

College of Engineering

PROJECT DESCRIPTION The goal of transforming meeting culture to doing culture is to link and leverage assets to create a career success ecosystem. In the process of *doing* the core leaders:

- Examine the types of career success support systems exist in the Big 10+ Engineering schools
- Study the gaps between the central career success unit (CCO) and the college/ schools of engineering
- Design pathfinder projects with *shared leadership* to address a framing question—

What would it look like if Purdue engineering had the most innovative nationally and internationally recognized career success support system?



## **METHODOLOGY**

Guiding the Conversation



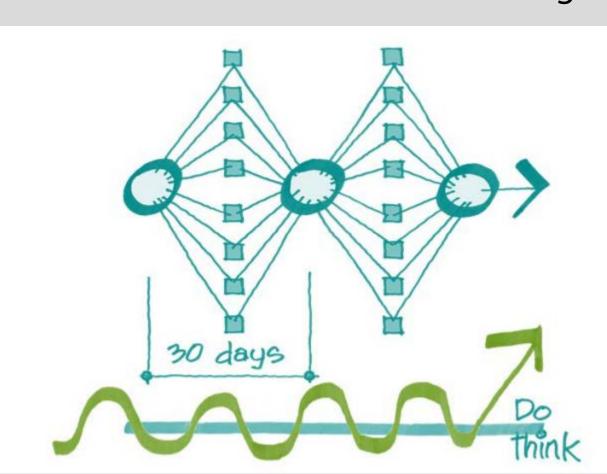
## The 10 Rules of Strategic Doing

- Create and maintain a safe space for deep, focused conversations
- Frame a conversation around an appreciative question
- Uncover hidden assets that people are willing to share
- Link and leverage your assets to create new opportunities
- Rank all your opportunities to find your "Big Easy"
- Convert your Big Easy into an outcome with measurable characteristics
- Define at least one Pathfinder Project with guideposts
- Draft a short-term section plan with everyone taking a small step
- Set a 30/30 meeting to review progress
- Nudge, connect and promote relentlessly to build your new habits of collaboration

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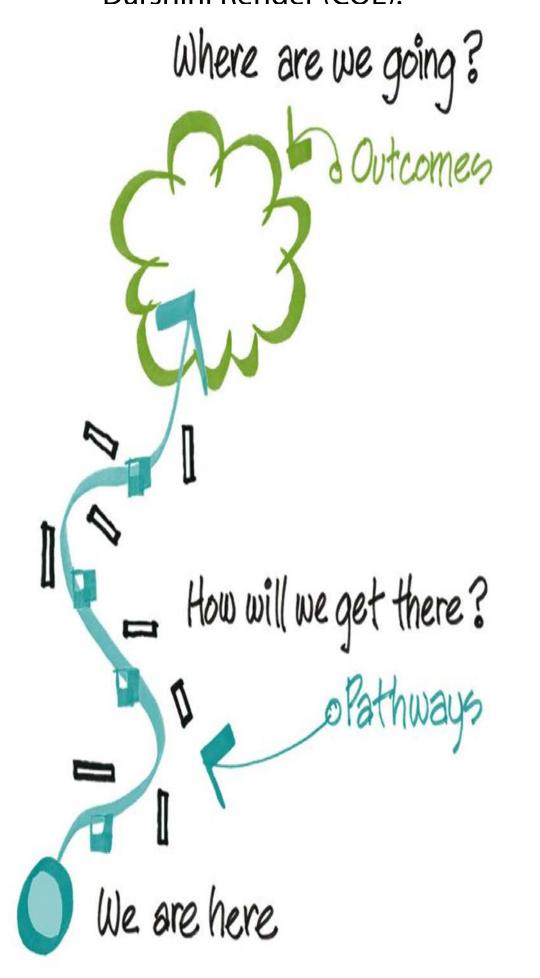
## PROJECT ACTIONS STRATEGIC DOING ACTION PLAN 1.0

Divergent and Convergent Thinking: 30/30 commitment drives learning



PATHFINDER	GUIDEPOSTS	BY WHEN
CoE ← → CCO Gap Analysis	Crafting interview protocol:	
	1.1 doc/structure set up	<b>1.1</b> JUL 11 <sup>th</sup>
	1.2 contributions to doc	<b>1.2</b> JUL 18 <sup>th</sup>
	<b>1.3</b> results sorted, structured	<b>1.3</b> JUL 20 <sup>th</sup>
	1.4 draft of protocol reviewed, finalized	<b>1.4</b> AUG 6 <sup>th</sup> (30-day @ 11:00 AM)
	Interviews conducted	SEP 14 <sup>th</sup> (60-day @ 10:00 AM)
	Results refined, synthesized	OCT 1 <sup>st</sup> (90-day @ 11:00 AM)
	CCO proposal drafting and finalizing	OCT 9 <sup>th</sup>
	Associate Dean proposal drafting an finalizing	OCT 16 <sup>th</sup>
	CCO proposal	OCT 26 <sup>th</sup>
	Associate Dean proposal	OCT 29 <sup>th</sup>
PATHFINDER	GUIDEPOSTS	BY WHEN
Customizable Career Guide	Sample Works/Processes to Inspire Ideation	AUG 6 <sup>th</sup> (30-day @ 3:00 PM)
	Defining Framework & Populating Resources and Criteria	SEP 4 <sup>th</sup> (60-day @ 3:30 PM)
	Iterating Structure and Crafting Research-related Sample,	OCT 9 <sup>th</sup> (90-day @ 3:30 PM)
	with School-Specific Content for Categories	33.3 (33 44) (33.301111)
	Refining Prototype	OCT 11 <sup>th</sup>

Shared Leadership:, Mary Pilotte (IDE/MDE), Julia King (ME), Sarah Allard (AAE), Beth Holloway (COE/WIEP), Rose Xu (CCO) Dave Kotterman (IE), Corey Linkel (BME), Lori Pence (COE), Leigh Fabries (ECE), Nathan Engelberth (ABE), Kathy Heath (CE), Nancy Vestal (NE), Caryn Morgan (Ch.E), Isabel Jimenez (FYE), Jon Mrozinski (COE), Will Gwin (COE Web Communications), Darshini Render (COE).



## **LESSONS & FUTURE STEPS**

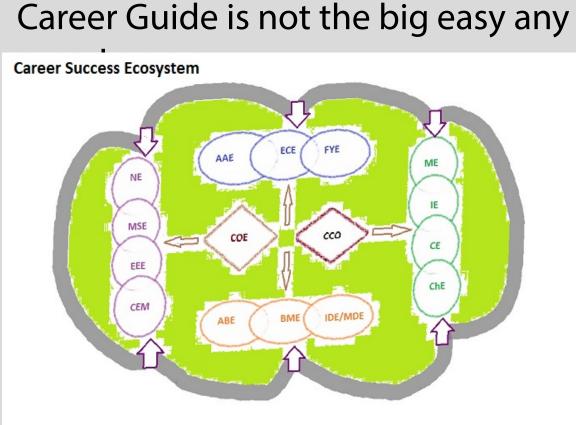
Demoing and Further Refining

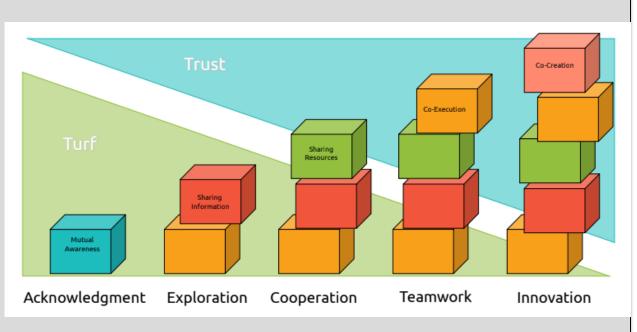
Associate Dean proposal

Final Pre-proposal Feedback & Refinin

LESSONS: COLLABORATIVE BEHAVIOR

- 1. Growing trust with new networks takes time.
- 2. 60-90 day guideposts help participants test key assumptions ( endpoint for a "go / or no go") i.e. post 90 day group learned that





**FUTURE STEPS: STRATEGIC DOING 2.0** 

- 1. Address user profile needs: CCO/ENGR Focus Discussions (ongoing).
- 2. Design Pathfinders.
- 3. Experiment, adapt and relentlessly create a culture of *doing*.
- 4. Engage with ENGR CORE leaders to address the gaps.

Purdue Engineering Staff Leadership Academy, Cohort 1

