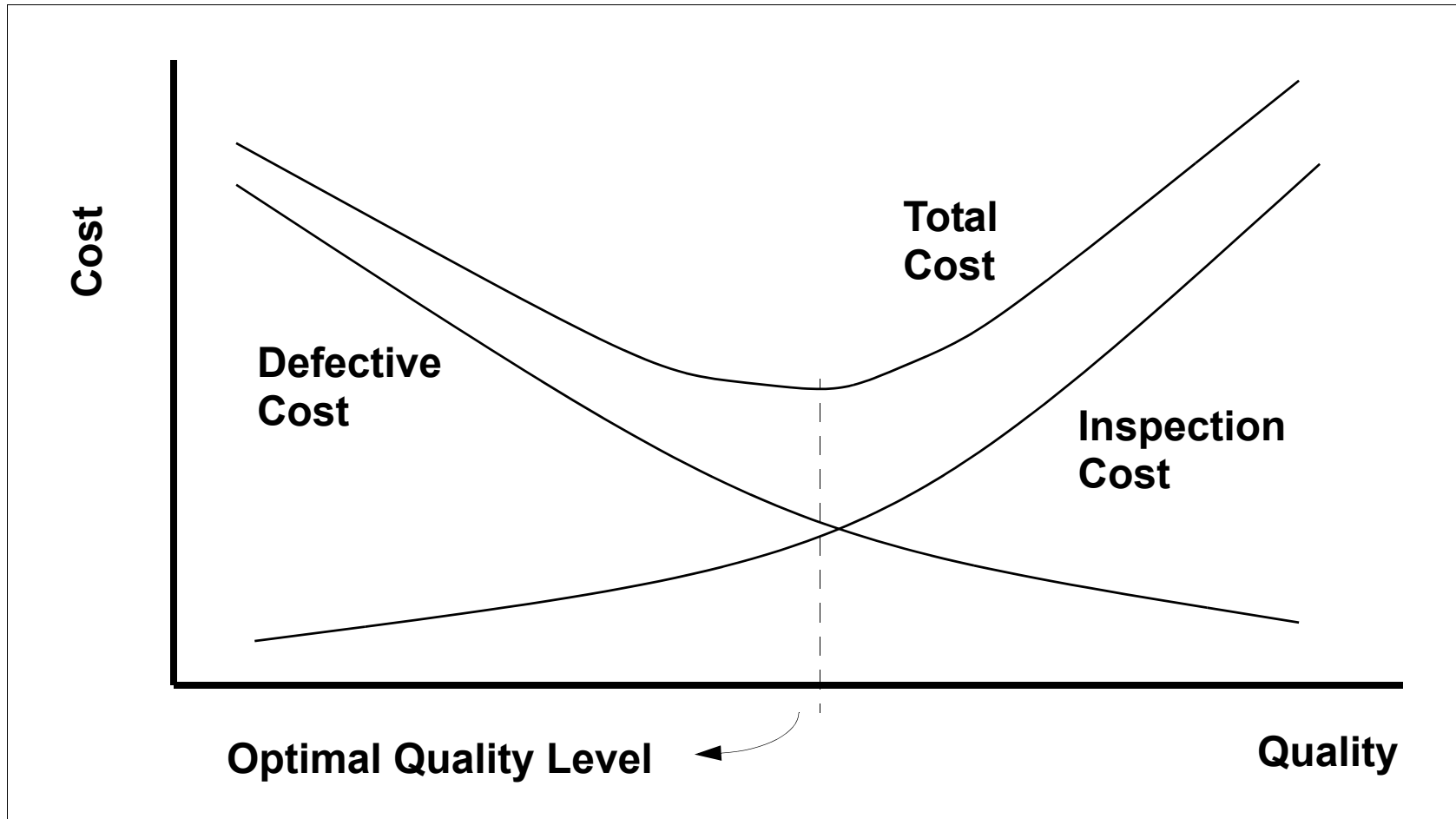
More on OC Curves

Seemingly, we are willing to accept 1% of the production as defective (initial plan was $n=100$, $c=1$). A *perfect* OC curve for this would appear as follows:



To approach perfection, need larger and larger values for n . With increasing n , the sampling cost increases.

Let's Look at the Cost



Fundamental Flaws with this Philosophy

- **Focus is on product control (not process control)**
 - **Emphasis: find and remove defective parts so that the customer never gets them.**
 - **The process remains unchanged -- the faults producing the defective products still exist**
- **We are willing to tolerate some level of defective parts.**

This course will focus on the modern quality philosophy

- **Emphasis: improving the process by removing faults. As faults are removed, quality improves & production rate increases & costs reduce.**